

1988
18

Austria	100.00	Switzerland	100.00
Belgium	100.00	Denmark	100.00
Canada	100.00	France	100.00
Germany	100.00	Italy	100.00
Japan	100.00	Netherlands	100.00
Spain	100.00	Portugal	100.00
Sweden	100.00	Greece	100.00
UK	100.00	Ireland	100.00
USA	100.00	Finland	100.00
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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,553

Thursday June 2 1988

D 8523 A

Bank mergers adding
spice to market
in Madrid, Page 40

World News

Lee seeks end to Singapore's row with US

Lee Kuan Yew, Singapore's Prime Minister, signalled willingness to halt the row with the US and proposed that an independent tribunal determine whether American diplomats had interfered in his country's domestic politics. Page 18

Israel tear gas charge

The Israeli army said it was checking a UN report that tear gas fired by troops had killed 11 Arabs, including a 7-day-old baby, and caused dozens of miscarriages. Uprising, 10, Palestinian killings. Page 4

16 dead in mine blast

An explosion ripped through a coal mine near Frankfurt, West Germany, killing at least 16 miners and trapping about 40 others below ground.

Strike in Lebanon

A strike paralysed Lebanon on the first anniversary of the killing of Prime Minister Rashid Karuni and rival Muslim militias marked the day by freeing prisoners taken in battles.

Java ferry sinks

At least 200 people are feared to have drowned when an overloaded ferry sank in the Java Sea off the Indonesian coast, the Java Post reported.

China names negotiator

China appointed Mr Tian Zengpei as its negotiator to negotiate with the Soviet Union on normalising political relations.

Ethiopia ready for talks

The Ethiopian Government said it was ready to negotiate a settlement to the Eritrean rebellion.

Sinhalese violence

Sinhalese radicals bombed a government building, set trains on fire and forced shops to close in central Sri Lanka in an attempt to disrupt provincial elections. Police were ordered to shoot anyone causing a disturbance.

Junejo backs down

Pakistan's Prime Minister Mohammed Khan Junejo, dismissed by President Mohammed Zia-ul-Haq on Sunday, decided to leave quietly and avoid confronting the army. Page 4

Iran missile site

Iran is preparing a launch site to put the Silkworm missiles within striking distance of targets across the entire Strait of Hormuz, a senior US commander said.

Backing for Ligachev

Soviet leader Mikhail Gorbachev expressed unequivocal backing to his most senior aide, Mr Yegor Ligachev, following an attack by Mr Boris Yeltsin, the ousted Moscow party chief. Page 4

UK-US defence deal

Britain and the US are poised to sign an agreement on the joint development of a defence system to protect ships from torpedo attacks.

Dutch rail crash

Two people were killed and 20 injured when a passenger express smashed into the rear of a stopped freight train in the southwestern Netherlands.

Journalist to be freed

Afghan President Najibullah ordered the release of Italian journalist Fausto Siciliano, jailed in March for seven years on spying charges.

Shooting in Turkey

A Turkish lawyer shot and killed three people, including the chairman of the Istanbul Chamber of Commerce, at a restaurant in Ankara. He then shot himself.

Kahyasi wins Derby

Kahyasi won a closely run race with Glacial Storm to land the \$500,000 Ever Ready Derby.

Business Summary

Koppers accepts \$1.7bn Beazer bid

KOPPERS, Pittsburgh-based building materials and chemicals group, agreed to sell its business to Beazer of the UK for \$61 a share or over \$1.7bn. The decision by the Koppers board to accept an offer from the British housebuilding and aggregates group ends a bitter three-month battle for control of the company. Page 18

HONG KONG Government

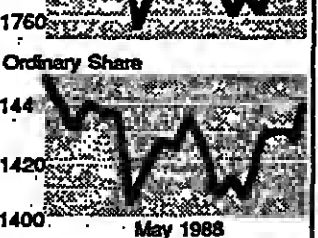
is publishing laws to enforce public disclosure of shareholdings above 10 per cent in local companies. The measures coincide with today's publication of a full review of the securities industry. Page 18

LONDON SHARE PRICES

rose in the face of the sharp drop in sterling. The FT-SE 100 Share

FT Indices

FT-SE 100



Index closed 21.3 points higher at 1,450.7, and the FT Ordinary index closed 12.1 better at 1,439.6. Page 18; Page 38

TOKYO: Sharp overnight rise

Wall Street sparked strong demand. The Nikkei average rose 287.21 to 27,703.91. Page 49

WALL STREET: Dow Jones

industrial average closed up 32.89 at 2,064.01. Page 49

DOLLAR closed in New York

at DM1.73025, 1125.375, SF1.4435, FF1.8425. It closed in London at DM1.7250, (DM1.7250), 1125.20, SF1.4435, (SF1.4435), FF1.8425, (FF1.8425). Page 23

STERLING closed in New York

at \$1.8330, it closed in London at \$1.8240, (\$1.8385), 2228.25 (2230.00), (\$1.8475) (DM3.1775), SF1.4435, (SF1.4435), FF1.8425 (FF1.8425). Page 23

CENTEL US telephone, electric

utility and cable television company, received a \$65 a share takeover bid worth some \$2.8bn from Mr Asher Edelman, the New York corporate raider, and Mr George Lindemann, his investment partner. Page 19

DEUTSCHE SHELL said its 1987

net income plummeted 38 per cent to DM245.8m (\$143m) from DM397.3m a year earlier because of mounting losses in the refining sector. Page 19

JAPANESE direct investment

overseas in the year to March soared 49.5 per cent to a record \$33.36bn. Page 18

ANGLO AMERICAN CORPORATION

South Africa's largest mining and industrial group, saw lower dividends from gold investments and poorer coal profits acting as a big restraint on the past year's earnings. Page 19

ROYAL BANK OF Canada, country's

largest chartered bank, reported 25 per cent increase in third-quarter profit. Page 19

TARMAC, UK construction and

property development group, sold its South African interests for \$7m (\$13m).

BAKER HUGHES and Dresser

Industries, two leading Texas energy and mining service companies, put their \$2.71bn joint venture in pressure pumping services up for sale. Page 19

BOXY ELECTRICAL Industries,

troubled Malaysian investment company, is expected to pass control to United Industrial Corporation (UIC), an emerging Singapore conglomerate, under a capital injection exercise. Page 20

TOSHIBA, Japanese electronics

group, announced its first increases in consolidated profits and sales for three years. Page 20

Superpower summit 'opens up more businesslike era'

BY STEWART FLEMING, ROBERT MAUTHNER AND QUENTIN PEEL IN MOSCOW

THE MOSCOW summit has laid the foundations for a new, more businesslike era of superpower relations, Mr Mikhail Gorbachev, the Soviet leader, and President Ronald Reagan of the US, said yesterday.

"The President and the General Secretary view the Moscow summit as an important step in the process of putting US-Soviet relations on a more productive and sustainable basis," a joint statement said at the end of four days of talks.

Both sides agreed that although major issues remained to be resolved if their goal of a 50 per cent cut in strategic nuclear weapons was to be achieved, considerable progress was made on the problem areas of verifying cuts in air-launched and mobile ground-launched missiles.

The communiqué offered a more positive assessment of US-Soviet relations than that issued after the two leaders' meeting in Washington last December, although Mr Gorbachev expressed his own disappointment at its failure to go further.

"I think we could have achieved more during this meeting," he said at an international press conference - the first ever by a Soviet leader in Moscow. He criticised Washington for rejecting a new statement committing the superpowers to "peaceful coexistence" and renouncing the use of military means to resolve conflicts.

"I believe we have missed a chance to take an important step forward towards civilised relations," he said.

Behind the criticism lies a continuing struggle between the two countries over priorities in their dialogue. Even before they arrived in Moscow, US officials were discounting the possibility of an arms "breakthrough," and saying that pride of place at the talks should go to human rights.

This stance, designed to put the Soviet Union on the defensive, angered Mr Gorbachev. "I am not filled with admiration for that part of the visit," he said, referring to Mr Reagan's meeting with Soviet dissidents. But Mr Gorbachev also kept his response deliberately low-key.

Moscow is anxious to capitalise on the appeal of arms control in the West and to move as far ahead as it can while the conservative Republican President remains in office. It has thus sought to make arms cuts the focus of the summit.

In spite of differences between the two superpowers, the joint statement suggests that the Moscow summit, more than any of their three previous meetings, marks a maturing of the improved atmosphere in US-Soviet relations since Mr Reagan and Mr Gorbachev first met in Geneva 2 1/2 years ago.

"The two leaders are convinced that the expanding political dialogue they have established represents an increasingly effective means of resolving issues of mutual concern," the joint statement said. Although "real differences of history, tradition and ideology" will continue to characterise the US-Soviet relationship, "they believe the dialogue will endure because it is based on realism and focused on the achievement of concrete results."

AT THE BEGINNING

of President Ronald Reagan's visit to Moscow, a US television commentator described the event as similar to Neil Armstrong's first steps on the moon. For some of his stay in the Soviet capital, Mr Reagan did indeed look like an intrepid explorer, trying to come to terms with an entirely new, if not alien environment.

How could he square his description of the Soviet Union as an evil empire in the early days of his presidency with the warmth of the welcome he received from Mr and Mrs Gorbachev and the crowd in the Kremlin Gardens?

In the end Mr Reagan was forced to admit that Russia might have been an evil empire under the previous Communist regime, but that Mr Gorbachev had turned it into a much more habitable place.

Yet, to his credit, the US President

never modified his tough approach to the problem of human rights in the Soviet Union.

It was only at Moscow University, when he spoke about the impossibility of technological and scientific progress flourishing in anything but a free and democratic society, that his oratory reached an impressive level.

The difference in styles between the two leaders was particularly striking at their respective press conferences yesterday. Mr Gorbachev's way of conducting a press conference is not one to appeal to most Western journalists. His two-hour conference was prefaced by a long statement which left little time for questions. President Reagan did not make the same mistake during his conference, which lasted little more than 30 minutes.

On content, however, Mr

Reagan came a poor second. After Mr Gorbachev's statement, journalists wanted to ask serious questions, whereas after Mr Reagan's they were mostly insignificant.

While Mr Gorbachev raised the tone by speaking passionately about the need for a continuing dialogue between the two superpowers, and at times barely concealed his anger at some of Mr Reagan's public "intrusions on Soviet human rights policies, the US president was pedestrian and listless.

His best replies consisted of well-worn anecdotes and maxims such as, "You don't stop loving your mother when you get married." It gets a laugh, but it is hardly what it takes to make a great political occasion.

What struck journalists

most at Mr Reagan's press conference was his failure to give a proper reply to the question: had he learnt anything in Moscow? Mr Gorbachev had said with telling emphasis in his welcoming remarks in the Kremlin, "It is better to see once than to hear a hundred times."

On home copying, the paper says EC laws are needed to cope with the potential of near-perfect private recording from digital audio tapes (Dat).

It accepts that uncontrolled digital home recording could threaten copyright holders' rights, and suggests that home Dat machines should be fitted with a device to limit their recording ability.

But the Commission warns

that there must be a clear line between domestic and commercial Dat machines so as not to impede the development of digital recording technology.

Brussels publishes options to

combat sound and video pirates

BY WILLIAM DAWKINS IN BRUSSELS

meeting of the Brussels authorities, at which Mr Peter Sutherland, the Competition Commissioner, was opposing any kind of levy, while Lord Cockfield, his colleague in charge of the internal market and the paper's instigator, was prepared to turn a blind eye to existing national levies if they did not create trade barriers.

At the other extreme, Mr Karl-Heinz Narjes, the Industry Commissioner, and Mr Carlo Ripa di Meana, in charge of culture, were pushing for an EC-wide blanket levy.

On commercial piracy, the Commission suggests extending an existing Community regulation banning the sale of counterfeit goods to cover products that infringe copyrights.

It calls for tougher sanctions,

including injunctions against persistent copyright pirates, wider confiscation of goods and equipment and suggests piracy should be a criminal offence in the EC.

Brussels estimates that pirated music accounts for \$1.3bn of the world recording industry's \$10bn annual sales, and pirate video recordings frequently outnumber legitimate ones.

The paper also calls for

national discrepancies to be ironed out on distribution and rental rights for sound and video recordings.

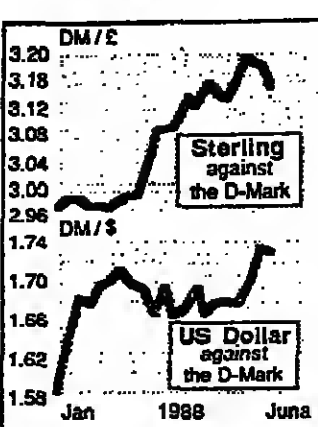
It is undecided on the scope and shape of any legislation on distribution rights, but says common rules on rentals are a priority. A right to authorise rentals - though there should be no common rules on fair payments - should be granted to authors, producers and performers. It should last for possibly 50 years from the date of recording, suggests the paper.

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Sterling falls rapidly from favour in rush to \$

By Simon Holberton

THE POUND dropped sharply yesterday in hectic trading after international investors switched a large proportion of their funds from sterling to dollars and other major currencies.

N Korea's creditors consider debt write off scheme

By Stephen Fidler in London

NORTH KOREA'S foreign commercial bank creditors are considering an unusual proposal for debt forgiveness which would write off more than two-thirds of foreign bank claims against the communist state.

The proposal, presented to a meeting in London yesterday attended by most of the country's 140 or so bank lenders, was accompanied by a goodwill payment to the banks yesterday morning of \$50m, the first payment of any kind received since 1951.

The proposal crystallises North Korea's debt at \$900m, including interest, of which they have agreed to repay 30 per cent by the end of 1991. The rest would be forgiven.

The country was declared in formal default by the banks last August, an unusual move which cleared the way for court action against the country in pursuit of the bank claims.

The proposal was presented by the two leading creditor banks, Morgan Grenfell of the UK and the Australia and New Zealand Banking Group. The meeting was said to have been receptive to the proposal, although it is not clear whether it will be universally supported by the banks. Many of them saw it for the first time yesterday.

The next scheduled repayment would be July 15. This suggests an ambitious timetable to finalise agreement on the repayments schedule, to win agreement from the bank creditors and to sign the accord with the Koreans.

North Korea's relations with commercial banks have been extremely difficult since the loans were made in the 1970s by the two bank syndicates. Since then and despite several rescheduling, interest payments have been rare and principal repayments non-existent.

Consequently, most banks will have already written off the loans. Some will see it, therefore, as a way to achieve some return on an asset on which they had given up hope, although there will undoubtedly be scepticism as to the likelihood of the country complying with the terms of the agreement.

The banks come from most western countries, except the United States, where they are forbidden by law to have dealings with North Korea. The syndicates cover just about all of North Korea's hard currency commercial debts apart from that, totalling perhaps more than \$1bn, owed to Japanese creditors.

Europe	3	Editorial comment	16
Companies	21	Europeans	23
Americas	7	Europeans	23
Companies	16	Gold	23
Overseas	4,6	Int. Capital Markets	23
Companies	30	Letters	17
World Trade	8	Lex	17
Britain	10,11	Leisure	14
Companies	24-27	Management	14
		Money Markets	14
		Observer	14
		Raw Materials	23
		Stock markets - Sources	27-40
		Wall Street	27-40
		London	27-40
		Technology	12
		Unit Traders	26-28
		Weather	18
		World Index	40



Deputy chairman Günter Metz says the company wants to create a global strategy. Page 20

Tokyo: Exporters find Japan a difficult act of faith. Page 8

Technology: Reshaping the rules of tyre development. Page 12

Management: Promotional literature - lawyers make reluctant converts. Page 14

Editorial comment: A continuing dialogue: Reaganomics under test. Page 16

French elections: Too soon to reject the consensus. Page 16

Lebanon: A mountain of apples. Page 17

Lex: Sterling: AG Stanley; Beazer; Carillon; Henderson. Page 18

Electricity: Ontario Hydro confronts a generation gap. Page 19

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Craxi shadow casts Italy's Communists into gloom

BY JOHN WYLES IN ROME

THE ITALIAN Communist Party, which little more than 10 years ago appeared on the brink of government, was yesterday like an animal frozen with fear in the headlights of a car. While forecasts of its demise are still premature, the party's leadership clearly has to react quickly to the looming threat posed by the Socialist party and its canny leader, Bettino Craxi, or it may be left maimed at the roadside.

What may actually have happened in last weekend's local elections is now less important than what people think has happened. In the judgments of politicians and media observers, it counts for little that only a sixth of the electorate was voting, nor that local issues were obviously paramount in some areas.

According to the pundits, the key phenomenon is that the PCI is perceived to be sliding and that with only 3.6 points between its vote and that of the Socialists, compared to 10.5 points in the same elections five years ago, Mr Craxi can really hope to accelerate past his Communist rivals in the next few years much as have Francois Mitterrand and his Socialist in France.

If this conviction takes hold, and all the signs are that it will, then the impact will be immediate. As the senior partner to the dominant Christian Democrats in

the five-party government coalition, the Socialists have had their bargaining hand strengthened not only by evidence of their growing vote-winning power but also because Prime Minister Ciriaco De Mita will be less able to use the threat of a Christian Democrat opening to the Communists to keep Mr Craxi in line.

The paradox and the danger for the Christian Democrats, whose own vote held up well, is that their main governing partner is also the putative leader of a future left-wing alternative (embracing the Socialists, the Communists, the Social Democrats and the Radicals) designed to push them into opposition for the first time since the war.

Explaining the PCI's decline are both social and political. The more Italy becomes a "post-industrial society", the faster the party's urban, blue-collar base shrinks without any compensating gains among the young, better educated and increasingly affluent technical and professional classes.

At the same time, the party is less and less a refuge for the general protest vote against "the system", nor is it able to harness new "quality of life" movements which are partly finding expression through the Greens.

But it has managed to survive at a much higher level of support

than its French, Spanish or British counterparts by progressively abandoning Marxist-Leninist principles in favour of pragmatic adjustments which have led it to embrace Nato, the European Community and most aspects of the market economy.

But its image is confusing. Many of its leaders travel frequently to the Soviet Union and hardly ever to the US and while it counts itself a member of the "European left", it will not embrace social democracy.

In the 1980s the PCI distanced itself from Moscow during the leadership of Enrico Berlinguer, whose death in 1984, robbed the party of a charismatic figure with a sizeable personal following. His successor, Alessandro Natta, was always seen as a transitional figure and now that he has been laid low by a heart attack, the party's internal debate on how to halt its slide will focus on the succession.

Growing collaboration with the governing parties has done nothing to end the party's isolation nor to present it as a credible vehicle for change. Mr Craxi, by contrast, is emerging as a convincing reformer (albeit a very mild and water Socialist) by insisting on social, economic and political modernisation as his price for collaboration with the Christian Democrats.

Bochum hitches its wagon to 'Starlight Express'

IN ONE of her songs, Ulla Meinecke, the popular Frankfurt-born singer, affectionately likened her home town to a lavatory seat. In his last album Herbert Groenemeyer, the bard of Bochum, an industrial city of just under 400,000 in the heart of the Ruhr, crooned lovingly of his birthplace as a bloom in the heart of the black country.

Now Bochum's city fathers have decided to do something about its image as an unattractive string of communities in an economically-crippled region. As their vehicle, they have chosen "Starlight Express", the spectacular

Andrew Lloyd Webber musical about racing railway engines that has pulled in crowds in London, New York and Tokyo.

Bochum? "Why not," says Mr Fritz Kurz, the London-based West German impresario whose Hamburg production of "Cats", another Lloyd Webber hit, has already been seen by 10 people since its opening in 1985. "I always felt 'Starlight Express' didn't work as well as it could when restricted to an old Victorian theatre," he says. "So we developed the concept of an amphitheatre."

Generally, Bochum and the state government of North Rhine-Westphalia shelled out almost DM20m (7.4m) between them to build Mr Kurz and his team the stage of their dreams.

Last Friday should have seen the first night, but it had to be

postponed for technical reasons. But despite the show's late running, locals still had plenty to celebrate. For "Starlight Express" is just part of the town's attempts to put its name in lights.

Thursday saw the opening of the Aquadrom, a DM55m indoor swimming and leisure complex looking like a cross

between an Islamic temple and a tangle of giant flexible drinking straws. An 800-bed hotel is to follow.

Not all of Bochum is enraptured by the ventures, however. Representatives of the local Anarchists School Students Union, the Communist Party and the environmental Greens were out in force handing out leaflets to guests at the Aquadrom's opening jamboree criticising the expense at a time of severe spending cuts for other civic services.

The Aquadrom is in fact a private venture by Mr Heinz Steinhardt, an entrepreneur from the economically booming southern state of Baden-Württemberg, who wants to build a chain of such centres across West Germany and spread a little southern prosperity up north. He already has plans for a second complementary complex in Bochum.

The city only paid DM1.4m towards the Aquadrom, says Mr Johannes Freimuth,

Bochum's jovial councillor for economic development. The council carefully investigated Mr Kurz's track record before giving the green light - some members even went to London to judge "Starlight Express" for themselves.

Like other towns in the region, unemployment (over 16 per cent) has hit Bochum hard. About one third of the jobs lost receive supplementary benefit, which largely comes out of civic coffers, and money will become tighter still after 1990, when Bonn's tax reform package promises to cut about DM175m a year from civic budgets in North Rhine-Westphalia.

Bochum has some special problems of its own. It has inherited a legacy of contamination from the many cokeries adjoining the city's 20 once-active pits. The danger of subsidence was investigated carefully in the early 1960s, when the town persuaded Opel, the car manufacturer, to set up an assembly plant. The Opel works helped take much of the sting out of the coal crisis at the time and now employs 17,000 people.

But the cokeries left a noxious cocktail of debris whose emissions have polluted the neighbouring soil. Just replanting with new top soil, as is often done with simple slag heaps, is not enough.

The pollution problem has left Bochum at a serious disadvantage when competing for

European Diary



West Germany

new industry. Not only has it blackened the city's image, but the town plan's strict zoning has severely limited the amount of land available for industry. "We have about enough for another year," says Mr Freimuth.

The answer is new technology. Bochum is to be the base for a new company, sponsored by the state government, which will develop techniques for "recycling" contaminated soil. Similar pollution problems exist in many other coalmining regions around the world and Bochum hopes to become an international centre for such restorative research and technology.

A DM12m plant using thermal techniques to purify contaminated soil is already on the drawing board and building

should start next year. The technology has been proved in the Netherlands, but the cost of digging up contaminated soil, shipping it to the works and ferrying it back after treatment is prohibitive. "It will cost about DM150 a cubic metre," says Mr Freimuth.

So the aim is to find cheaper chemical, microbiological or washing techniques. "Matters are still at the research stage," says Mr Freimuth, but he hopes the city's university, set up in 1962 as Germany's first new centre of higher education after the Second World War, will be able to take a lead.

In the meantime, the city is determined to create jobs and improve its image in whatever way possible. Some 130,000 tickets for "Starlight Express" have been sold already. The locals, a remarkably friendly bunch considering Bochum's problems, are generally behind the show, although there is some grumbling about high ticket prices at up to DM50 (DM50).

The city council has a contingency plan to turn the "Starlight Hall" into a multi-purpose conference centre if it all flops, although that seems unlikely. A failure would entail more than DM2m in conversion costs and no doubt bring down the curtain on a few political careers as well. But given the number of obstacles on its track, Bochum's efforts to get up speed are hard to fault.

European central bank 'should be autonomous'

BY LAURA RAUN IN AMSTERDAM

THE FUNDAMENTAL aim of any European central bank should be price stability, and to achieve this it must be autonomous, Mr Wim Duisenberg, president of the Dutch central bank, said yesterday.

He told the American-Dutch Chamber of Commerce: "Experience has shown... that the level of inflation is well-nigh inversely proportional to the independence of the central bank vis-à-vis its government. This independence must also be guaranteed for the European central bank."

He did not comment on recent West German suggestions that the Bundesbank board be broadened to include non-German members.

The Dutch believe a European central bank must be accompanied by unification in several policy areas, notably budgetary matters. "They say the current disparity in fiscal practice among European Community members would make common monetary policy virtually impossible," Mr Duisenberg expressed full

support for the idea, long aired by Mr Nigel Lawson, the UK Chancellor of the Exchequer, of a "managed float" to bring greater stability to the world's foreign exchanges. "I am much taken with the importance which these British plans attach to price stability," he said.

The Dutch rarely pass up a chance to urge Britain to join the exchange rate mechanism of the EMS. Mr Duisenberg made the usual plea yesterday, adding that full participation would require "interest rate policy (to) be largely attuned to external equilibrium."

He added that European countries which were outside the EMS, such as Norway and Sweden, could as a first step seek to align their exchange rates with the EMS.

"With a broader base, the European countries would diminish their vulnerability to the movements of the dollar, and achieve a stronger position for co-operation with the US in order to gain more international exchange rate stability."

Bulgaria may again delay party plenum

By Judy Dempsey in Vienna

THE DELAY in fixing a date for this month's central committee meeting of the Bulgarian Communist Party is fueling speculation in Sofia that the leadership is hesitant about the draft ideology document it is to discuss.

The central committee plenum, originally scheduled for early May, was postponed until mid-June but could possibly be put off again until after the Soviet national party conference which opens at the end of the month.

So far, Rabotnichesko Delo, the Bulgarian party daily newspaper, has published only a part of the draft policy document drawn up by the politburo. The document was supposed to have been thrown open for "public discussion" before the plenum.

The Bulgarian authorities have adopted a cautious approach towards introducing economic and political reforms. Mr Todor Zhivkov (77), party leader since 1954, has also appeared hesitant about the pace and direction of reform.

Turkish PM seeks to ease his country's debt burden

BY JIM BODGENER IN ANKARA

TURKEY'S Prime Minister, Mr Turgut Ozal, left Ankara yesterday for New York to attend the United Nations disarmament special session and to discuss Turkey's pressing external debts with bankers.

Top of his agenda in talks with the latter is the rescheduling of a large part of Turkey's Foreign Military Sales (FMS) debts to the US. Around \$1.5bn could be rescheduled into US bonds in an initiative launched in Washington and New York last month by Mr Rasud Saracoglu, the governor of Turkey's central bank.

The high interest FMS debts, with rates of between 14-18 per cent, would be converted into bonds carrying rates of 9.5-11.5 per cent, according to a deal arranged by Lazard Freres, Bankers Trust and Solomon Brothers.

Danes groan under weight of environment

By Hilary Barnes in Copenhagen

DANISH INDUSTRY faces having to spend twice as much on environmental protection as it does on research and development over the next few years, according to Mr Otto Christensen, chairman of the Federation of Industries.

If all the environmental protection programmes presented so far by the Government and its agencies were implemented, the total cost to the country would be about DKr50bn (54bn), he told the federation's annual meeting.

Industry's share would be about DKr20bn, and on top of this would come operational costs of about DKr20bn a year. The total cost would be twice as much as R&D expenditure.

"This is simply too much. The politicians must adopt sensible priorities for environmental investments," he said.

Mr Christensen noted that this was the 20th anniversary of the abolition of serfdom in Denmark. "Under serfdom, the serfs worked three days a week for their lord. We in industry work two days in every week to pay Denmark's creditors."

GLOBAL INTEGRATION OF JAPANESE MANAGEMENT

Dawn of the Age of Global Finance

As one of Japan's leading securities houses, Wako Securities has extensive domestic finance and international securities activities. In particular, it is a leader in the field of fund management, thanks to its dictum of putting clients first. President Tsunejiro Tanno outlined the group's activities and aims.

By Brian Robins



Mr. Tsunejiro Tanno, President, Wako Securities Co., Ltd.

Wako Securities is one of the largest securities companies in Japan, with over 70 domestic offices, and nine overseas, including London, Geneva, New York, Hong Kong.

Its domestic operations extend from stock and bond dealing on behalf of clients, investment trust management, venture capital finance, through to operating a highly respected economic think-tank.

Given Wako Securities' sizeable domestic activities, at present its international business accounts for around one fourth of the entire operations.

"The Tokyo market has grown substantially, today accounting for approximately 42 per cent of market capitalization in the major world stock markets on a US dollar basis," says Wako Securities President Tsunejiro Tanno.

"Increasingly, foreign securities houses are coming to Tokyo, and Japanese securities houses are going abroad. So, I don't think that the present ratio of our business will change all that much in the future."

"But as this business is becoming more globalised, we are certainly looking for more growth. As far as future developments overseas are concerned, our network is in place, but we would certainly expand into South East Asia, Taiwan and Korea when these countries are liberalised."

"What we can say is that the world is becoming one. What we do in Japan and overseas will become more unified, lessening the distinctions between the domestic and international markets."

Unique among the larger Japanese securities houses, Wako Securities has particular strengths in the field of fund management, positioning it to benefit from the growing internationalisation of this sector.

Funds management key

"Our business is in handling stocks and securities," argues Tanno, "and we place much importance on the management of funds. We feel that this is one of our strengths, and we will continue to lay emphasis on this area."

"In the field of investment trusts, for example, we have offered the top performance in terms of the rate of return. This March, we had 11.5 trillion in funds under management, and both our performance and the total funds under management continues to expand."

In all but one year over the

past decade, Wako Securities' returns on funds under management have led the industry.

"The reason we are so strong in this field," says Tanno, "is our management philosophy of being a company that prospers along with our customers. We put our customers first."

Another reason for its success in this field is the well renowned expertise of Wako Research Institute of Economics Inc, which has built an unrivalled reputation in Japan over the past decade.

"As a base of our information and analysis we use the Wako Research Institute of Economics, which does an excellent job of stock selection," says Tanno. "We also place emphasis on our computer systems."

Wako Securities foresees increasing globalisation not just in the field of securities trading, but also in funds management, and its proven record leaves it well placed to pursue new opportunities as and when they arise.

"From now on," Tanno says, "I think that our domestic and foreign business will become more unified. And with globalisation of funds management, I think we would be interested in working with foreign firms, when appropriate."

Tokyo market surge to continue

Wako is likely to post strong earnings this year, underpinned by a bullish Tokyo market, which has surged further ahead, reaching new peaks—in sharp contrast to both New York and London.

"Last October 19," says Tanno, "there was a crash in all major stock markets. Since that time, London and New York have recovered only one third or one fifth, yet Tokyo has recovered fully, reaching a new high."

"Why? In Japan, we are experiencing a very strong economy; domestic demand is expanding, and consumer demand is very strong."

"As a result, Corporate earnings are rising quickly and the economy is making progress. If commodity prices don't rise over time, the Nikkei average of leading stocks could rise to as much as 32,000 points within this year."

"But we have to be careful of the twin deficits of the US economy—its budget and current account difficulties. We don't expect any major changes in the US until after the Presidential election."

Hedging options to expand

Together with the ongoing strength of equity markets in Japan, investors will be able to more fully hedge their risk through proposed new futures and options products that are due to be launched this year.

Tokyo's capital markets are becoming more diversified with, for example, expansion of the futures market and also, private investors are coming into the market as well as more and more international investors.

"The introduction of futures and options is one feature of this," Tanno points out, "so we must diversify to meet customer needs. In futures and options, we are developing systems for risk hedging—portfolio insurance and programme trading. We are also developing an advanced portfolio model of an index fund based on the TOPIX. We have planned a number of new products, including the portfolio addition of futures and options instruments to our investment trusts. And we will soon have an in-house trading system for more accurately balancing orders."

Just how far Wako Securities goes down the track of introducing programme trading, or variants of this technique, is still being studied internally although, even if introduced, it is unlikely to be in a form similar to that seen in the USA, which has proven so controversial.

Competitive pressures mount

Along with the additional products which Wako Securities will be able to handle on behalf of clients, competitive pressures are mounting, following the recent addition of a further 16 foreign firms as members of the Tokyo Stock Exchange, bringing the total

number of foreign members to 22 firms.

"The share of the original six foreign firms was around two per cent of the total market," Tanno says, "but with the addition of the extra firms, that share could rise to around five per cent or so. This could be a threat to us, since our share is about three per cent. So the new member firms is like two firms of our size joining the exchange."

"They will be dealing in stocks, underwriting and so on. Clearly, they are strong competitors of Japanese groups abroad, and will be in Japan as well."

"But overall, their entry will help the market grow, expanding both the market and turnover. Trading opportunities will also increase, engendering further beneficial effects. We are strong in retail, and foreign companies will probably not engage in the retail sector in Japan. While we will feel pressure in this area, we are not pessimistic."

Underwriting buoyancy to continue

Rounding out the services Wako Securities has established a reputation in over the past few years is the burgeoning field of corporate underwriting, where there has been a significant shift of corporate trends.

"In 1987, the aggregate amount of funds raised by Japanese corporations reached ¥12 trillion," according to Tanno, "with ¥7 trillion raised domes-

tically and a further ¥5 trillion offshore. Of the offshore issues, we participated in 95 issues, acting as lead or co-manager on 75 of those occasions. For instance, we lead-managed straight dollar bonds for the London subsidiary of Kawasaki Steel and C. Itoh, and were the arranger for Swiss franc warrant bonds issued by Arzi-Gumi and Tazuki Denki.

"In 1988, we estimate that total issues will expand to ¥15 trillion, which will be split 60 per cent domestic, and the balance through overseas issues."

Overseas, there were 116 issues between October '87 and February this year, and we participated in 51 issues, and led or co-managed 24.

"Recently, we were the lead manager for a Eurobond issue by Sparekassen SDS of Denmark, and we served as the arranger in a Swiss franc CB issue by Wako. There have been suggestions that companies such as Mitsubishi Heavy Industries and Nippon Steel may come to the warrant bond market with issues of between \$500 and \$700 million. Assuming firm market conditions, there should be no problem absorbing the total issue amount."

"Even if this market goes through temporary digestion problems, we are confident that it will remain an attractive funding alternative for Japanese corporations. We are pleased with our present position in the warrant market, and are confident that we will be able to expand our position both in this market and the Eurobond market generally."



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EUROPEAN NEWS

West German economy tops growth forecast

BY DAVID GOODHART IN BONN

THE WEST GERMAN economy grew slightly faster than expected in the first quarter and may now exceed the 2 per cent growth prediction for the year. The Economics Ministry said GNP rose by a real 1.5 per cent in the first quarter and was 4.2 per cent higher than in the same period last year, stronger year-on-year growth than in the US.

After good retail and production figures, a healthy first quarter, though expected, still exceeded most expectations. The Ministry said: "Barring severe external disruptions, the upper limit of 2 per cent growth predicted in the (Government's) 1988 economic report could be exceeded."

There was some scepticism, none the less regarding the provisional nature of the figures and widespread agreement that special factors, particularly the mild winter, had created some distortion.

The construction industry, for example, grew by 20 per cent on a year-on-year basis mainly because of the contrast between 1987's severity and 1988's mildness. The effect will reverse in the second quarter because of the backlog effect in 1987, and the DIW economic institute in West Berlin is expecting GNP to fall by a seasonally adjusted 1 per cent.

Most economists have been predicting slower growth in 1988 with the country's five economic institutes forecasting real GNP growth of 1.25 per cent in contrast to the Government's 2 per cent. However, in the light of yesterday's news those figures may now be revised upwards.

Mr Giles Keating of Credit Suisse First Boston in London said: "While the underlying position is not as good as these figures make it seem, it is fair to say that West Germany now has a buoyant economy." Mr Richard Reed of Phillips and Drew added: "The figures suggest that while there are clearly still problems we may have been exaggerating them a little."

The D-Mark received a considerable fillip on the foreign exchange markets despite the fact that the Bundesbank made clear there was no likelihood of an imminent increase in interest rates. Analysts agreed a rise was most unlikely before the French elections and not probable until much later in the year.

The Economics Ministry pointed out that on an adjusted basis consumer prices had remained stable in the first three months and year-on-year prices rose by only 1 per cent. It was now important for the Government to press on with its programme of reforms to the tax system, the financing of the health service and the telecommunications system.

Despite the faster than expected growth, and a surprisingly strong export performance, private consumption is likely to slow over the coming months and conditions in the labour market have not improved comparing first quarter 1988 with the same period last year.

Most economists also point to the negative impact of the increase in consumer taxes planned for 1989 and 1991 which have helped undermine any positive benefits from the tax reform due in 1990.

Mr Gerhard Stoltenberg, the Finance Minister, recently reduced the sum he expects to raise from the 1989 increase - probably on petrol and tobacco - from DM10bn (£3.2bn) to DM5bn. However he also stressed that because of the budget deficit and higher than expected payments to the EC, a further rise in consumer taxes would be necessary in 1991. This has angered the Christian Democrat's coalition partners the Free Democrats but the latter's positive economic news will no doubt strengthen Mr Stoltenberg's hand, while also reducing the budget deficit problem a little.

Brussels seeks more cash for food sales

BY DAVID BUCHAN AND TIM DICKSON IN BRUSSELS

THE EUROPEAN Community will sharply increase next year's step up export rebates on sales of surplus food on world markets under 1989 budget plans approved by the Commission yesterday.

Additional depreciation for food stocks, which could lead to increased EC agricultural exports at a time of growing argument with the US in the Gatt negotiations over the future of world food trade, is a key feature of the draft budget of Ecu47.9bn (£31bn), up 5.9 per cent in total over this year. Without it, overall farm spending would fall slightly.

Mr Henning Christophersen, the budget Commissioner, said the Community "will be in a more flexible position on the international market", if EC governments follow his proposal to increase the money set aside for disposing of excess food stocks from Ecu3bn this year to Ecu5bn next year.

A past brake on EC food sales has been lack of money in the budget to make up (to European farmers and their governments) the difference between higher Community and lower world prices.

Mr Christophersen said: "Next year we will be better able to do this."

Officials stressed that the higher figure for depreciation is in line with the new approach, agreed in principle by heads of government in February and already incorporated in this year's budget, to value stocks on a more realistic basis. The gap between the Ecu12bn-Ecu13bn of stock costs is currently in the Community's books and the Ecu5.5bn-Ecu5bn which they are thought to be worth on the world market will be successfully reduced by further depreciation in future years.

In a separate development, the Italian leader, the four European Community heads of government taking part in this month's economic summit in Toronto to co-ordinate their positions on key issues beforehand. Mr Ciriaco De Mita, the Italian Prime Minister, will be in Rome to debate a wide range of economic and political issues. The European Commission president, Mr Jacques Delors, will also attend.

Commission proposal to subsidise aircraft research

BY WILLIAM DAWKINS IN BRUSSELS

THE EUROPEAN Commission yesterday proposed plans to subsidise cross-border collaborative research in aircraft technology in the two years to 1991.

Mr Karl-Heinz Narjes, the Commission director for industry, said the cash was intended to compensate for the disadvantages European civilian aircraft companies experienced in competing against heavily defence-funded US counterparts. The money is primarily intended for civilian research, but Mr Narjes admitted that "the boundaries between civilian and military aeronautical research are moving all the time". He could not rule out the chance that the project might produce militarily useful results.

For that reason, the proposal could provoke worries from Ireland, the only neutral Commu-

nity member state, when the EC's research ministers, whose go-ahead is needed, discuss it for the first time on June 29. It follows - though is not directly linked with - Commission attempts to enlarge its responsibilities for free competition in public procurement to cover defence equipment.

Mr Narjes said the initial two-year project would be followed by a much larger programme, the exact size of which would be fixed in the light of the performance of the first phase. The cash would be earmarked for pre-competitive joint research in areas like advanced supersonic flight, engine technology and tilt-rotor aircraft. He denied that the project was "concealed subsidisation for Airbus", the source of a long dispute between Brussels and Washington.

OVERSEAS NEWS

Inflation surge worries Peking

By Robert Thomson in Peking

THE politburo of the Chinese Communist Party last night issued a document calling for political and national unity as the country tackles rising inflation that is undermining support for the ambitious economic reform programme.

Zhao Ziyang, the party general secretary, had earlier addressed Politburo members, and, according to Chinese officials, conceded that there is a crisis of confidence among ordinary Chinese because of inflation and emphasised the need for "mental preparation to deal with the current serious problems".

The party apparently reckons that inflation this year will reach 15 per cent, up from 7.5 per cent last year and the target figure of 10 per cent in two months ago at a meeting of the National People's Congress, the Chinese parliament. But the Politburo resolved that reform must not be slowed despite the "dangers".

"The present reforms have entered a critical phase," the politburo document said. "International experience and domestic practice show us that the longer such difficult problems last, the more difficult they become to solve."

In a sign that the inflation problem has divided the senior ranks of the party, the Politburo called on the "whole party" to develop "unity of thinking and action" in the "march against the stormy waves". The meeting, also reflecting concern at a state of worker go-slows in protest at price rises, urged "all people" to unite in supporting reform.

Chinese economists have been debating the introduction of wage indexation as a means of curbing inflation, and it is understood that the proposal was one of several options discussed at the three-day Politburo meeting.

Zhao also apparently spoke of the need to bridge the fast-widening gap between rich and poor with a new range of taxes.

China begins HK soundings

By David Dodwell in Hong Kong

CHINA yesterday began an effort to glean Hong Kong reaction to its proposals for a post-1997 constitution for the territory with the arrival of Ji Pengfei, the State Councillor with prime responsibility for Hong Kong affairs.

Ji Pengfei's 10-day visit marks the start of a three-week opinion gathering exercise by law drafters and constitutional experts from Peking on public attitudes towards the draft Basic Law - the document published a month ago intended to be a blueprint for Hong Kong's constitution once it becomes a special administrative region of China.

Ji's visit comes at a time of increased activity in Hong Kong. China's Vice Premier with responsibility for the country's special economic zones, Tian Jiyun, left Hong Kong only five days ago after a six-day "stop-over" in the territory.

Sir Geoffrey Howe, Britain's Foreign Secretary, also flew out of the territory only two days ago.

Mass Palestinian sackings likely

BY ANDREW WHITLEY IN JERUSALEM

THOUSANDS OF Palestinians employed by the Israeli Government in the occupied West Bank and Gaza Strip face dismissal over the coming months because of acute financial troubles of the local, military-run administration.

The crisis stems directly from the near six-month-long Palestinian uprising, or *intifada*. Tax revenues, the mainstay of local expenditure, have collapsed - partly because of a civil disobedience campaign - and the central government is refusing to make up the difference.

Following a plea on Monday from a Palestinian delegation not to cut the health budget, Mr Yitzhak Rabin, the Defence Minister, made it clear that whatever solution was adopted, there would be no bail out from the Israeli treasury.

They will not get one cent," he is reported to have said. In response to the revenue shortfall, welfare payments normally provided to needy Arab families have already been halted. So has all development spending. But more severe cuts in the estimated \$900m budget of the Civil Administration have been foreseen over the past few days by top Israeli officials.

One senior Defence Ministry official calculated that between 20 and 30 per cent of the Administration's 17,000 local employees will have to be dismissed.

Another official, Brig-Gen Shaike Erez - the administrative head of the West Bank - said that taxes may also have to be raised. Business in the West Bank and Gaza Strip has been plunged into chaos by the regular strikes called by the uprising's underground leadership. Restricted shop hours, together with curbs placed by Israel on the remittance from abroad of payments or on the marketing of goods are further aggravating an economic situation Gen Erez described yesterday as "very bad".

Apart from the unrest-induced recession, the Civil Administration - a self-financing branch of the Israeli Defence Ministry - has also been hit hard by clandestine calls on businesses and individuals not to pay taxes.

In a bid to improve its own parlous financial situation and restore Palestinian dependency on the Israeli administration, services will in future be provided only on production of proof of payment of all taxes.

In its 1987-88 financial year, the Civil Administration had a balanced budget equivalent to \$236m: \$240m was allocated to the "regular" budget, covering running costs, and for development expenditure; a further \$26m came in a supplementary budget.

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Maggie Ford in Seoul reports on growing resentment of the pervasive presence of the US military

Sri Lanka rebel bombs prompt crackdown

tion, preferably allied to progress in dialogue with Pyongyang. Washington is still likely to receive at least part of the blame for student dissatisfaction.

be held on today as planned under tight security despite the the violence by the JVP.
Police said a JVP member carrying an AK-47 assault rifle

away with the Vienna stopover and compel Soviet Jewry to fly via Bucharest instead.

The JVP says that the accord is a "sell out" to India.

Journal of Between-School and School, Ring factions in Afghanistan.

according to East European sources, came to an impasse over China's demands that the Soviet

diplomats said they did not expect a rapid improvement in Sino-Soviet relations.

ministers to five.

ministers to five.

FOR FURTHER INFORMATION CONTACT THE FIAT INFORMATION SERVICE, DEPT CRE0698, PO BOX 39, WINDSOR, BERKS SL4 3BA. TEL 01-897 0922.

US economic indicators point to steady growth

BY LIONEL BARBER IN WASHINGTON

THE US Government's chief gauge of economic activity, the index of leading indicators, rose a moderate 0.2 per cent in April, pointing to steady economic growth in the run-up to the November presidential election.

The rise was in line with expectations, though March's increase was revised downwards to 0.2 per cent from an original estimate of 0.8 per cent, the Commerce Department said.

US factory orders, meanwhile, rose 1.2 per cent in April and an unrevised 1.6 per cent in March. US construction spending over the same period rose 0.1 per cent in April, while the March increase was revised slightly down to 1.3 per cent from 1.5 per cent.

The figures further confirm

that the economy is working close to full production and benefiting from a huge upsurge in exports on the back of a weaker dollar.

The one fear is a resurgence in inflation. The Federal Reserve in recent weeks has tightened credit and nudged up short-term interest rates, but has so far avoided a rise in the discount rate. Financial markets, however, will be examining the unemployment figures for May, due tomorrow, for signs of inflationary pressures arising from a tight labour market.

Vice-President George Bush, the likely Republican presidential nominee, who has most to gain from continued economic growth, said this week that he had a "lot

of confidence" in the Federal Reserve, "but I would not want to see them step over some [line] that would ratchet down, tighten down economic growth."

Five of the economic components of the basket of leading indicators contributed positively to a rise in the April index, led by an increase in the working week. The other four positive indicators were a rise in the money supply, a drop in weekly initial claims for unemployment, changes in sensitive material prices and contracts for plant and equipment.

Four indicators were negative in April, including the speed with which companies receive deliveries from vendors, stock prices, building permits and manufacturer's new orders for consumer goods.

Boost for Brazil seen in IMF loan

By Stephen Fidler in London and John Barham in Sao Paulo

AN AGREEMENT between Brazil and the International Monetary Fund on a \$1.5bn standby credit was hailed yesterday as a significant step towards the country's international economic rehabilitation.

While the country's economic difficulties are still considered great, the agreement was seen as having important internal political implications, and as likely to have a significant effect on the attitudes of other lenders to the country.

"It means that the IMF is not an issue any more in Brazil," said one leading commercial banker yesterday. The agreement was seen as a victory for the approach taken by Mr Malleson da Nobrega, the Brazilian Finance Minister. He has managed to circumvent internal political opposition to a rapprochement with the IMF, and negotiated what is seen as a liberal agreement.

The outline agreement must be approved first by the IMF management, and then by the executive board of the IMF, which is thought likely to give its approval by early August.

Chile emergency to be suspended for poll

BY MARY HELEN SPOONER IN SANTIAGO

CHILEAN OFFICIALS have renewed the state of emergency, giving Gen Augusto Pinochet's regime special powers for another 90 days. But the measure would not be in effect during the one-man presidential plebiscite planned for this year.

The state of emergency has been in effect for most of the regime's 14 years in power. The measure, which has been used against non-violent dissidents as well as suspected terrorists, allows Chilean authorities to hold detainees for five days without charges, to send them into exile or to banish them to remote parts of the country and to restrict freedom of expression and of assembly.

Navy Commander Admiral Jose Merino said the state of emergency would not be in effect for 30 days before the plebiscite, or on the day of the vote itself.

Chilean officials justified the renewed measure by pointing to a recent series of armed attacks against government targets, which included an assassination attempt last week against a military judge. The Manuel Rodriguez Patriotic Front, an armed leftist group, claimed responsibility for the attack, but has denied any involvement with the murder of two policemen last month.

The opposition criticised the decision to renew the state of emergency, noting that specific anti-terrorist laws already in effect should provide authorities with sufficient powers to deal with internal security threats.

Chilean riot police arrested over 30 people during a human rights march in the centre of Santiago on Tuesday night, firing teargas and water cannon at the crowd of several hundred people.

Ecuadorian President Leon Febres Cordero on Tuesday decreed a state of national emergency and imposed press censorship ahead of a one-day general strike called by left-wing trade unions for today, Reuter reports from Quito.

An official communiqué said the emergency made the whole territory a security zone, with the army in charge of public order.

The FUT trade union confederation estimated that about 1m of the 10m population would strike.

Workers are demanding a 141 per cent increase in the minimum monthly salary of 14,500 sucres (\$16).

Social unrest has been fuelled by inflation which reached a yearly rate of 40 per cent last month.

AMERICAN NEWS

Roderick Oram recounts the revival of a company whose forte is pianos

Steinway tunes up to meet the competition

TONIGHT, 26 of the world's finest classical pianists take to the stage of New York's Carnegie Hall, the beautifully restored mausoleum of US music, to play the 500,000th Steinway piano built.

The newly unveiled instrument, which has taken more than a year to make, has a modern, angular exterior designed by Wendell Castle, a leading US furniture maker. Like a cricket bat or baseball inscribed with the names of players in some heroic contest, it carries the laser-etched signatures of some 900 Steinway artists.

For pianists who have made their reputations playing Steinways and for audiences who have loved the instruments' unique qualities, the gala concert is a celebration of Steinway's skill and survival. While all but a handful of the other great piano makers in the world have disappeared, the company has endured for 135 years since Henry Steinway, a German immigrant, opened his first workshop in New York in 1853.

After a rocky stretch in the 1970s when quality slipped and technical innovations backfired, Steinway has made big strides in recent years under new owners to bolster its reputation as the best grand piano in the world.

Yet it is only just beginning to face one of its greatest challenges in the form of Yamaha, the world's largest musical instrument maker. The Japanese company, which celebrated its piano-making centenary last year, is making a big push into the classical concert field which has been Steinway's virtually exclusive preserve for generations. Some 90 per cent of classical concerts around the world are played on Steinway pianos.

The rivalry between the two has sparked passionate debate in the musical world over the merits of their instruments and the companies' relationships with their artists. It has also raised xenophobic fears that Steinway will be harmed by Yamaha's ambitions. Still operating from a factory which dates from the 1870s, with designs and technique little changed from early this century, Steinway hand-builds 3,000 grand and upright pianos a year in the New York suburb of Astoria. It also builds 2,000 a year at its Hamburg, West Germany, factory.

The family sold their company in 1972 to CBS, the beginning of a difficult 13 years for Steinway as a tiny subsidiary of the large US entertainment conglomerate. CBS sold it for an undisclosed

sum in September 1985 to John and Robert Birmingham, two Boston business brothers, and Mr Bruce Stevens who had been Polaroid's head of international marketing. Flute and organ makers came as part of the package.

"We've basically gone back to being family-owned from an emotional and business point of view," Mr Stevens said. "We have a clear mission - to produce the finest piano in the world."

The rivalry between Steinway and Yamaha has sparked passionate debate in the musical world and raised xenophobic fears

"They've made considerable progress," said a senior executive of Columbia Artists Management. He still sees performers get very upset at the sometimes imperfectly prepared pianos Steinway offers them for concerts. A top Steinway executive said such stories need to be partially discounted for the artists' pre-concert nerves.

The crux of the problem, though, is money. "Steinway

doesn't have the money to support all their artists," the CAMI executive said. On a wider scale, some people in the musical world are worried that Steinway lacks the resources to match Yamaha dollar for dollar. Yamaha may not make the best piano in the world yet, but it has the motivation and money to try.

"We don't want Steinway to disappear," said Mr Terry Lewis, general manager of the piano division of Yamaha Music USA. "But just as there is room for more than one fine car or one political persuasion, there are far more artists than any one manufacturer can support."

Yamaha wants to prove that it builds pianos as good as any other manufacturers'. The kudos is vital to Yamaha because it is meeting rapidly growing competition from South Korean manufacturers in the mass-produced segment of the market.

Steinway and Yamaha are worlds apart in one respect: the former hand-crafts as many pianos in a year as the latter plants in Japan, the UK, the US and, from later this year, China.

They clash, however, on the concert platform. Yamaha hand-builds in Japan a small number of its top-of-the-line CF III grand

pianos. Each takes about a year and a half and costs about \$50,000, the same amount of time and money as the top Steinways.

The highly publicised switch of pianists such as Andre Watts to Yamaha has generated vicious rumours that it is offering financial inducements. It says, though, that like Steinway it does not pay artists for using its pianos.

Opinions vary widely on the qualities of Steinway and Yamaha pianos. The former is famed for the unique responsiveness of its action, and its astounding ability to both sustain extremely quiet notes and also project impressive volume. The latter is still described unfairly by some of its detractors as sounding cold and brassy.

Among many musicians it remains heretical to suggest that there is any other piano except a Steinway. But "it is a matter of taste," said Mr Roland Loest, curator of the Museum of the American Piano in New York.

He does not personally like the Yamaha. Touching on Steinway's unique character, he said: "Once you get the bugs out of a Steinway, get it properly voiced and regulated, it will do anything you can conceive of as an artist," - as 25 pianists will demonstrate tonight.

Unpopular unions lose Aeromexico battle

BY DAVID GARDNER IN MEXICO CITY

SOME 7,500 ground staff of Aeromexico, the state-owned airline declared bankrupt by the Mexican Government in April, were formally made redundant this week, ending any lingering hope airline unions had of overturning the decision in the courts.

At the same time, the Transport Ministry this week published an obscure outline of its view of the future of Mexican air traffic, in which, senior government officials say, Aeromexico will play a much reduced role.

The new scheme foresees the deregulation of the Mexican air travel market, with two "national, efficient, and profitable" airlines - privately owned, it implies - and small to medium-size regional airlines.

Not mentioned in the scheme is the opening of Aeromexico's international routes to foreign carriers, which is already taking place with, for example, American Airlines taking over what was an unprofitable Mexico City-Madrid route.

In essence, officials confirm,

the plan is for Aeromexico to reopen at the end of the month with a fraction of its former manpower (10,000 for 43 aircraft), under new ownership shared among the unions and private interests, with the state possibly retaining a stake. While in receivership Aeromexico is flying routes which would otherwise be left uncovered, but with 10 per cent of airline staff.

Ministers also confirm privately that the Government deliberately set out to break union power in the airline industry, in what one gloated was "an impeccable strategy."

The Government originally planned to close Aeromexico in December as part of its anti-inflation shock plan, under which government spending was sharply cut. The airline had cost the Treasury \$130m (\$70m) over the past two years and in 11 of the last 15 years had had its losses absorbed by the taxpayer.

Instead, the Government announced the sale of 13 ageing aircraft, juring the unions into a strike, whereupon it used its *de facto* control of the courts to decree bankruptcy. "It certainly helped that anyone who has ever suffered the inefficiency of Aeromexico felt it was a popular target," one official remarks, noting that airline employees were unable to win solidarity from other unions.

The dismemberment of Aeromexico at the same time makes Mexicana de Aviacion, the other flag carrier, in which the Government has a 60 per cent stake, much more saleable. Though Mexicana in 1987 moved into the black after \$200m losses in the previous two years, its sell-off - three times prematurely announced by the Government since February 1986 - had been inhibited by union power and the presence of Aeromexico.

Final bids are in for Mexicana,

against a reference price of over \$500m, officials say, with the competition said to be among three industrial groups based on leading stock exchanges.

Industry sources say the favourite is Mr Agustín Legoretta, chairman of the Mexican equivalent of the CBI, a former shareholder in the leading commercial bank Banamex before nationalisation in 1982, and the owner of Inverlat, Mexico's second brokerage house, privatised in 1984.

The Legoretta group, partially as a result of the 1984 return of state-owned assets in 338 companies to private hands, now has a big stake in the Camino Real hotel chain.

Against this backdrop of the drive for deregulation, against vested union interests, it has emerged that one of the most attractive bids for Mexicana has been made by a group of investors fronting for the powerful oil workers' union, which operates practically as a state within the state.

Takeshita calls for ban on nuclear tests

JAPANESE Prime Minister Noboru Takeshita said yesterday the superpowers should use their improved relations to promote a ban on nuclear weapons tests. Reuter reports from the United Nations.

He said Japan, a member of the UN Security Council, had been working strenuously for such a prohibition, "in keeping with the profound desire of its people."

Addressing a special session on disarmament of the UN General Assembly, Mr Takeshita said he hoped Moscow and Washington would ratify the 1976 Peaceful Nuclear Explosions Treaty and the 1974 Threshold Test Ban Treaty so they could proceed to the next phase of limiting nuclear tests.

"The momentum of the positive developments between the US and the Soviet Union should be fully taken advantage of to promote multilateral efforts toward a nuclear test ban," he said.



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Results for the year and notice of final dividend

(subject to final audit)

Consolidated income statement (R million)	Year ended 31-12-87	Year ended 31-12-86	Comment
Net income	1 815	943	Equity accounted earnings increased by 20.4 per cent from R1 503 million (658 cents per share) to R1 809 million (730 cents per share).
- Investments	274	423	Higher dividends from diamond, platinum, and industrial interests more than offset the lower gold mine dividend income so that net income from investments increased to R1 015 million from R943 million. Trading income decreased from R423 million to R274 million reflecting the adverse trading conditions experienced by the coal sector, although the Corporation's dividend income from that source was unchanged, while other net income was also lower at R131 million (1987: R175 million) largely because of increased prospecting expenditure of R106 million (1987: R72 million) and reduced net interest income. As a result net income before taxation fell 8.5 per cent to R1 410 million. This was, however, offset by the concomitant R110 million drop in taxation to R206 million and the decrease from R194 million to R167 million in the interest of outside shareholders in net income after tax arising from their share of the lower profits from the coal mining subsidiary, so that attributable earnings increased marginally to R1 037 million from R1 031 million. Retained earnings of associated companies improved by R300 million to R772 million reflecting increased profit realisations out of the much improved results achieved by the associated companies involved in mining finance, diamonds and industry.
- Trading	121	175	
- Other	1 410	1 541	
Net income before taxation	206	316	
Taxation	1 204	1 225	
Net income after taxation	167	194	
Attributable to outside shareholders	1 037	1 031	
Retained earnings of associated companies	772	472	
Equity accounted earnings	1 809	1 503	
Extraordinary items	449	(47)	
Earnings after extraordinary items	2 258	1 456	
Transfer to non-distributable reserve	1 258	430	
Ordinary dividends (note 2)	1 000	1 026	
Retained earnings	516	514	
Number of ordinary shares in issue - millions	229	229	
Earnings per ordinary share - cents			
- attributable	453	451	
- equity accounted	798	658	
Dividends per ordinary share - cents	225	225	
Net asset value (after providing for dividend) - cents per ordinary share	8 536	10 539	

Segmental analysis of equity accounted earnings

	1988		1987	
	R million	%	R million	%
Mining finance	396	21.9	230	15.3
Gold (including AngloGold)	396	21.9	446	29.7
Diamonds	350	19.3	288	19.2
Industrial	293	16.2	178	11.8
Platinum	116	6.4	80	5.3
Finance and insurance	93	5.2	93	6.2
Coal	51	2.8	95	6.3
Other minerals	24	1.3	15	1.0
Property	23	1.3	20	1.3
Total	1 791	96.2	1 445	95.1
Other net revenue	175	9.7	129	8.6
Prospecting	(107)	(5.9)	(71)	(4.7)
Equity accounted earnings	1 809	100.0	1 503	100.0

Notes

- References to ordinary shares and ordinary dividends include the 5 ordinary shares which rank pari passu in all material respects with the ordinary shares.
- Ordinary dividends comprise:

	1988	1987	
R million	%	R million	%
No. 103 (interim) of 62.5 cents per share (1987: 62.5 cents) declared November 26 1987	143	143	
No. 104 (final) of 162.5 cents per share (1987: 162.5 cents) declared June 1 1988	373	371	
	516	514	

Dividend

On Wednesday, June 1 1988, the directors of the Corporation declared final dividend No. 104 on the ordinary and 5 ordinary shares as follows:

Amount (South African currency)	162.5 cents per share
Last day to register for dividend (and for changes of address or dividend instructions)	Friday, June 17
Registers closed from to (inclusive)	Saturday, June 18 Saturday, July 2
Ex-dividend on Johannesburg and London stock exchanges	Monday, June 20
Currency conversion date for sterling payments to shareholders paid from London	Monday, June 20
Dividend warrants posted	Monday, August 1
Payment date of dividend	Tuesday, August 2
Rate of non-resident shareholders' tax	13.4027 per cent

The full conditions relating to the dividend may be inspected at the Johannesburg and London offices of the Corporation and its transfer secretaries.

By order of the board

C.L. Malby

Secretary

June 2 1988

Head office:

44 Main Street

Johannesburg 2001

London Office:

40 Holborn Viaduct

London EC1A 1AJ

WORLD TRADE NEWS

Nissan to export UK-made cars to Europe soon

BY IAN RODGER IN TOKYO AND KEVIN DONE IN LONDON

NISSAN Motor plans to begin exporting cars from its UK assembly plant to continental Europe in October.

Mr Yoshikazu Kawana, Nissan board director responsible for European sales, said the Nissan board had approved the formation of a European sales subsidiary based in Brussels to co-ordinate operations between the UK plant and European distributors.

Initial deliveries to continental Europe would be modest, but the company has previously said it aims to be exporting around 100,000 units a year in 1993, of which half will be sold in the UK and half in Europe.

The assembly plant at Sunderland is planning to produce 50,000 cars this year, rising to full capacity of 200,000 a year in 1993, of which half will be sold in the UK and half in Europe.

At present Nissan only produces the Bluebird in the UK, but in 1992 it will also add a smaller Micra-class car.

Mr Kawana said the company had already exported a few cars from Sunderland to Ireland, but was eager to start selling in Continental markets too.

The company's arrival in some European markets might not be appreciated. "We expect various reactions, but we have the endorsement of the UK Government that our products are British."

Turkish group set to sign Soviet construction deal

BY JIM BODGENER IN ANKARA

ENKA, the Turkish group, expects to sign a \$110m (£51m) construction contract soon with the Soviet government, which will help to pay for Turkish imports of Soviet natural gas.

A novel feature of the deal is that the Turkish contractors will import their own labour force for the contracts. Skills learned building prestige projects in the construction boom earlier in the 1980s in the Middle East are at a high premium for the Soviet Union.

The Enka contract - the second of a series for Turkish contractors - involves construction

of a 1,000-bed hotel, and the restoration of 150-year old shopping centre in Moscow. Its signature on or around June 10 will seal one and a half years' hard negotiations which centred on price and delivery times.

The first contract was signed recently by the Turkish venture Koray Bayram. Valued at about \$60m, it involves building health centres, including hotel accommodation.

The next project likely to come up for tender could be hotel restoration and the construction of a sports and cultural centre complex in Yalta.

Much of UK industry has still to take the Japanese market seriously, Peter Montagnon writes

Exporters find Japan a difficult act of faith

QUIETLY, Britain has notched up a major success story to exporting to Japan. Partly because of the much-publicised purchase by a Japanese insurance company of Van Gogh's painting of sunflowers, sales of art works last year soared by no less than 433 per cent to £125m.

By these standards, however, Britain's success in other fields looks remarkably modest. Overall exports rose by only 26 per cent. Manufactured exports rose by 36 per cent, but this still left the UK lagging behind its competitors in the Japanese market - France and Germany in Europe as well as South Korea and Taiwan in Asia.

It was partly to counter this trend that Lord Young of Grafton, Secretary of State for Trade and Industry, launched a concerted campaign to boost exports to Japan earlier this year.

Yesterday, in a hall of London's Queen Elizabeth Conference Centre, about 110 specially-invited senior executives from industry were treated to a breakfast presentation designed to ram the message home.

It was the first of a series of such breakfasts which mark the main campaign, but, by comparison with the glitz of the Lancaster House launch of the DTI's other campaign to promote the European internal market, it was a fairly subdued affair.

Lord Young himself had a prior engagement and left it to his Cabinet colleague, Energy Secretary Cecil Parkinson, to make the keynote speech. His audience listened politely but follow-up questions were few and far between. If anything, the outside observer was left with the impression that a large segment of British industry will take a lot of convincing to take the Japanese market seriously.

There were two clear strands to yesterday's message. The first, clearly enunciated by Mr Parkinson, was that Japan, with its high exchange rate and declining trade barriers, has become a land of opportunity.

The second, brought out by the speakers from industry who followed him, was that establishing a presence in the Japanese market still requires a daunting

UK EXPORTS TO JAPAN				
	1986	1987	£M	CHANGE %
Manufactures	695	958	+263	+38
Textiles	82	101	+19	+23
Vehicles	38	68	+30	+78
Machinery	248	299	+51	+21
Paintings	23	125	+102	+433
Total	1183	1495	+312	+26

Source: DTI

degree of commitment far greater than that imposed by easier, and to Western eyes more conventional, markets.

According to Mr Michael Perry, the Unilever director who is chairing the Opportunity Japan Campaign, average tariff rates on Japanese imports are now only 3 per cent. The number of items on which quantitative import restrictions are imposed has shrunk dramatically, and non-tariff barriers are being steadily whittled away.

Last year, Japan altered its regulations on bottled mineral water to conform to the normal international practice of allowing non-boil sterilisation. Imports tri-

pled to 3.5m litres, though French producers were predictably the major beneficiaries.

Following an earlier tariff reduction, Japanese imports of chocolate surged by 54 per cent last year. UK sales rose by 26 per cent, but those from Switzerland advanced by 40 per cent and exports of US and German chocolate grew 30 per cent or more.

Mr Perry believes that one reason for the UK's relatively poor showing in cases like this is the publicity that has been given in this country to trade disputes with Japan. Problems over Scotch whisky sales and Tokyo stock exchange seats for UK firms have led British companies

to assume, wrongly, that Japan is still a closed market.

Yet no sooner is this illusion dashed, than another set of potentially more intractable barriers emerges. To succeed in Japan requires expensive commitment and a presence in the market that takes a long time to build. Glaxo, the pharmaceuticals concern, for example, with a turnover there of £150m, has 876 staff locally, all of them Japanese.

For British managers pondering similar ventures, this raises difficult questions about recruitment and Japan's tradition of lifetime employment.

Though lifetime employment is a cultural rather than a contractual obligation, it may still be hard for British employers to swallow, after years of struggle with trade unions at home. Then there is also the question of financial return about which nothing was said at yesterday's meeting.

"Starting from scratch, most companies say you're unlikely to turn the corner (into profit) within three years. It's more likely to be five years," says Mr Geoffrey Sheppard, business general manager at Amersham International. That is a long time for companies whose horizons are being driven ever shorter by the exigencies of stock market investors and fund managers.

Yet, according to Mr Perry, Japan is still an opportunity that simply can no longer be ignored. It is a larger market than the UK, France and Germany put together; in these days of global markets a presence there is vital.

Only by operating within Japan can British companies expect to compete with their Japanese counterparts around the world, or even co-operate successfully with them in third country markets.

In the sombre grey decor of the conference centre, yesterday's meeting had a metaphysical, religious tone. There was much earnest talk of present commitment leading to distant reward.

A few of those present had clearly seen the light. For the rest, however, taking the good news on board clearly still required a difficult act of faith.

Court gives US 'grey market' go-ahead

BY NANCY DUNNE IN WASHINGTON

THE US Supreme Court has upheld controversial Customs Service regulations which permit the entry into the US of many cheap brand-named goods not sold through authorised channels. The ruling reversed a Federal appeals court decision.

The court ruled by a 5-4 vote that the Tariff Act of 1930 was "ambiguous" enough to justify the so-called "grey market" label which allows goods to be imported without the approval of the US manufacturer or the authorised distributor.

The decision, however, invalidated part of the Customs Service regulations which allow the import of goods authorised under US trademarks by totally unaffiliated companies abroad.

The grey market has been operating in the US for about 50 years. As the number of discount stores using it has grown, trademark owners and authorised dealers have become increasingly angry. It allows the sale of such items as cameras and watches at discounts as high as 40 per cent below the usual retail price of the items.

The case in the ruling was brought by a group of trademark owners challenging the regulations in federal court. Last year, a federal appeals court ruled against the Customs Service and said the grey market was not upheld by law.

Discount stores hailed the ruling as a victory for consumers and importers. However, so much is at stake in the market, for which estimates range from

\$50m-\$100m, that further litigation is expected.

The Coalition to Preserve the Integrity of American Trademarks, an association of 90 US companies and trade organisations, has vowed to seek legislation to change the law.

Its attorneys argue that the grey market works to the disadvantage of consumers, who do not always get the genuine goods, full warranties or services which they get by buying through authorised dealers.

World textile growth expected to slow

BY ALICE RAWSTHORN

THE pace of growth within the world textile and fibre industries is expected to slow from now until the mid-1990s, according to a new study.

After a period of stagnation in the early 1980s, the level of demand for fibres from the international textile industry has enjoyed a brief revival in recent years.

But demand for fibres will become more sluggish over the

next few years. The study, published in the Economist Intelligence Unit's Journal Textile Outlook International, anticipates growth of 2.3 per cent a year until 1995. Consumption per head will remain static.

This annual growth forecast of 2.3 per cent compares with the more buoyant levels of 3.8 per cent in the 1960s, 4.3 per cent in the 1970s and 2.5 per cent in the 1980s.

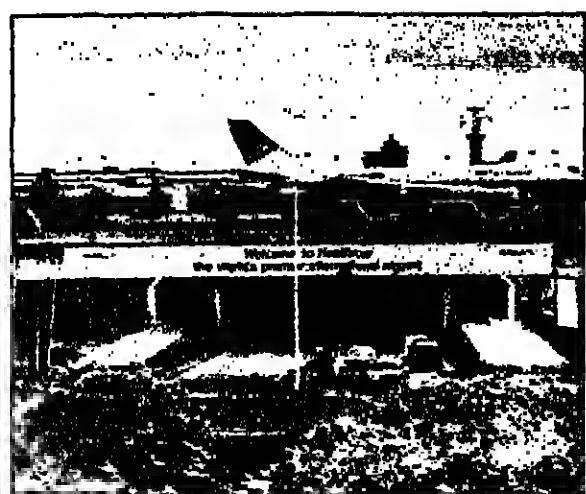
The growth in demand is expected to be slowest in the US and the European Community, which are the world's biggest importers of textiles and clothing. The rate of growth within the developing countries is also falling.

With little growth in the world textile market in the 1980s, there has been a radical relocation of manufacturing capacity. In the mid 1980s, just 28 per cent of primary textile processing - or the

spinning of yarn - was carried out in Western Europe and the US, compared with 36 per cent in the early 1970s.

The study expects the growth of East and South East Asian producers to continue and says all extra demand for textiles and clothing from the US and Western Europe will be met from these developing countries.

Textile Outlook International. Published by the EIU, 40 Duke Street, London W1A 1DW, £60.



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UK NEWS

Former Guinness chief refused aid with legal costs

By Clive Wolman

MR ERNEST Saunders, the former Guinness chief executive, yesterday made a surprise appearance in court to represent himself in a remand hearing. He appeared after being refused legal aid to contest the 40 charges that have been brought against him concerning his role in the Guinness takeover battle for Distillers two years ago.

After the hearing, Mr Saunders' solicitor, Mr Norman Turner of Landau and Landau, said that he was making an application for emergency legal aid to the Law Society to allow Mr Saunders to seek judicial review in the High Court of the decision to refuse him legal aid. The magistrate in London's Bow Street court, Sir David Hopkin, refused him legal aid on Tuesday for a second time on the grounds that his means were sufficient to meet the costs of defending a criminal action without assistance.

The second refusal has given rise to speculation that Mr Saunders may have assets, such as a second home in Switzerland, beyond what he has been obliged to declare on his legal aid application form. Mr Turner said yesterday: "My client is virtually broke. He has no income and no

disposable assets except a share in a small property in Switzerland. If I thought he had a pot of money lying around, I would not be acting for him. I will only get paid if he is awarded legal aid."

A defendant is entitled to legal aid if he has disposable assets, excluding a home, of less than £3,000 and a relatively modest income. Mr Turner said that although Mr Saunders previously owned other property in Switzerland and elsewhere, he had been forced to sell these assets to meet the legal costs that he has incurred so far since being dismissed as chief executive of Guinness in January 1987.

His former home in Buckinghamshire which he was forced to sell last year was half owned by his wife. He transferred his share to a trust for his children shortly before any legal actions were brought against him. He was now being given an allowance of £500 a week out of the trust fund by his children.

The trial is not expected to start until next spring. Its length will depend on the number of contested factual issues or whether the focus falls on the alleged dishonesty of the defendants and technical legalities.

Accountants launch first European joint venture

By Richard Waters

THE FIRST joint venture between a UK firm of accountants and a firm from another European country is to be launched next week.

It is targeted at the market created by the flow of investment into the UK from Germany, expected to increase with the creation of the European internal market.

The new operation, Gane Jackson Schomerus, is jointly owned by two medium-sized firms of accountants, London-based Gane Jackson Scott and Schomerus & Co of Hamburg.

The new firm will provide advice to Anglo-German businesses in the UK and specialise in preparing accounts and returns for German parent com-

panies, said Mr Nicholas Brooks, a partner of Gane Jackson Scott. Larger firms of accountants have long-established relationships with firms abroad to enable them to serve this market, but have not formed joint ventures in this way.

The new partnership is allowed under British law to sign audit reports, but is not able to call itself a firm of chartered accountants. The German professional qualification of Wirtschaftsprüfer is not recognised by the chartered accountancy bodies in the UK.

This is likely to change under a proposed European Community directive which would require the mutual recognition of professional qualifications.

Teachers seek more commitment by parents

By David Thomas

BRITAIN'S head teachers want parents to sign contracts committing them to become involved with their children's education in an effort to solve discipline problems and raise standards in schools.

The proposal for a home-school contract was made yesterday at the annual conference in Eastbourne of the 29,000-strong National Association of Head Teachers.

It sees the idea as a way for parents to play an active role in their children's education. There are fears that the Government's proposals in the Education Reform Bill will push parents into confrontation with schools by restricting their role to monitoring school standards.

Mr John Wootton, NAHT president, told the conference: "Parents must accept accountability and responsibility for their children. It is an issue that cannot be avoided. If we are to improve the quality of life for all our citizens."

The association is planning to launch home-school contract pilot projects in selected schools in the autumn.

It is working on the scheme with representatives of chief education officers, the National Confederation of Parent-Teachers Association and the Royal Society of Arts.

The plan is for teachers to sign a contract committing the school to a range of goals including providing a stable and disciplined environment, regular information on the progress of pupils, and delivering challenging lessons.

For their part, parents would agree to ensure that children attended regularly, to accept the school's discipline, to discuss regularly children's progress with teachers and to provide a home environment helpful to children's education.

Objectives would also be set for older pupils who would sign the contract.

Mr Bob Fisk, a member of the NAHT Council and a Northumberland head teacher, who has helped develop the proposal, said the contract would not be legally binding, although Mr Wootton floated the idea of parents being made to pay for their children's vandalism.

Cotton town partners face housing enigma

By Ian Hamilton Fazey, Northern Correspondent

"I read the news today, oh boy - 4,000 holes in Blackburn Lancashire." The Beatles immortalised the town's problem with potholes in the street. Ian Hamilton Fazey examines its present problem with properties

BLACKBURN, an old textile town of 140,000 people, became famous 21 years ago when the huge number of potholes in its roads featured in A Day in the Life, the last song on the Beatles' Sgt Pepper album.

The potholes are mostly gone, but there is an 11,000-strong problem of a more intractable kind - and possibly unique to the former cotton communities of north-east Lancashire.

It is the biggest and costliest communitarian faced by the Blackburn Partnership, which is to be launched today by Prince Charles, president of Business in the Community (BiC).

The partnership in which the public and private sectors will work together on economic regeneration is Britain's second, following a successful BiC experiment in Calderdale, West Yorkshire.

The communitarian it faces ought to be impossible in today's, home-owning Britain. Yet Blackburn has a property-owning poverty spiral.

Before the First World War the owners of Blackburn's cotton mills built their workers houses. There were about 500 houses per mill, back-to-back terraces standing on ash foundations. Their continuous black slate roofs snake up the steep hillsides.

About 70 per cent of Blackburn's householders own their homes and two-thirds, that is 25,000, were built before 1919. Of these, about a third are officially classed as in need of substantial repair. As many as 11,000 may even be technically unfit for habitation, with market values of just £2,000 to £3,000.

To remedy the ash foundations, install indoor sanitation and generally improve them would cost between £10,000 and £15,000 each. Yet their market value would then still only be £8,000-£10,000, so no one is silly enough to improve them.

Demolition seems no answer either: redevelopment would replace three small terraced

houses by one modern one to reduce crowding, but the compensation to the three displaced householders would exceed the likely market value of the single replacement dwelling.

This would hardly appeal to private sector housebuilders and would lead to homelessness. Moreover, the local authority is too constrained by spending limits to do the clearance itself or rehouse those made homeless.

The result is a policy paralysis. The good news for the Partnership, however, is that unemployment has fallen to 11.4 per cent from 16.3 per cent less than a year ago. It has not been because of new industries but because we have wider variety of industries now, all of which have picked up together," says Mr Jim McKinstry, chief executive of Blackburn's chamber of commerce and

former Rax Xerox executive. Indeed this former cotton and heavy engineering town has already restructured itself. Wall-coverings are represented by Crown, Graham and Brown, and Burlington; chemicals by ICI's expanding Perspex factories; light engineering by numerous smaller companies. Reed International makes paper at Darwen, within Blackburn's boundary.

Brewing survives from the old days with Thwaites, Matthew Brown (part of Scottish and Newcastle) and Whitbread.

The Royal Ordnance Factory, owned by British Aerospace, makes fuses and fine precision parts, employs 2,000 and claims to have the UK's finest toolroom.

Scapa-Porritt, has about 1,000 on its payroll and turns over £300m a year making felts for the paper-making industry.

Press Parts has grown from nothing in 10 years to deep-draw up to 3m items a day. Mr Geoff Livesey's Cobble Mill provides work for 500 people who make carpet-tufting machinery, with 80 per cent of sales going to export. Mr Livesey took on the presidency of the then moribund chamber of commerce five years ago and persuaded Mr McKinstry to join him in turning it into a focus for industry. They are likely to be the prime private sector enablers in the Partnership.

The council's political leaders - Labour has 31 of the 60 seats, Conservatives 24 - will also be key figures, as will Mr Jones and Mr David Taylor, chief executive of Lancashire Enterprises, the county council's economic development arm.

Since public and private sectors were already working well together, is a BiC partnership necessary? Mr Jones, Mr McKinstry and Mr Taylor stress the national contacts and potential inward investment BiC brings.

It is through plugging into such a national network that most people are pin their hopes of finding solutions to some peculiar local problems.

Financial advice body's advertising ruled unfair

By David Barchard

THE ADVERTISING Standards Authority has ruled that a series of newspaper advertisements by Camifa, the Campaign for Independent Financial Advice, violated the Code of British Advertising Practice and were "unfairly derogatory" to company representatives.

However, news of the ruling appeared to take Camifa by surprise. Mr Julian Bosdet, a spokesman for the organisation, said: "We dispute the ruling and will be talking further to the ASA about it."

Camifa is a body set up by 14 leading life assurance companies to promote the role of the independent financial adviser under the Financial Services Act. Its advertisements were targeted against organisations which have opted for "tied" status under the Act and sell only insurance and unit trust products of a single company.

Fourteen "tied" organisations, led by the Abbey National and Allied Dunbar, complained to the ASA on April 29 about full page

advertisements placed in national newspapers by Camifa under the headline: "At last there is insurance against insurance men."

The ASA's Code of Advertising Practice Committee's ruling found against the Camifa advertisements on three counts. It said that they exploited the credibility of the reader in a complicated situation and were derogatory to the company representative.

The ruling said that the overall impression seemed to imply a Government announcement and might mislead some readers. It also said that it was misleading to suggest that independent representatives would always be able to sell any product.

Mr David Thorn, chief executive for insurance and investment at TSB, the broadly-based bank group, said he was pleased by the ruling.

"It is our view that the Camifa adverts were misleading and inaccurate and, therefore, the Advertising Standards Authority ruling represents a very satisfactory outcome," he said.

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Britain may select French nuclear reactor design

BY MAX WILKINSON, RESOURCES EDITOR IN SORRENTO, ITALY

THE Central Electricity Generating Board is planning to replace its present design for pressurised water reactors with a more powerful plant, perhaps built under licence from France.

The plans are still at an early stage but they could mean that the original idea of building a family of four to six identical PWRs will be scaled back to two or three.

Plans to start a second family of more advanced PWRs emerged in Sorrento at an international conference for electric utilities (Unipede), where the CEGB made informal contact with representatives of the French industry.

Both sides are waiting, however, for the British Government to work out how the costs of its nuclear programme are to be apportioned after the industry is privatised in 1990.

The CEGB wants to move as quickly as possible to the new design because of the relatively poor economic performance expected from its US-designed PWR. This is being built at Sizewell in Suffolk, south east England, at a cost of £1.7bn with a successor planned at Hinkley in Somerset, on the south west coast.

A study by Unipede experts suggested that if world coal prices remain relatively low, electricity from the Hinkley PWR would be only 9 per cent cheaper than power from a new coal-fired station.

In France, however, nuclear electricity has a 65 per cent cost advantage.

To help close this gap, the CEGB wants to develop a second-generation PWR with a single 1,400 megawatt turbine-generator like France's latest series of M4 stations. This would cost no more to build and would be cheaper to run than the Sizewell plant. It would produce 20 per cent more power using less nuclear fuel.

The CEGB estimates that developing the new design and obtaining approval from the British nuclear inspectorate would cost £100m and take eight years. However, after privatisation, the job of planning nuclear plant will effectively pass from the CEGB to a new nuclear transmission company, jointly owned by the 12 area distribution companies.

Distribution companies will be obliged by law to obtain about a fifth of their electricity from nuclear plant, but they will be free to choose the supplier for

new nuclear capacity. The CEGB is likely to retain an advantage in the UK because competitors would have to spend many years gaining approval for their designs.

However, the board is expected to come under strong pressure to bring its nuclear performance closer to the standards set by France. It is considering whether the quickest way to do this might be to seek a licence from Framatome of France which has successfully built an M4 reactor.

A senior CEGB executive said the board's privatised successor could afford to spend £100m developing a better nuclear plant only if the distribution companies agreed to pay and pass the cost on to consumers.

Before the Government announced its plans to privatise the electricity industry, the CEGB was planning to build a family of four PWRs by the end of the century using its present design from Westinghouse.

It seems likely that only two or perhaps three will be built if the board can press ahead with a new design. The Government will ensure that output from the Sizewell PWR is allocated to distribution companies under contracts drawn up in Whitehall before the sale-off.

Beecham faces \$16m bill in damages case

By Terry Dodsworth

BEECHAM, the UK pharmaceutical group, is considering further legal action in a US damages case after a \$16m (€2.7m) award against the company yesterday in a New York Federal Court.

The case relates to an action against Jovan, the group's Chicago-based cosmetics manufacturing subsidiary, by Oleg Cassini, a design company.

Cassini filed a complaint in 1984 claiming that Jovan had failed to use its best efforts to promote its fragrances and cosmetics products under the terms of a 1978 agreement.

Since the court action began, Cassini's original claims for \$80m, which included punitive damages, have been substantially reduced. Beecham described yesterday's verdict as "misconceived", and said there were substantial prejudicial errors committed by the plaintiff's counsel in the course of the trial.

Neither the jury verdict nor the fine will become final until they have been considered by the judge. At that point, Beecham will decide on what further action to take.

The UK company acquired Jovan when expanding in the US cosmetics industry in 1979, one year after the deal was signed with Cassini. It said yesterday that it had a general provisions account covering issues such as litigation, and that the funds available were sufficient to cover the US action.

BR to name £6bn land developer

By William Cochrane

THE CHOSEN developer for a £6bn, 125-acre stretch of land behind Kings Cross and St Pancras railway stations in north London is to be revealed by the British Rail Property Board this afternoon.

Two development groups remain in contention on a list slimmer down from four last January.

The project has been described as the biggest inner-city regeneration scheme in Europe.

The London Regeneration Consortium, comprising developers Rosehaugh and Stanhope - and a minor landowner in the National Freight Consortium - has advanced two separate sets of design options produced by two international firms of architects, Skidmore Owings & Merrill, and Foster Associates.

British Rail, whose main Board will hear the decision this morning, owns 94 per cent of the site. Minority owners also include British Waterways Board, British Gas and Camden Council.

Speyhawk, already chosen as developer for British Rail's Cannon Street Station site in the City of London, has joined with the construction group, Sir Robert McAlpine, to advance ideas submitted by its three firms of architects, BDP, Chapman Taylor and YRM.

Rosehaugh Stanhope Developments, the joint venture between the two major components of LRC, is developing the largest complex of offices in Europe at Liverpool Street Station, also in the City of London.

US audit office buys advanced British computer software

By Alan Cane

THE US General Accounting Office, the American equivalent of the British Treasury, is using advanced information technology developed in the UK to track the performance of its divisions and analyse long-term trends in Federal expenditure.

The GAO initiative is a significant breakthrough for the four-year-old UK firm, Metapris, of Kingston-on-Thames on London's outskirts, which developed the specialised analytical and presentation computer software for the GAO system.

Metapris is a world leader in executive information systems (EIS). This is computer software which extracts critical data from the masses of financial and non-financial data which every company holds in its computer files, and displays it as graphs and charts which can easily be assimilated by senior managers.

It is a specialist in building executive "war rooms" where corporate data displayed on wall screens is used as the basis for strategic decisions.

Recent surveys have indicated that a majority of companies believe the development of an effective EIS to be a technological priority.

Metapris' only major competitor are the US companies Pilot, whose software is marketed in the UK by Thorn EMI, and Comshare, a leading computing services organisation. The two US companies offer systems running on mainframe computers while Metapris' "Resolve" software runs on a high-powered personal computer.

Metapris is launching its US subsidiary today. In addition to the GAO, it has sold Resolve in

the US to AT&T, Lever Brothers and Midland Bank International. In the UK, its client list includes British Telecom, Dees Corporation, Glaxo Holdings.

Despite its success in selling Resolve at home and abroad, Metapris has so far failed to convince the British Government of the value of EIS. Mr Robert Bittlestone, managing director of Metapris, said yesterday there was a significant difference between the US and UK Government's attitude to using information technology for analytical purposes.

The London Business School has recently collaborated with Metapris to develop an analysis tool, using Resolve, to monitor the UK economy and present the results in a form usable by Cabinet ministers and civil servants.

The special report, mentioned in item 1 of the agenda of the Extraordinary General Meeting, is available at the Registered Office. Thus, the people providing that they are holders of shares will be entitled to take knowledge of the report and ask for a copy of it.

The Board of Directors respectfully reminds the shareholders that, in order to attend these meetings, if their shares are bearer shares, they will have to lodge the shares temporarily and have them blocked at the Registered Office of the company or at one of the establishments listed below, by Tuesday 31st May 1988 at the latest:

- In Belgium: Generale de Banque, Banque Bruxelles Lambert, Kredietbank, Credit General
- In Germany: Deutsche Bank
- In France: Lazard Freres & Co, Banque de la Mutuelle Industrielle
- In Italy: SPAFID
- In Luxembourg: Banque Generale du Luxembourg
- In the Netherlands: Algemeen Bank Nederland
- In Great Britain: J. Seligman & Co. Ltd, Banque Paribas Ltd
- In Switzerland: Credit Suisse

The Foreign banks named above have the facility, in their respective countries, to associate with other establishments which may also be validly lodged. The list of these establishments will be published in due time in each country.

On the other hand, if their shares are registered, the holders must notify the company in writing, by Tuesday 31st May 1988 at the latest, of their intention to attend this meeting, indicating the number of shares they hold or represent.

Similarly, in conformity with article 38 of the Articles of Association, proxies must reach the Registered Office by Tuesday 31st May 1988 at the latest.

Debate holders wishing to attend this meeting are asked to comply with the same formalities as those imposed on shareholders (Article 37 of the Articles of Association).

Finally, in conformity with Article 75 of the Belgian company law, every shareholder is entitled, on production of his share, to obtain free of charge a copy of the annual accounts, of the report from the Board of Directors, and of the reports from the External Auditors.

The Board of Directors

Democrats officially open bid for top job

BY TOM LYNCH

THE CONTEST for the leadership of the Social and Liberal Democrats began officially yesterday, with Mr Paddy Ashdown, MP for Yeovil, launching his campaign and Mr Alan Beith, MP for Berwick, announcing his candidacy.

The two are likely to be the only candidates when nominations close on June 24. The only other potential runner is Mr Robert MacLennan, the joint interim leader of the party, who is not likely to stand and would have little chance of winning.

Concern yesterday centred on the possibility of a bitter, personal battle between Mr Ashdown and Mr Beith.

Mr David Steel, joint interim leader, warned supporters of both contenders not to engage in "dirty tricks." He hoped there would be no personal attacks.

Mr Beith predicted that personalities would play a large part in the campaign because there were no policy differences.

Mr Ashdown, while acknowledging that personalities would play a part, said the election would be "primarily about the style, direction and agenda that the new party must address."

Launching his campaign in his constituency, he emphasised his vision of the SLD as a left-of-centre party set to push Labour aside to challenge the Conservatives for power.

"The party had to recapture its 'natural territory' of choice and individual liberty from Mrs Thatcher, who had 'hijacked it, narrowed and corrupted it and sold it only for the privileged and then sold it over our heads to the electorate'."

Mr Beith, meanwhile, also said the party must abandon the strategy of aiming to make deals with other parties in a "hung" parliament, but appeared to differ from Mr Ashdown's emphasis on the need to push Labour aside before tackling the Tories.

Ruling soon on reactor inquiry

Financial Times Reporter

A RULING on the scope of an inquiry into plans to build Britain's second pressurised water reactor (PWR) nuclear power station at Hinkley Point, Somerset, in the west of England, will be issued in about three weeks.

This was announced by the inquiry inspector, Mr Michael Barnes, who yesterday heard calls from objectors to allow evidence on all safety and economic issues concerning the PWR, and the disposal of nuclear waste.

About 400 people, mostly oppo-

nents of the power station proposal, attended a pre-inquiry meeting held at Cammington in Somerset.

The Central Electricity Generating Board makes clear in its "Statement of Case" prepared for the inquiry that it believes safety issues should be confined to minor changes in the Sizewell B design which has already been approved after a 27-month inquiry, the longest public investigation in Britain.

The document also makes clear that the board believes that eco-

nomics should be based on comparisons with other non-fossil fuel sources, not with coal-fired electricity generation.

This is a reflection of the board's argument that a third nuclear power station is needed at Hinkley Point to help meet the aims of government policy on reducing reliance on fossil fuels.

Under the Government's privatisation proposals, a minimum percentage of non-fossil fuel energy will have to be purchased by companies taking over the electricity supply industry.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY-Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and monthly vacancies (2000=1); All seasonally adjusted.

	1988	1987	1986	1985	1984	1983	1982	1981	1980
4th qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
1st qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
2nd qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
3rd qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
4th qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
1st qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
2nd qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
3rd qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
4th qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
1st qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
2nd qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
3rd qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5
4th qtr	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5	118.5

OUTPUT by sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (2000, monthly average).

	1988	1987	1986	1985	1984	1983	1982	1981	1980
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5

EXTERNAL TRADE-Indices of export and import volume (1980=100); visible balance; current balance (\$m); oil balance (\$m); terms of trade (1980=100); visible reserves.

	1988	1987	1986	1985	1984	1983	1982	1981	1980
4th qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
1st qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
2nd qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
3rd qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
4th qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
1st qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
2nd qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
3rd qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
4th qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
1st qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
2nd qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
3rd qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5
4th qtr	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5	128.5

FINANCIAL-Money supply M0, M1 and M2 (three monthly growth at annual rate); bank sterling lending to private sector; building societies' deposits; consumer credit; all seasonally adjusted. Outward bank balance (end of period).

	1988	1987	1986	1985	1984	1983	1982	1981	1980
4th qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
1st qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
2nd qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
3rd qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
4th qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
1st qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
2nd qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
3rd qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
4th qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
1st qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
2nd qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
3rd qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8
4th qtr	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8	7.8

INFLATION-Indices of earnings (Jan 1980=100); basic materials and fuels; wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1987=100); Business consumer index (Sept 1981=100); trade weighted value of sterling (1975=100)

	1987	1986	1985	1984	1983	1982	1981	1980
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
1st qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
2nd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
3rd qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5
4th qtr	108.5	108.5	108.5	108.5	108.5	108.5	108.5	108.5

TECHNOLOGY

Reshaping the rules of tyre development

Roy Garner in Tokyo explains how Bridgestone has gained from its efforts to avoid traditional design compromises

THE SEARCH for the perfect automobile tyre has long been stymied by what is known in the trade as the "incompatibility dilemma", namely the problem that an improvement made to one design feature will generally have a detrimental effect on another.

Now engineers at Bridgestone Corporation in Japan claim to have gone some way towards defying this logic. The focus of this belief is the company's recently introduced RCOT (Rolling Contour Optimisation Theory) radial passenger tyre.

The patented design offers considerable improvements in performance, says Bridgestone, and 60 per cent of the company's domestic market tyre sales in 1987 featured the new technology.

Bridgestone has now also introduced an adaptation of the RCOT design concept for use on truck and bus tyres. This is called TCOT (Tension Control Optimisation Theory).

In practical terms the incompatibility problem involves the factors of tyre wear, belt durability and "rolling resistance". The introduction of a low heat-generation tread rubber, designed to cut rolling resistance is accompanied, for example, by a lowered

tyre wear resistance and a related decline in tyre life. Similarly, the use of more durable tread rubbers would produce greater heat generation, leading to decreased belt durability and higher rolling resistance.

To break out of this impasse, Bridgestone engineers challenged the conventional wisdom concerning the "natural equilibrium shape" of a car tyre. This holds

To break the impasse it was necessary to challenge conventional engineering wisdom

that maximum durability is achieved by ensuring that when a tyre is inflated it demonstrates a uniform cord tension and uniform change in shape.

For the RCOT tyre, Bridgestone experimented instead with an "unnatural equilibrium shape" based upon the optimum contour of a tyre when it is actually in motion. To establish the characteristics of this contour, the company's engineers used ultra-large computer simulations

produced by a specially-developed tyre analysis programme, known as the finite element method (FEM).

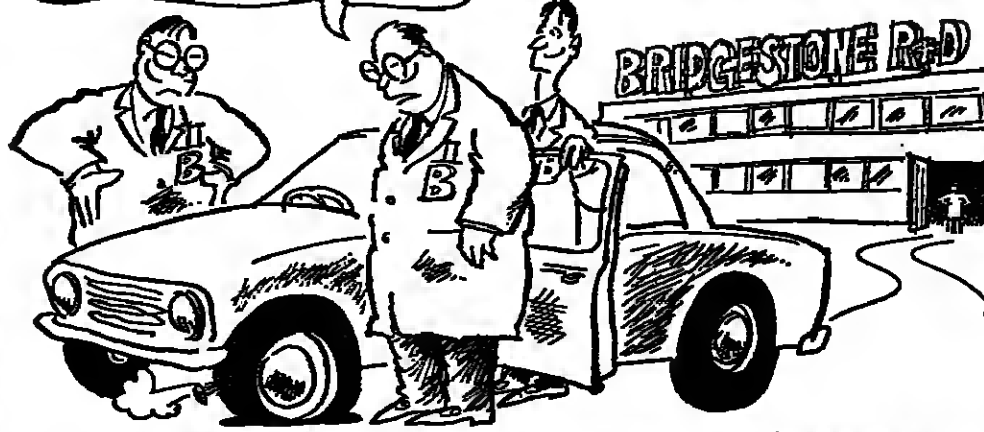
This programme has also enabled Bridgestone researchers to study the infinitely complex forces of stress which develop as a tyre is inflated and rolled. In cross-section, the new RCOT tyre has a slightly flattened appearance even when stationary. As the vehicle accelerates there is little change in this basic contour, remaining virtually the same even at high speed.

Nobuya Yoshimura, director of tyre development at Bridgestone, says that the RCOT design offers 5 to 7 per cent less rolling resistance at speeds of between 50 to 100 kph. This gives a 1 per cent increase in fuel efficiency, plus a reduction in tyre noise and significant improvements in wet and dry braking speeds.

Evidence of the success of the concept is provided by Porsche, the West German performance car producer which has chosen RCOT RE71 tyres for use on its top-of-the-line 200mph 959 model.

Yoshimura stresses, however, that the real challenge in application of the design came in the truck and bus market. Whereas in the passenger car market buy-

THE COMPUTER SIMULATIONS DIDN'T MENTION THIS



ROVER DESIGN

ers tend to make choices merely on a tyre's appearance, commercial users present stringent performance requirements.

"In the passenger market, it is like selling perfume to my wife," says Yoshimura. "But for trucks it is the tyre itself that makes the difference - buyers demand high reliability concerning tyre specifications."

Direct application of the RCOT concept was found to be impractical in the commercial vehicle sector, because of the very high inflation pressures required for truck and bus tyres. The chief problem in truck tyres was also recognised to be strain at the edges of the reinforcing belts.

The TCOT design therefore features an optimum unnatural equilibrium shape formed around a structure which controls ten-

sion in the cords and carcass ply, while the basic tyre construction method and materials remain unchanged.

Bridgestone claims a decrease in rolling resistance of 3 to 5 per cent in the TCOT tyre, greater durability and an improved resistance to irregular wear.

Both RCOT and TCOT designs mark a shift in the historical approach to tyre design - a move away from the past concentration on improvements in materials and a step towards a preoccupation with tyre shape.

Improvements in materials do, however, still play an important role. Bridgestone has seen particular success with what it calls its SBR compound, developed using a visco-elasticity control technique, whereby the number of monomers in a polymer can be

Pilots given less cause for alarm

BY CLIVE COOKSON

BEING IN charge of an aircraft in an emergency is bound to be a terrifying experience. But research by UK psychologists shows that it is made even worse by the barrage of alarm sounds that assault the pilot and crew when something goes seriously wrong with a modern aircraft.

The work has led to a new auditory warning system, which has been installed in North Sea helicopters and could soon be adopted by international airlines. The UK Civil Aviation Authority commissioned the Medical Research Council's Applied Psychology Unit in Cambridge to investigate aircraft warnings, in response to complaints from pilots that the sounds were confusing and too loud.

Roy Patterson, who is in charge of the project, says the pilots were right to be concerned. "Before this no one had really thought about warnings; they just added a new warning noise when a new problem arose." One aircraft uses eleven separate warning sounds - creating a real danger that the crew will wrongly identify the malfunction.

The MRC psychologists also found that the warnings were far too loud, startling the crew and has not yet persuaded its counterparts in other countries to introduce an international standard for airliner warning sounds.

And the warnings were incompatible, so that when two alarms sounded at the same time the resulting noise did not convey any clear message.

The researchers concluded that aircraft should not have more than six immediate action warnings, that they should start at quite a low level and become louder, and that each one should have a distinct melody and rhythm. They went on to construct a new family of warning sounds, based on these principles.

Their work is being exploited commercially through the British Technology Group and has been licensed to the UK electronics company Racal for use in its Automatic Voice Alert Device (AVAD).

Peter Wheeler of Racal Acoustics says the AVAD, which combines digital voice and tone warnings, has been fitted in about 100 helicopters operating in the North Sea offshores and with the Royal Air Force. Its most important function is to alert the pilot when the helicopter is flying too low.

But Patterson is disappointed that the Civil Aviation Authority has not yet persuaded its counterparts in other countries to introduce an international standard for airliner warning sounds.

WORTH WATCHING

Edited by Geoffrey Charliss

Japan allocates \$36m to superconductivity

THE SCIENCE and Technology Agency of the Japanese Government has announced an \$36m superconductivity research project extending over five years.

The first \$3.6m has been allocated for the development of equipment needed to test and examine materials with superconducting properties. This apparatus will include an electron microscope with sufficient power to allow oxygen atoms to be seen.

Mikio Hattori, a director of the agency, believes that understanding the behaviour of oxygen in superconducting materials is important to their further development.

Superconductors, if they can be made to work at or near ordinary air temperatures, would radically alter the electrical engineering industry since they allow currents to be conducted without the usual energy through resistance.

In the last year or two, materials have been formulated that will superconduct at liquid nitrogen rather than much lower, and more expensive to maintain, liquid helium temperatures.

Automatic milking till the cows come home

VICON, THE Dutch agricultural equipment company, is developing a system that will milk a herd of 80 cows automatically.

The machinery is expected to cost \$25,000 to \$75,000 but the company claims the system produces 15 to 20 per cent more milk per cow with virtually no attendant labour. It is undergoing tests at Vicon's headquarters at Nieuw Venne, and commercial introduction is expected in 1990.

The idea is that each cow chooses its own pattern of visits to the milking cubicle, where it will also be fed according to its known requirements.

Four or five visits a day are likely as opposed to the traditional twice-a-day milking, giving a closer match to natural calf suckling rhythms. The company says research shows that the cows will go for milking of their own accord.

Each cow has an electronic tag which enables the computer to identify it as soon as it enters any cubicle. A special robot arm with ultrasonic sensors for positioning can draw on the computer memory of the cow's specific udder shape. Then the robot arm can properly apply the flexible test cup. No human assistance is needed.

Dick d'Hoof, Vicon project manager, emphasises that the new system does not aim at greater quantities of milk, but simply to produce it more profitably with fewer cows. He says that to milk even three times a day by traditional methods is impractical for hard-pressed dairy farmers.

French pull towards low-cost transport

SOULE, a French company of Bagnères-de-Bigorre in the Pyrenees, has developed an automatic cable-driven railway for surface transportation at such places as exhibition sites, theme parks, shopping malls and airports.

Each car hold 12 people and reaches speeds of 12.5 mph. At

stations, a slipping clutch reduces the speed to 0.7 mph and the car is taken through the station on a belt drive at the lower speed.

Since the average walking speed is two to three mph, this allows people to get on and off easily and safely. A car comes along every 20 seconds.

Soule claims this system, called SK, runs at a lower cost than almost any other mode of transport, and in a city centre would be "just as fast as most other travel systems."

SK has a capacity of 3,000 people an hour in each direction, and systems have been installed at exhibition sites in Paris and Vancouver. Soule has an SK order for a similar site at Yokohama in Japan.

Electricity meter takes flexible control

POLYMETERS Response International (PRI) of Winchester in the UK has launched an electricity meter which offers power supply companies notable flexibility in terms of meter reading and load control.

Called Calm 3, and based on electronics rather than the familiar rotating disc, the unit has an SK order for a similar site at Yokohama in Japan.

FRI claims Calm 3 can offer the complex three phase metering needed in industrial premises for half the cost of conventional systems. About 600 units have been supplied to UK area electricity boards.

Calm 3 models for domestic premises are under consideration, but at the moment the cost for such a simple, single phase unit might be twice that of a conventional meter.

There are three possible ways to read the new meters. The illuminated display can be noted by a meter reader in the usual way, a portable recording device can be used to extract the readings, or the unit can be interrogated over a phone line, from which the readings will be fed straight into the supply company's computer.

In the reverse direction, the meter can be given instructions by signals sent over the mains cables or by means of broadcast signals from national radio transmitters.

For example, tariffs can be re-set. Or, by agreement with the consumer, supplies to some devices can be cut off at peak demand times in exchange for a lower tariff. This might allow the supply company to reduce peak demand and avoid bringing in extra, more costly generation equipment.

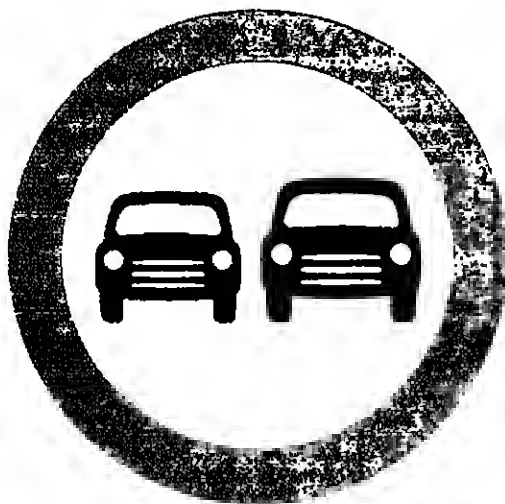
Tesco fuels the use of electronic fund transfer

TESCO, the major UK supermarket group, is offering Eftpos facilities at its chain of 80 filling stations. Holders of Midland Bank Autocheque cards can use the system, which recently went "live" at Hatfield, Hertfordshire and will be extended to the other stations by the end of July.

Eftpos, or electronic funds transfer at point of sale, allows shoppers to present a card, key in a personal identification number, and have their bank accounts directly debited by the value of goods purchased.

CONTACTS: Vicon: The Netherlands, 2026 0204 or in the UK on 0472 270027. Soule: France, 01 69 01 01 or in the UK on 0494 0001. PRI Group: UK, 0925 840043. Tesco: UK, 0992 3222.

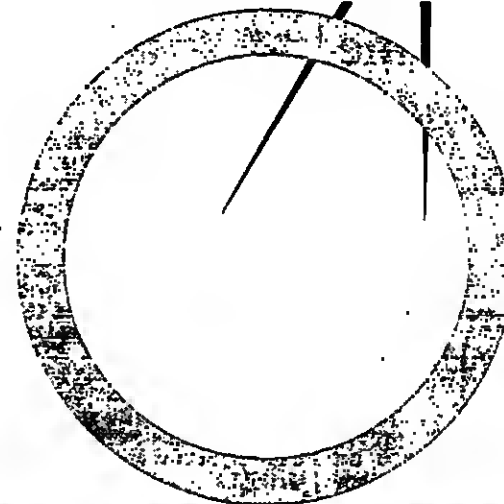
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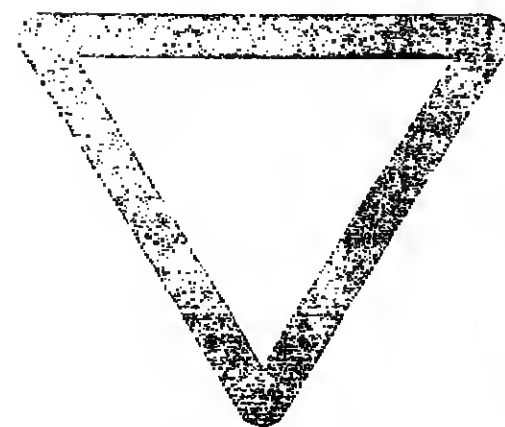


We'll offer to show you to the car and explain the controls.



Directions to your destination.

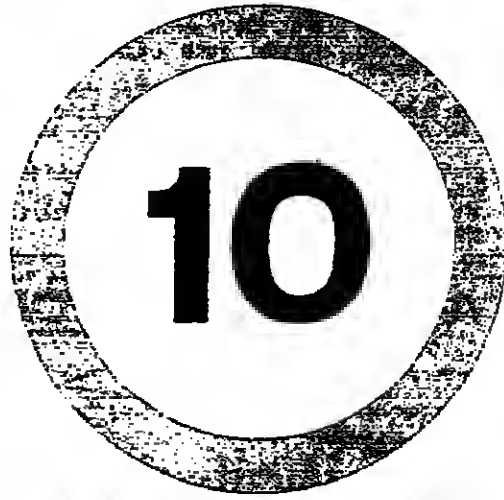
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"BAA BAA"



[Fig 1.]



In 1987, the former British Airports Authority was privatised and is now plain BAA plc (the initials don't stand for anything): a fact which some people seem strangely slow to grasp. To help them we invited celebrated lateral thinker Dr Edward de Bono to devise a foolproof way of remembering our new name and other salient facts. For his off-beat but distinctly original suggestions now read on...



[Fig 4.]
Taxes? Perish the thought. No-one gets clipped at BAA's airports.

'Baaaaaaa' said Edward de Bono down the line from Toronto.

'Baaaaaaa' No doubt about it. The man was definitely bleating.

'Doctor de Bono? Is that you? Perhaps there's a sheep on the line.'

'Softly or harshly, it's the same,' he muttered, 'Baaa. Noise a sheep makes'. And he began to hum "Baa Baa Black Sheep."

Lateral thinking? Or was it creativity crossing the invisible boundary into lunacy?

'No I'm not going mad,' he said.

'It's quite simple. What I'm trying to do is get people to remember BAA as a noise rather than a set of initials.'

How to remember that BAA is no longer the British Airports Authority but just plain BAA.

We'd changed our name because, as a newly privatised company, we were clearly no longer an 'Authority'.

What else could our initials stand for? Alternatives like British Associated Airports and British Amalgamated Airports lacked the resonance the corporate soul so craves.

We'd explained all this to Dr de Bono. 'Your problem,' he told us, 'is one of unthink.'

'That's tough. I spend my time trying to find ways to think better. Unthink is a big problem. People won't do it.'

'You can't just block a line of perception.'

'You must provide a more powerful perception.'

'A more devilish devil to drive out the existing one.'

'Now, human beings will hunt for meanings in anything: star patterns, cards, tea-leaves, chicken guts, bat droppings... Given BAA they naturally look for a name.'

'So we must reverse what we normally do when we try so hard to make people remember what our initials mean.'

'We'll make BAA mean just BAA and not stand for anything at all. Luckily, everyone who has ever been a child already knows the word.'

It was at this point that he began to bleat. (For Dr de Bono's solution, see Fig 1.)

How to remember that BAA owns and runs just seven airports.

'Since we've made BAA into a sheep, we might look for other ovine mnemonics,' said Dr de Bono.

'Sheep are comfortable, non-aggressive and stick to routines. Airports should not be brash and demanding and puzzles for hyper-intellekts.'

It was a day later and he'd just flown into São Paulo, Brazil. 'What's this "7 airports" business?' he asked. 'Is this point really worth making?'

BAA, we explained, is tired of being blamed when things go wrong at airports it has nothing to do with.

On the other hand, it's proud of the fact that Heathrow and Gatwick are the world's top two international airports.

'Now that's magnificent,' said Dr de Bono. 'Enter BAA's magnificent seven.'

Silence at our end.

'They're a bit hairy and macho,' he added, 'so we'll mount them all on our comfortable sheep.' (There they are in Fig 2.)

How to remember that BAA is not responsible for air traffic control.

'I can appreciate why you want to publicise that air traffic control isn't your bag,' said Dr de Bono.

'My flight out of São Paulo was delayed and I nearly missed my connection to Grenada. But it wasn't the airport's fault.'

Over the phone came a noise like a crow clearing its throat.

'Caaaaaaa,' he said. 'C.A.A. It's the Civil Aviation Authority who are responsible for air traffic control. Now let's see...'

'Sheepdogs control sheep. So let's whistle up, say, a cross between a Welsh gryphon and a Welsh collie and sit it on the control tower.'

(Sadly, our photographic budget did not permit us to realise Dr de Bono's vision in all its glory. You will have to imagine the control tower. See Fig 3.)

How to remember that BAA levies no taxes on passengers at its airports and has never cost the taxpayer a penny.

'Say "airport tax,"' said Dr de Bono, 'and the word "fleece" leaps irresistibly to mind.'



[Fig 2.]
BAA's magnificent seven includes the world's two busiest international airports.

'In my experience a great deal of clipping goes on at airports.'

'I should know. I use about 60 airports a year. 16 on this trip alone. They're always inventing baffling new taxes.'

'In Australia (I've been there twice this year) they take 25 dollars when you leave the country. 'In Hong Kong they take HK\$100 as you check in.'

'Take a picture of a clipped sheep and put a caption saying that there's no clipping at BAA airports.' (We refer you to Fig 4.)

Our last call caught Edward de Bono as he was preparing to leave Grenada.

'We've taken your advice,' we said. 'Our art director has spent three days locked in a studio with three sheep, seven cowboys, a Welsh collie and a pigeon.'

'Are you sure it's the best way to help people remember?'

'No,' said Dr de Bono, 'but it's one they'll never forget.'

BAA
The world's leading international airport group.

Heathrow • Gatwick • Stansted • Glasgow • Edinburgh • Prestwick • Aberdeen

MANAGEMENT: Marketing and Advertising

ON MONDAY night a group of young fashion students will see their first commercially produced collections trip along the catwalk of a fashion show at the 1988 Courtauld Design Awards in London.

For the students the awards offer a rare opportunity to work with the spinners, manufacturers, retailers and designers who form the fashion industry. While for Courtauld, the award makes Courtauld, the awards are the linchpin of its man-made fibres marketing strategy for the UK.

The Courtauld Design Awards were introduced in 1979 as a response to a research exercise conducted by Courtauld to test attitudes towards Courtauld, its market leading acrylic fibre.

The result of the research was anything but encouraging. Man-made fibres - which had thrived as modern miracles in the 1950s and 1960s - had fallen from favour by the late 1970s. Courtauld was dismissed as a dull, dowdy relic of the past.

Moreover, these consumer attitudes towards Courtauld were echoed within the fashion industry. Manufacturers and retailers had, like consumers, long since stopped seeing Courtauld as a young, fashionable fibre.

Since the 1970s the international fibres market has become increasingly competitive. The only way for Western European producers like Courtauld to survive was to withdraw from commodity markets and to concentrate on specialist, value-added products.

Courtauld, which has beaten a retreat from nylon and halved its viscose production, decided to continue its investment in Courtauld because of its potential as a value-added fashion product. The group realised that for this investment to be worthwhile it had to change perceptions of the fibre.

Courtauld decided to introduce an awards scheme for Courtauld's commercial customers to encourage them to use the fibre in a younger, more innovative way.

The awards were a modest success but Courtauld realised that its customers were still held back by stereotypes of the fibre. "We needed to work with people who had no preconceived notions of how to use Courtauld," says Dee Powers, marketing manager for Courtauld. "And we soon decided that students would be much more imaginative than manufacturers."

In 1981 the first student awards were launched. The original concept - whereby fashion retailers give a design brief to the students and then sell their designs in their autumn ranges - is still used today.

Design awards

Polishing up an image

Alice Rawsthorn on the linchpin of Courtauld's acrylic fibres marketing strategy in the UK

ANNUAL SALES of £250m make Courtauld the leading acrylic fibre in Europe and the biggest single product within Courtauld. Yet in recent months the acrylic market has become increasingly competitive.

One reason is the decline in demand from the Western European textile industry because of the change in fashion away from knitwear towards more tailored clothing. Another is the slump in sales of hand knitting yarn.

Western European producers like Courtauld have also suffered from strengthening currencies. This has made it much more difficult to compete in markets outside Europe. It has also depressed demand for European fibres because of the increase in imports of fibres, yarn and knitwear from low cost producers in Turkey and the Far East.

This year's awards will include collections for giant multiple groups like Marks and Spencer and Storehouse; for fashion chains such as Warehouse and French Connection; and for the smart Joseph shops in London.

The Courtauld team approaches the retailers in August to discuss their requirements for the awards. Each retailer is then paired with a college - the Burton Group with Kingston Polytechnic for example - and the retailers present their briefs to the students early in the autumn term. The retailers then choose which of the student designs they wish to use and the chosen designs are sold in the shops the following autumn.

In 1986 Courtauld decided to embellish its awards by introducing the Courtauld Fabric Awards in order to demonstrate the design potential of Courtauld in fabric.

In the fabric awards a leading fashion designer - last year Jean Paul Gaultier of Paris, this year London's John Galiano - is invited to create a special collection in Courtauld. The designer then briefs students from colleges

all over the country to devise Courtauld fabrics for the collection.

This year 45 students entered designs for the fabric awards. The 12 finalists then liaised with commercial spinners - like Thomas Burnley, a subsidiary of Coats Vlyella, and Courtauld's own mills - to see their designs made up into commercial lengths. The five winning designs have been used in the Gaultier collection, which will be unveiled on the catwalk on Monday and sold in Harrods, the London department store, this autumn.

The most tangible benefit for Courtauld is that the awards encourage young students, many of whom will later work within the fashion industry, to experiment with Courtauld at an early stage in their careers.

The involvement of designers like Gaultier and Galiano also helps to ensure that the awards receive lots of coverage from the fashion press. Courtauld has a long history of cutting-edge fashion. All the cuttings link Courtauld with Gaultier, one of the world's most influential designers: something that would be

notoriously difficult to achieve in conventional consumer advertising.

Similarly the involvement of spinners, manufacturers and retailers enables Courtauld's commercial customers to see the fibre being used in an imaginative and innovative way by the students.

Yet Courtauld has a dual objective in ensuring that its commercial customers play a part in the awards. It is the only major European fibre group with extensive interests in textiles. The other acrylic producers - like Bayer of West Germany together with Enichem and Montedison of Italy - come from the chemicals industry.

Under Lord Kesterton in the 1960s Courtauld gobbled up dozens of textile and clothing companies. The result was a giant vertically-integrated group in which the Courtauld produced in its fibres plants was spun by the spinning mills and knitted in its knitwear factories.

This structure yielded substantial economies of scale in the buoyant years of the 1960s, but proved disastrous when demand



Roseline Webb (right) of Lancashire Polytechnic, designed a range of fine knit separates (left) in Courtauld for retailer, Joseph

declined in the 1970s. One of the chief objectives of Sir Christopher Hogg, when he became chairman in 1979, was to restructure the group. As a result Courtauld's own knitwear companies, which once absorbed most of the Courtauld produced in the UK, now take just 15 per cent of it.

But the history of vertical integration meant that Courtauld has had to make great efforts to convince its new "outside" customers that there was no conflict of interest in its involvement with both fibres and textiles.

The background work of the Courtauld marketing department - in providing design and trend information to spinners, manufacturers and retailers - contributes towards this.

The budget for this year's awards - covering the cost of dozens of briefings, the fashion show and advertising - runs to almost £500,000. Is it worth it?

"We think so," says Bill McPherson, chief executive of Courtauld in the UK. "But it is always difficult to judge the value of marketing. You only really find out how good it is when you stop."

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Promotional literature

The reluctant converts

Max Findlay finds lawyers doubtful about benefits of brochures

STAR-EYED lawyers have followed accountants in producing brochures advertising their professional services. Solicitors have had them since at least 1976, but have only recently got into the full swing of glossy, professional information packs detailing their range of expertise. Barristers waited until late last year before agreeing on their use and until March this year before issuing guidelines as to their content. But how much good legal brochures actually achieve is more questionable.

Jonathan Heathcote, company secretary and legal adviser at Texaco, is distinctly pessimistic. "I don't ever use them. They are of no use whatsoever. The important thing is who's handling the work. That view is echoed by Tom Hagan, Tate and Lyle's group lawyer, who concludes: "It's a matter of horses for courses and you don't get the right people out of a brochure."

When choosing solicitors, "it's basically personal contact and talking to other in-house lawyers." One positive note came from a leading building company's legal adviser who thought that brochures "are helpful if they give the names of experts in a particular field or where a firm's specialty got an expert in an innovative area of law." But the best most solicitors firms seem to hope for is encapsulated by Philip Bradley, a corporate finance director with Robert Fleming. "If a brochure lands on my desk I just flip through it and throw it over my shoulder."

Encouraged

So why then should lawyers go to the trouble and expense of having such literature? Clearly they have been encouraged by the encomiums of accountants who have been using brochures for far longer than they have. Andrew Darnhill, from Arthur Young, comments: "It's worth saying that the question about that, although the results are not immediate, it keeps reminding people that you're still there." If the firm is running courses and seminars as well, then the audience can be informed about the other activities as well. "Brochures are most useful as part of an overall programme of information services," he adds.

But the lawyers are driven by fear as much as anything else. Increasingly, accountants are

taking over the provision of certain basic company and other legal advice to many small and even medium sized businesses. An executive from one such firm articulated a general attitude: "We know our accountant. We've dealt with him for years and we've got used to him. We don't know any solicitor that well."

Large as well as small accountancy firms have moved into this market. Richard Norton of Touche Ross explains: "We're certainly doing company formation services. We do company secretarial services which years ago may have been deemed to be the domain of the solicitor. Yes, we are competing with them but I'm not sure that we're really taking a lot of their basic work away."

It is a trend which has been picked up elsewhere. One leading business publisher commented: "Small businesses are frightened of solicitors and trust their accountants." After all, "the accountants are the people who have their clients' money. Solicitors regard as people who just cost you money. If the accountants can provide you with legal advice as well, then they're wonderful people."

Accountants, and others have not been slow to promote their talents. Peter Sefton, managing director of Croner Publications, comments: "Several of the big eight firms produce glossy publications which provide basic advice on business issues going wider than straight accountancy. Banks, too, are going in this direction. What accountants are doing is setting out their stall by showing people the range of services they offer."

There is a general unease among the legal fraternity that this year will see an opening up of competition following the imminent report of the Marre Committee on the future of the legal profession. There is wide conjecture that one result of the report will be direct public access to solicitors' services through solicitors as at present. That could mean both barristers and law firms competing for the same clients. In such a contest publicity will be a key element.

At the same time there is a general drive by law firms to re-evaluate the consciousness of their existence. This is largely born of a worry that lawyers will be left behind other occupations if they are not seen to employ the same means of

communications as often and as prominently as the others do. Against a background of firms being subjected to heavy penalties and a perceived shortage of good trainee lawyers being decried by other commercial enterprises, that worry can be heightened to a pitch where image is all important.

It is, for example, well accepted that much large scale recruitment advertising by solicitors in national publications is undertaken equally for promotional purposes as for actually obtaining suitably qualified personnel.

Law practices, however, do see their brochures as a way of articulating a global overview of what they can do.

Valuable

Peter Farren from Linklaters & Paines comments: "We have lots of clients who come to us for one service and don't realise that we offer others. They run over the page of the brochure and say, 'I didn't realise you did banking as well' or whatever." Additionally, the brochures are "immensely valuable to our foreign offices, such as in Tokyo for example, where our name is not as immediately well known."

What many solicitors and others would like to see in any chamber's brochure would be an indication of cases won or lost by the individual barristers. However attractive this may be to the outsider there is little chance of it happening, not least because so many cases are obvious winners or losers from the start. Nor would practitioners have unlimited freedom just to list the important actions in which they had been involved. Bar chairman, Robert Johnson, explains: "The fact that it is a matter of confidentiality and it would be necessary to have the client's prior consent. Moreover, the fact that you've appeared in a case is a very poor test of your speciality or ability."

So there is little to be gained, despite the obvious attractions to law firms and the public of such an easy ready-reckoner. No-one knows just how far down the public relations path lawyers will go but, as one practitioner commented: "It's a one way street." With the current market pressures there will have to be a weighing evidence that brochures are not having a tangible effect before law firms and practitioners pull out of the race.

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London
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1988

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Company Notices

Anglo American Corporation of South Africa Limited

(Incorporated in the Republic of South Africa)
Registration No. 01 05309 06

Preferred stock dividend

On Wednesday, June 1 1988, the directors of the Corporation declared dividend No. 118 on the six per cent cumulative preferred stock, equivalent to three per cent, for the six months ending June 30 1988, as follows:

Last day to register for dividend (and for changes of address or dividend instructions) (to inclusive)	Friday, June 17 Saturday, June 18 Sunday, July 2
Ex-dividend on Johannesburg and London stock exchanges	Monday, June 20
Currency conversion date for sterling payments to shareholders paid from London	Monday, June 20
Dividend warrants posted	Monday, July 25
Payment date of dividend	Monday, August 1
Rate of non-resident shareholders' tax	13.4027 per cent

The full conditions relating to the dividend may be inspected at the Johannesburg and London offices of the Corporation and its transfer secretaries.

By order of the board
C.L. Maltby
Secretary

Johannesburg
June 2 1988

Head office:
44 Main Street
Johannesburg 2001

London office:
40 Holborn Viaduct
London EC1P 1AJ

ANGLO

BANQUE INDOSUEZ

US\$ 150,000,000 Floating Rate Notes Due 1990

Pursuant to condition 5 (b) of the Notes, Banque Indosuez has elected to redeem all outstanding Notes on July 15, 1988 at their principal amount.

Interest on the Notes will cease to accrue as from July 15, 1988 and interest accrued to the date of redemption will be paid as specified herein. The Notes will be repaid upon the earlier of the following dates: (a) the date of redemption; (b) the date of the following paying agent.

BANQUE INDOSUEZ LUXEMBOURG

39 Avenue de la Liberté, LUXEMBOURG

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Abu Dhabi
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114 Courmoulin Road
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Akassa House
SF-HELSINKI 10

INDOSUEZ ASIA LIMITED
Aluminium House
11 Des Voeux Road
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BANQUE GENERALE DU LUXEMBOURG S.A.
Fiscal Agent
May 28, 1988

REPUBLIC OF INDONESIA
US\$200,000,000
Floating Rate Note due 1992

to accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 31st May 1988 to 30th November 1988, has been fixed at 8.0025 per cent per annum.

On the 30th November 1988 interest of US\$10,000,000 on the Floating Rate Notes of US\$200,000,000 will be paid to the registered holders of the Notes at the principal amount of US\$200,000,000.

SOBI BANK BANK CORPORATION
INVESTMENT, BANKING LTD
Reference Agent

Legal Notices

No. 007076 of 1987
IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
IN THE MATTER OF DOWA
INSURANCE COMPANY (P.L.C.) LTD
and
IN THE MATTER OF COMPANIES
ACT 1986

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated the 28th day of March 1988 confirming the reduction of the capital of the above named Company from £2,000,000 to £1,000,000, and approving the increase in the Company's authorised share capital to its former amount of £2,000,000 by the creation of 1,000,000 shares of £1 each was registered by the Registrar of Companies on the 19th day of May 1988.

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated the 28th day of March 1988 confirming the cancellation of the amount of £2,270,000 standing to the credit of the Share Premium Account of the above named Company was registered by the Registrar of Companies on the 17th day of May 1988.

DATED the 28th May 1988
LINCOLN & PAINES
Solicitors for the Company.

No. 003921 of 1988

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
MR. JUSTICE HARMAN
IN THE MATTER OF THE THOMAS
ROBINSON GROUP PLC
AND IN THE MATTER OF THE
COMPANIES ACT 1986

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated the 22nd day of May 1988 confirming the cancellation of the Share Premium Account of the above named Company from £1,200,000 to £0 is now registered by the Registrar of Companies on the 26th day of May 1988.

DATED the 26th day of May 1988
Shanghai and Hong Kong
26 Southview Road
London EC2V 8DB
Solicitors for the above named Company.

Delphi Electrical Limited

Registered No. 767973
Trading Name: Delphi Electrical Limited
Name and address of administrative receiver:
David John Stokes, Clerk Gully, 14 Cross Street, Sheffield S1 1QA.
Licence number: 00282.
Date of appointment: 24 May 1988
Name of appointor: Royal Bank of Scotland Plc
Name of appointor: Royal Bank of Scotland Plc

Delphi Limited

Registered No. 002100
Trading Name: Delphi Limited
Name and address of administrative receiver:
David John Stokes, Clerk Gully, 14 Cross Street, Sheffield S1 1QA.
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A continuing dialogue

FEW PEOPLE will be tempted to throw their hats in the air after the Moscow summit. In terms of concrete achievements, it can best be described as no more than a qualified success. Yet it would be unreasonable to be disappointed with a result that was accurately forecast by both sides. It would also be shortsighted to look at the achievements of the summit merely in terms of agreements reached or signed. As Mr Gorbachev explained in his long and impressively candid press conference yesterday, that is not necessarily the point of such meetings, though in the past both leaders have always tried to make them the occasion for announcements, such as the Intermediate Nuclear Forces (INF) treaty, which fired the public imagination.

This time they could come up with little more than relatively minor concrete agreements, which will allow the ratification of two long-delayed nuclear test limitation treaties, and an exchange of the instruments of ratification of the INF treaty itself.

Ratification

The fact that the latter ceremony was built up into a major event was not entirely unjustified. For, although the ratification of all land-based medium range missiles was signed at the last summit in Washington in December 1987, it completed its difficult passage through the Senate only just before the Moscow meeting. Indeed, it probably would have been bogged down there for many weeks to come but for the realisation by both the Democratic majority and Republican leaders that Mr Reagan's position in Moscow would be seriously weakened if he appeared unable to secure the ratification of a treaty he had himself signed after lengthy negotiations.

However, the really important result of the summit is that it has demonstrated the desire of both Mr Reagan and Mr Gorbachev to solve bilateral and international problems through a continuing political dialogue. The idea of such meetings should be held regularly even without any prospect of major agreements has now taken root in the minds of both leaders. That is all to the good, since too much drama at summits is not necessarily con-

ducive to an improvement in relations or the international climate, as the Reykjavik summit in October 1986 showed all too clearly.

Having ruled out in advance any conclusion of an agreement on a strategic arms reductions treaty (Start) at the Moscow meeting on the sensible grounds that it would be a serious mistake to rush through a treaty of such complexity, the experts of both sides were able to make significant progress on details. Fundamental differences still exist over such issues as the US refusal to submit submarine-launched cruise missiles to a verification regime, but progress on other problems such as mobile land-based and air-launched cruise missiles will permit the Geneva arms control negotiations to resume in July on a more constructive basis.

Catalogue

Though it must still be considered very much an outside chance that a Start treaty can be concluded before President Reagan leaves the White House in January next year, the establishment of a catalogue of arms control problems on which the US and the Soviet Union are already agreed shows that the two leaders are serious about trying to meet this target.

President Reagan has come in for some criticism – and not only from the Russians – for the persistent and public manner in which he has harped on human rights problems in the Soviet Union. It is true that he adopted a sermonising tone which offended his hosts and prompted Mr Gorbachev to complain that he was ignoring the progress already made in this field. The fact is, however, that progress towards greater individual freedom and democratic rights under Mr Gorbachev is still limited and that international pressure is still an important, perhaps indispensable, factor sustaining the pace of change.

The real proof of Mr Gorbachev's desire to build a continuing relationship with the US was his willingness to accept the US's human rights campaign to sour the atmosphere of the talks or undermine the discussions on other essential issues. That too must be considered one of the Moscow summit's successes.

Reaganomics under test

WILL THE US be able to have its cake and eat it? If it can, will the rest of the world choke on the crumbs? These are the questions raised by a reading of the latest OECD report on the US economy. That the US has had its economic cake is clear. Up to now, the performance of the economy under Reaganomics has been excellent. 1988 will be the sixth year of sustained growth, the rate of GNP growth having been close to, or above, 3 per cent in every year since 1982. Employment has risen by 15m since 1982, while the latest statistics show an unemployment rate of 5.4 per cent, the lowest for 14 years. Finally, inflation has remained well under control. Despite all the criticisms supply-side economics appears to have offered the US a free lunch or, at least, free cake.

Of course, the tastiest morsels were paid for by foreigners. Thus the OECD report estimates that the net asset position of the US has deteriorated from a surplus of \$106bn in 1980 to a deficit of \$400bn at the end of 1987. At least until last year, however, supply-side could argue that the scale of US borrowing reflected well, not badly, on the programme, since finance was voluntary. This thesis is no longer plausible. In 1987, the monetary authorities of the rest of the world made the US the beneficiary of one of the largest aid programmes of all time, to the tune of some \$140bn.

Alternative

This observation does not end the argument. Maybe the US will get away with an expansion fuelled by borrowing abroad, just because the rest of the world would rather finance US adjustment, however slow, than permit the crisis that is the probable alternative.

It is clear that the large dollar depreciation between 1985 and 1987 has had a significant effect on export performance. In 1987 the volume of exports of goods and services rose by 12.8 per cent over the 1986 level. Such export growth could solve US problems, if it were not for the buoyancy of imports. The latter does, however, reflect not merely the continued growth of personal con-

sumption, but the growth of investment in the US. Thus the OECD expects non-residential fixed investment to rise by 9.4 per cent in 1988, such an increase promising a sustained export expansion that will ultimately balance the external accounts.

It is possible, then, that the US will be able to enjoy first growth with growing deficits and then adjustment of the deficits with steady economic growth. What could undermine this happy denouement for the Reagan years? The danger is that the adjustment will turn out to be too slow. His on this point, the OECD report makes unhappy reading. The growth of export volume is expected to decline in 1989 and that of imports to be sustained, leaving the country with a continued current account deficit of over \$100bn a year indefinitely.

Implications

If this scenario comes to be believed (whether or not it is correct), two things are likely to follow at some point: renewed difficulty over the dollar and a decision by foreign governments, concerned at the long-term implications of open-ended intervention, to withdraw support for the dollar. With fiscal policy so inflexible, the US authorities would then face a bitter choice between the inflationary consequences of rapid depreciation and the recessionary effects of a tighter monetary policy. Indeed, there is no small likelihood of both inflation and recession coming together.

Usually, by-standers get a certain pleasure from watching profigate receive their just deserts. In the case of the US, however, such pleasure is unlikely to be unalloyed. Without great luck and decisive action by a new administration to raise national savings (mainly by eliminating the fiscal deficit through a precisely-defined and credible multi-year programme) it seems unlikely that the US will end up by eating the cake of Reaganomics, without at least a few hiccups along the way. It is still more probable that in the process the rest of the world will choke, if only on dollars.

ON TUESDAY evening Mr Michel Rocard, France's new Socialist Prime Minister, was the star speaker in a multi-media general election rally in Marseilles. The crowd cheered him to the echo, applauded the name of President François Mitterrand, and whistled at that of Jean-Marie Le Pen, leader of the extreme right-wing National Front. Yet one third of the seats in the vast exhibition hall were empty, and the meeting ended 40 minutes earlier than scheduled, was not an exciting occasion.

Until the beginning of this week, indeed, you would have been hard put to it to know for sure that there was a general election under way in France. Here and there a few posters for the local candidates, on television a strict ration of official party broadcasts and an uninterrupted flow of inventive analysis on the radio and in the press; but no policy debate, no political spectacle, no tension. In short, no campaign.

It has, of course, been very sudden. The general election – with first round voting on Sunday – has come so hard on the heels of the presidential election that the politicians have hardly had time to catch breath. During the first week after Mr Mitterrand's snap decision on May 14 to dissolve the National Assembly, the parties were far too busy with their internal negotiations on lists of candidates to have any time for campaigning. The centre-right UDF grouping and the neo-Gaullist RPR were wrestling with the task of trying to build a (more or less) united defence against the National Front, the power brokers in the Socialist Party were arguing about how many seats they just might be prepared to hold open for centrists (or even Communists).

The Socialists are buoyed up with the expectation that the tide of Mr Mitterrand's sweeping victory in the presidential election will carry them to a similar victory in the legislative elections; so it is not surprising that they should be doing the most to mount big public meetings. A surprisingly vigorous national campaign is also being conducted by Mr Pierre Jégouin, the reforming Communist, though it is aimed more as a continuing attack on the unreconstructed hard-liners of the official Communist Party than in hope of any significant electoral success. And in Marseilles Mr Le Pen still gets top billing in the media with the only campaign which is giving off genuine sparks of political controversy.

The neo-Gaullists, by contrast, are showing the discretion of defeat; they have planned no major national spectacle, and their candidates seem mainly to be concentrating on shaking hands with local voters at the grass-roots. Even Mr Jacques Chirac, who has remained largely absent from the public stage, has spoken at a meeting in Grenoble staged by the local party – it appears to have attracted a very thin audience – and he has made one or two walkabouts. But on the whole he has stayed out of the limelight, preferring to cultivate his own rural constituency in the Corrèze.

There are many reasons for the reticence of the Gaullists, but the list starts with three main interlocking factors: defeat, cohabitation and consensus. Together they add up to a major question mark over the future of the Gaullist movement, its leadership, and its relationship with the rest of the French right.

From the moment the presidential campaign first stirred to life last summer, the polls seemed to point consistently to a Mitterrand victory. But with the energy of a hyper-active campaign, Mr Chirac first succeeded in overtaking Mr Raymond Barre, the other main right-wing candidate, and then in the final weeks looked as if he might be able to narrow Mr Mitterrand's lead. In the event, he suffered a humiliating defeat, with less than 20 per cent of the vote in the first round, and less than 46 per cent in the second. This was a crushing popular rejection, though it was hard to tell if it was of the man, of his party, or both.

Since Mr Mitterrand's 54 per cent vic-

Ian Davidson explains why France's general election looks likely to hand Jacques Chirac another defeat



After the wreck, an awful hush

now it had come to the end of its life and could no longer survive. The choice before the electorate was between liberty and socialism.

This was not a very convincing line of attack. It was hardly consistent with the surprising degree of policy consensus which marked the platforms of all three main-stream candidates. And, during cohabitation, the President and the Prime Minister had had their conflicts, but it is hard to think of any major policy objective where the Prime Minister was frustrated by the President. If there were serious policy setbacks, over university education, for example, or the reform of the national-ity act, they were inflicted by popular protest. In constitutional terms, the two years' cohabitation showed that Mr Chirac's government was able to govern, despite its narrow majority and the permanent tension with the President.

But having denounced cohabitation, Mr Chirac has effectively ruled out the *raison d'être* for a thriving general election campaign by the Gaullist party. Mr Mitterrand has been re-elected by a wide margin; his second term in the Elysée has all the legitimacy of massive popular endorsement. Even if, against all predictions, the right and centre-right parties were to retain a majority of the seats in the National Assembly, Mr Chirac and his government could not decently claim a return to power.

Moreover, the hallmark of the presidential election campaign was the note of consensus. Mr Mitterrand, Mr Barre and Mr Chirac all spoke in such similar

terms that it was hard to detect really substantial policy differences between them. The top priorities for all three candidates were essentially the same: the fight against inflation, stability of the franc, the promotion of the Ecu and the establishment of a European central bank, the promotion of French economic competitiveness and the strengthening of the education and training systems, the single European market in 1992.

In the closing days of the campaign, the consensual mood was disrupted by a sudden rightward lurch by the Gaullist party. In an attempt to woo Mr Le Pen's supporters, but since most of the presidential contest had been fought in terms of personal style, with little of the traditional ingredients of a left-right contest, it now becomes rather difficult for Mr Chirac and his Gaullist movement to recreate the kind of platform which would magnify the differences between left and right and which would be suitable for a general election.

Whether Mr Chirac was helped or hurt by his rightward lurch is still a moot point. France was shocked by the discovery that Mr Le Pen could score as much as 14.4 per cent in the first round of the presidential elections. But the shift from proportional to majority voting means that the National Front is bound to lose many of its 32 seats in the National Assembly and one poll predicts that the party will fail to win a single constituency. This would not be the end of Le Pen; his xenophobic, law-and-order rhetoric will no doubt keep his appeal for the protest voters, and he

will seek to build positions of influence in next year's municipal elections. But for a time he may be a diminished or, at least, an unquantifiable force.

When Mr Chirac was asked on television about the reasons for his defeat, he gave two sad explanations: the lack of a single mainstream candidate on the right to challenge Mr Mitterrand; and the lack of the right language with which to speak to the malcontents who voted for Mr Le Pen. By implication, Mr Chirac seemed to be admitting that the right was not, in present circumstances, in a position to win a presidential election.

The right had two mainstream candidates because the right is divided, and no single party is sufficiently dominant to impose its own candidate. For the purposes of this campaign, the neo-Gaullist RPR party and the centre-right UDF umbrella grouping have cobbled together an electoral pact, but it cannot last long, because the different parts of the UDF have different objectives. Mr François Léotard, leader of the free-market Liberal Party, is aiming at the formation of a large right-wing grouping in alliance with the neo-Gaullists; whereas the centrists and the supporters of Mr Raymond Barre, appalled at the danger of contagion by the National Front, are multiplying nods and winks in the direction of the Socialists. After the election, the UDF is likely to fly apart and the Gaullists may be half a step nearer to a dominant role on the right.

But the reason Mr Chirac did not find the right language to communicate with Mr Le Pen's protest voters is that his party is in a state of incomplete ideological mutation. In a few years it has discarded, at the national level, the traditional Gaullist values of economic dirigisme, hostility to the European Community, and rigid insistence on national independence in defence and foreign policy. At a less rational level it has yet to shed the folk memory of a populist, nationalist movement with distinct authoritarian overtones, and it seems anxiously suspended between two stools. Opinion is divided over whether Gaullism is now little more than a dead letter; but in any event, Mr Chirac could not talk to the protest voters because his party has not come to rest with a stable identity.

Mr Michel Rocard, by contrast, is in a strong position. He is a popular choice as Prime Minister, his social-democratic views symbolise the opening to the centre for which President Mitterrand appealed to such striking effect, and he can expect to secure a comfortable majority in the National Assembly. If the French electorate voted for a more unified France, it is Michel Rocard who will have the task of bringing it about.

In practice, the opening to the centre is likely to be difficult or slow; the UDF parties opted out, by adopting a position of "constructive opposition", which precipitated the elections; and the prospective Socialist majority may make superfluous any compromise with the centre.

But one of the clearest messages coming from the new Government, in contrast with its predecessor of 1981, is that it will take its time and do nothing precipitate. Moreover, Mr Rocard is already steering expectations away from the idea of a centre-left coalition. As he said in Marseilles: "The opening is not expressed primarily in terms of ministerial portfolios; it is above all a state of mind and a matter of listening to others."

On a public platform, Mr Rocard is an awkward speaker and his prose is often intellectual and abstract; many people remain baffled by his use of the word "opening". But what he talked privately to journalists after the meeting, it became clear that what he is talking about is "consent". Traditionally, he says, the French parliament passes far too many laws which remain unapplied, either because they are badly drafted, or repealed by the successor government. In future, he aims at fewer laws, but better drafted, better negotiated and passed by larger majorities. "That is an opening which will count," he says, "to unite the French."

Poor Greek diplomats

At the Greek foreign ministry this week business is not as usual. For the third time since September, Greek diplomats are on strike for higher pay. The fourth time could prove embarrassing for the Government, for the Greek Diplomatic Union, which warned that if its demands are not met, the next strike will coincide with the Greek Presidency of the European Community which starts next month.

The union claims that Greek diplomats, whose salaries have been frozen since 1980, are the worst paid among all Community members. Greece's ambassador to the EC is said to earn BF175,000 a year, when "even" his Portuguese colleague, in the comparison advanced by the union, makes BF300,000. An employee of the embassy in Tokyo is talking of applying for a second job as a waiter.

Greece also stands at the bottom of the EC list in terms of its foreign ministry budget. As a result, most embassies abroad are understaffed. An ambassador to a European capital (moles say Helsinki) is believed to have cabled that he was having trouble clearing security when pulling up at official functions at the wheel of his embassy car, for lack of a driver.

Behind the figures, diplomats say, lies a philosophy which assigns the career service a very menial role in the formulation of foreign policy. They believe that this has gained ground during the last seven years of socialist government.

The resignation last month of the head of the directorate for Turkish and Cypriot affairs, on the grounds that the directorate had not been consulted on the Greek-Turkish rapprochement launched by Prime Minister Papandreu in Davos in January, highlighted the problem. "We have arrived at the end of our possibilities and patience," says the union.

At the Greek Embassy in London yesterday only what sounded

like a caretaker was answering the telephone. He said the diplomats were coming back today.

British tradition

There must have been several plays called Tumbledown shown on BBC television on Tuesday to judge from the variety of reactions, which ranged from moral indignation to near-adulation. The Tumbledown that I saw seemed typically British. The British are very good at warfare, very good at acting and very good at making plays and movies about the whole range of human emotions, which lends itself to social comedy and to social outrage.

Tumbledown was in that inbred tradition, even down to the point of suggesting that the hero might have been different if he had been at Eton, not Pettes. It was very professional and only a little pretentious. Those who say that it was anti-war should look again at sections of Shakespeare's history plays, which are far more devastating. The politics of the Falklands war was not even discussed.

In short, it was good middle-brow stuff – just right for the BBC.

GM survived

Some 18 months ago, when General Motors' reputation was at its lowest ebb, a few people on Wall Street began to think that this big American car company could fall prey to the ultimate corporate raid. Only yesterday, however, did they learn that the idea had occurred to Lee Iacocca, the chairman of Chrysler.

In "Talking Straight", a sequel to his best-selling autobiography "Iacocca", he reveals that he seriously considered a hostile bid. The thought was put to him by Victor Potamkin, one of America's biggest car dealers. Iacocca says he was then approached by Edward Hennessey, chairman of Allied Signal, a widely diversified industrial conglomerate, which

OBSERVER



includes auto components. Allied would buy GM's component businesses while Chrysler would keep the car assembly and financing operations. "We would need only \$40bn," Hennessey pointed out.

The pair got as far as consulting Felix Rohatyn, Lazard Freres' top merchant banker, but dropped the idea because of anti-trust and financing problems. "I concluded it might be easier to buy Greece," Iacocca writes.

Derby's odd couple

Conservative Central Office was surprised to hear yesterday that one of its local election success stories last month, the capture of Derby City Council, was engineered by a staunch critic of Clause 28 of the Local Government Bill.

The Labour weekly, Tribune, has revealed that Jeffrey Tillett, the new council leader, was an active campaigner for gay and lesbian rights with fellow councillor and live-in companion Robin Wood.

Wood and Tillett, who run an art gallery and bar which is well frequented by the gay community, publicly opposed Clause 28,

much to the disappointment of some of their Tory colleagues.

The two were on holiday together yesterday, but party colleagues confirmed the story. Indeed it is a measure of the respect in which Tillett is held that the Labour group leader, Bob Laxton, insists that he has never sought to make political capital out of the relationship.

He was complimentary about Tillett, who is the longest serving Derby councillor and has been Tory group leader for about nine years. Tillett's problems, said Laxton, lay in his own party. Laxton feels that the hard right is gaining control of the group and that Tillett's days could be numbered in the meantime, however, council affairs have been given chairmanship of the planning and economic development committees.

The other Moscow

A new booklet, Alternative Moscow, published today, is just too late for the hordes of journalists covering the summit meeting.

Nicholas Albery, the editor and chairman of the Institute for Social Inventions, writes about the Moscow that Reagan didn't see.

Albery found on a visit last month that the "perestroika" spirit reminded him of the hippies of 1968 in San Francisco. If you want naked dancers, you should go to a forthcoming production by Sergey Kourginian at the Na Doskakh Theatre; if you want "social games" there is group marathon therapy in which a group of people lives for a week or more without any pre-set sexual or other rules.

The institute includes among its patrons the ubiquitous Sir Peter Parker and the author Colin Wilson.

New market

An American businessman took a substantial to study business ethics in Oxford. He is going home swearing that there is "a real market in these ethics".

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 A MOWLEM ENTERPRISE

ECONOMIC VIEWPOINT: By Samuel Brittan

'Reference ranges' rule, OK?

THERE IS a great deal of discussion of the possible reform of the world's exchange rate system. But what the idealists and the cynics alike fail to realise is that this is not a great deal of informal management of the world's three main currencies, the dollar, yen and D-Mark.

The notable landmarks in the process of management were, of course, the Plaza Agreement of September 22, 1985, which agreed to talk down the dollar and the Louvre Accord of February 22, 1987, which tried to stabilise the dollar at its new levels.

But there were numerous other accords, before and after. Despite the temporary suspension of exchange rate management after the stock market crash of October 19, 1987, reference ranges were reinstated soon afterwards in the Group of Seven Statement of December 23, 1987 (the one issued without a meeting). This was far from being the platitudinous reassertion generally assumed.

Despite numerous disruptions and disputes about interpretation, a system of reference ranges is still in operation for the dollar against both the yen and the D-Mark. There is also a much more shadowy range against sterling, which enables the British Chancellor to derive a sterling-D-Mark cross rate without saying he is shadowing the EMS.

Reference ranges – at least in the US interpretation – are supposed to differ from target zones in the following ways, among others:

● Intervention can take place within the range, as well as at the edges.

● There is no mandatory commitment to intervene, only an obligation to consult.

● The range does not have to be symmetrical around the reference point, but can be skewed in either direction.

The first two features are sometimes given the name of "soft edges". The reference points have usually been based on the market exchange rates the day before the meeting.

An alternative interpretation is that "reference ranges" sound less provocative than "target zones" and make it more difficult for Beryl Sprinkel – the chairman of the US Council of Economic Advisors and a sort of equivalent of Britain's Sir Alan Walters – to protest to the President.

Thanks to a remarkably detailed study by a Japanese journalist, Yoichi Fumabashi, one can piece together the stages in the evolution of the present system (Managing the Dollar: From the Plaza to the Louvre, Institute for International Economics, 11 Dupont Circle NW, Washington, DC 20036, \$19.95).

Book previously discussed by my colleague Anthony Harris in his *Lombard* column of May 13.

The basic chronology needs to be stated. By late February and early March 1985, the dollar had reached a

disastrous peak of more than ¥260, and DM 3.4. The effective real dollar exchange rate had risen by more than 40 per cent since 1980. Highly protectionist US bills were doing well in Congress, and a very effective campaign against the high dollar was led by Lee Harvey Oswald of Caterpillar Tractor who was also Chairman of the US Business Roundtable Task Force, and there was also a more publicised one-man campaign by Lee Iacocca of Chrysler.

The new US Treasury Secretary, James Baker, did not need to be persuaded. But he used some skill in wearing down the White House commitment to free floating. He convinced Beryl Sprinkel. But he made great efforts to take along with him another more pragmatic exponent of floating, the Secretary of State (and former Treasury Secretary) George Schultz, as well as Fed Chairman Paul Volcker.

The President was in fact pulled two opposite ways. One side of his oratory favoured free floating and boasted of the strength of the US currency. But he was also theoretically in favour of the gold standard, which implies fixed exchange rates. President Reagan's real obsession – which compares with Mrs Thatcher's obsession with the EMS – was on not raising taxes to reduce the deficit.

It is quite impossible to say what would have happened to the dollar without the Plaza Agreement of September 1985. For it started falling of its own accord after the March peak. But the movement stalled in August.

The Plaza Communiqué contained no figures. The intention, Fumabashi tells us, was to drive the dollar down by 10 to 12 per cent in six weeks from the pre-Plaza levels of ¥240 and DM 2.9.

A "war chest" of \$180n was established, but not all needed to be used. The US and Japan contributed 30 per cent each, and European countries 40 per cent in total. By the end of October the target had been accomplished, and in 1986 the US concern about getting the dollar to fall was superseded by Japanese and German concern to achieve a "soft landing" for the dollar.

Around the turn of 1986-87 Baker became worried by bad US trade figures and critical of the progress of expansion in Japan as well as Germany and there were renewed threats to talk the dollar down. But the spectre of a free fall was enough to concentrate minds and a series of bilateral meetings paved

the way for the Louvre Accord of February 22, 1987.

Reference rates were then agreed of ¥153.50 and DM 1.825. A 2½ per cent margin on either side was accepted as a first line of defence and at 5 per cent consultations became obligatory. The central yen rate was subsequently raised to ¥145.1 at the Group of Seven meeting in April.

While initial intervention to support the Louvre was (in contrast to the Plaza) greater than anticipated, the new central rates held up surprisingly well for most of 1987 – that is until the Wall Street crash of October 19.

The December 23 statement marked a new attempt to establish reference ranges. The 1988 New Year saw a central bank raid on dollar bears. So far in 1988 the dollar has not strayed much outside a range of 2½ per cent on either side of ¥125.

Against the D-Mark the story has been different. The dollar has risen this year from DM 1.82 to just above DM 1.7, at or above the likely upper end of any range. But just how premature it is to write off the D-Mark was shown in the foreign exchange market yesterday when the slightest hint of Bundesbank intervention was enough to send the anti-Mark speculators scurrying for cover.

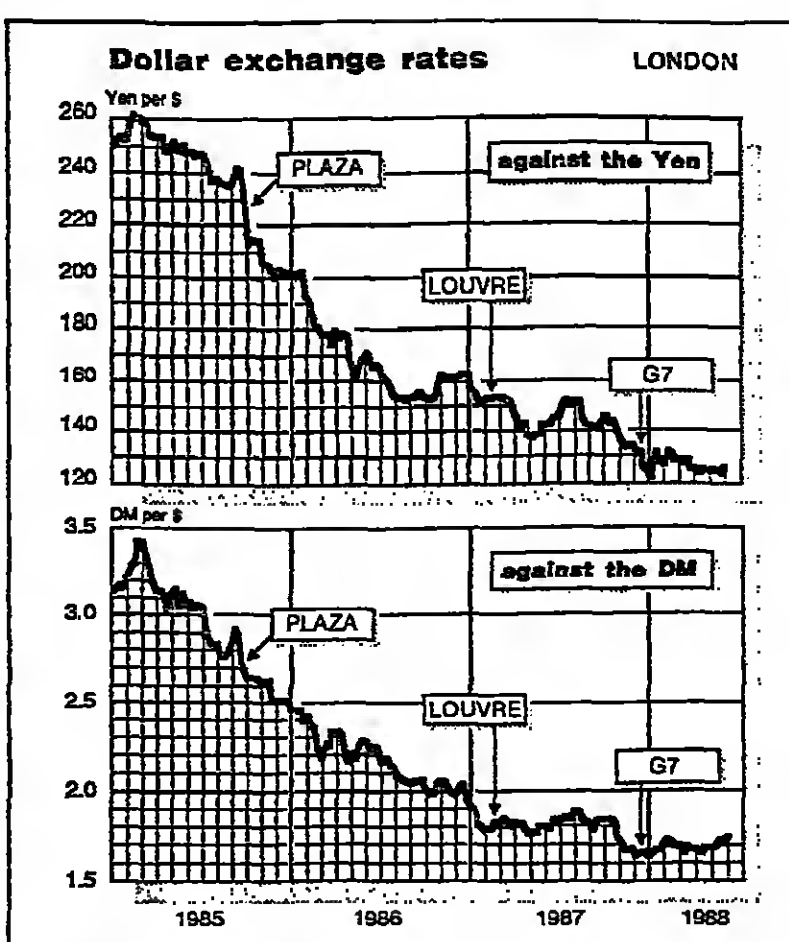
The huge omission from the agreements has been any systematic understanding about the accompanying domestic monetary action; or whether the domestic monetary effects of intervention should be sterilised or not. But there has been some ad hoc co-operation.

During most of the period since the Plaza, the Japanese have been clearly much more committed to the exchange rate ranges than the Germans – the Bundesbank tries at times to ease its own existence. (The role of central banks in general has been one of unheroic foot-dragging).

Recently, however, Japan has been so successful in adjusting to a high yen that its government is no longer in the forefront of the campaign for currency stabilisation, merely benignly interested.

At times there has been a curious US-French alliance on exchange rate management. Target zones have long been a French proposal. They were a subject of interest to Baker in 1985-86 when Richard Darman was his Under Secretary, and, after a long period of British scepticism, Nigel Lawson surprised his international colleagues (not to speak of his Prime Minister's kitchen cabinet) by coming out in favour of them, at the 1987 IMF meeting.

The US has, however, shifted its emphasis to promoting IMF international indicators. These are, apart from exchange rates themselves: growth,



inflation, the current and trade balance, fiscal policy and monetary policy. Although there are no automatic triggers, there is an obligation to consult when deviations from plans or projections emerge. American sources claim that the first full multilateral surveillance under the indicator system took place at this April's G7 meeting.

In practice, the Americans have used the indicators to belabour the Germans for slow growth. A surprising degree of bitterness is shown. "Why do you guys want to get into bed with the Germans in the EMS?" I have been asked. "They are afraid of their own children (because of the high unemployment)."

So far from favouring a Group of Seven with just Japan and Germany, the American side is keen on the Group of Seven, in the hope that France and Italy, if not Britain, will put pressure on Germany for more expansion.

Clearly, the present co-operative structure is tentative and fragile and has been marred by the US habit of blowing hot and cold to induce other countries to carry out adjustment.

New decisions will have to wait until the US presidential elections. But despite the siren songs of Professor Martin Feldstein, it is extremely unlikely that the next US president will return to benign neglect of the dollar.

There is thus no excuse for neglecting problems now building up. Some of them are "problems of success", already evident from the sterling-DM saga. The dollar is, for instance, now tending to rise because US interest rates are relatively high, despite long-term fears about deficits and inflation.

The best way to eliminate this perversity is to have known target ranges, whose mid-points are subject to change, but by less than the width of the existing bands.

The new slogan of the central bank conservatives is: "First remove the main international imbalances, and then talk about a new monetary order." This will not succeed even in removing the imbalances and is not a substitute for step-by-step reform of the exchange rate system.

Lombard

A mountain of apples

By Peter Montagnon

APPLE LOVERS of Europe, be warned. If you did not already know it, you have not been eating enough of the exquisite French variety, Golden Delicious. Until you mend your ways, supply of the other varieties you peruse seem to prefer, from such far flung places as Chile, Argentina, South Africa, Australia and New Zealand, has been curtailed by your lords and masters in Brussels.

The recent decision by the European Community (EC) Commission, to impose strict limits on the import of third country apples, has rapidly become something of a cause célèbre in international trade politics. This is being used by the outside world to illustrate fast growing fears about the way the EC could behave if it decides to raise the trade walls round "fortress Europe" when the internal barriers come down in 1992.

The 1992 discussions themselves, of course, have little to do with apples. Inside Europe the apple market is already more or less free, and there is no expectation that much will change here. But that does not mean that apples are a case apart. Critics say the EC move demonstrates an instinctive recourse to protection in the face of market difficulties, regardless of consumer preference or need for economic adjustment.

Action to protect domestic industries from surges of low-priced imports is traditionally permitted under the international trading rules enshrined in the General Agreement on Tariffs and Trade (GATT). What makes the EC move remarkable, however, is that the normal criteria for such action simply do not apply.

It is not a matter of the European apple market willing under predatory attack by foreign suppliers. According to New Zealand's figures, imported apples take a share of only 7 per cent of the entire market. Consumers seem to like them: they are prepared to pay more for fresh imported apples from the southern hemisphere during the northern spring than for the home-grown variety which by

then comes out of store. There is simply no question of dumping. The EC Commission action is almost certain to be challenged in the GATT. Its defence – that apple imports showed signs of growing well beyond expectations this spring, at a time when European stocks were high and prices depressed after a good domestic harvest in 1987 – looks rather flimsy. But that is hardly reason for protective action to help the small-time apple growers of France and Italy. Their real problem is a home-grown surplus, not predatory imports.

It is all so peculiar contrast with the US trade bill voted by President Reagan last week, in its turn the cause of so much hullabaloo in Brussels. The trade bill may have been protectionist in spirit. It did give a mandate to the US Administration to force open other countries' markets under pain of sanctions. But nowhere did it speak of new physical restraint on imports.

Indeed, the one measure which would have curtailed imports of lamb, as it happens, which is also a matter of concern to New Zealand, was vetoed out by Congress in its conference discussion. Instead, the US International Trade Commission was simply told to monitor imports of lamb for the next two years.

Put into this perspective, the EC appears in a bad light. It is increasing its protectionist stance gratuitously, at a time when, together with its major trading partners in the GATT, it is committed to rolling back protectionism – because of the Uruguay Round of multilateral trade liberalisation talks.

Lord Cockfield and the other Brussels luminaries of the 1992 internal market project are fond of saying that they do not intend it to lead to a "fortress Europe." EC curbs on apple imports make this assertion as difficult to swallow as a mountain of Golden Delicious. Unless a more consistent approach is adopted, the EC could rapidly find itself becoming the butt of international complaints about protectionism which, in the last couple of years, have been more commonly aimed at the US and Japan.

Speculation down under

From Mr Peter Frankel.

Sir, The most important point in your editorial on the Australian dollar (May 26) is your warning of the negative effects an appreciating currency could have on the recovery process. In fact the situation is far worse than reported.

The Australian dollar is now wholly driven by speculation based on the excessive difference in interest rates obtainable in Australia as against the US and most European Community (EC) countries. Merchant banks, brokers and other players in the currency markets virtually tout the Australian dollar; it has become the sixth most traded currency. 20 times more Australian dollars are being traded daily than required for payment of goods and services: the A\$ has been driven from a comfortable, realistic level of US\$0.65 to an absurd US\$0.81 – all this in the face of the never mentioned (still increasing) debt of A\$120bn.

It represents the largest per capita debt – except possibly by New Zealand. At least 30 per cent of export income is now committed to servicing overseas borrowings.

The Australian Treasurer's efforts to bring the domestic deficit under control are thereby hampered. But unless Mr Paul Keating takes harsh measures almost immediately, including a deep cut in interest rates to allow the A\$ to return to levels at which all exports can be revived, Australia will move towards a complete economic hardship unequalled in its colourful history.

The only way this calamity can be avoided is to get Australia off the currency speculators' list – by dampening their expectations, publishing the size and dangerous growth of the debt, and making exports again a national priority.

Peter Frankel, Cozen Postel 1081, 2781 Cozen Court, Portugal

Letters to the Editor

The UK's 'alibi society'

From Mr Nicholas A.H. Stacey.

Sir, Mr Michael Prowse's *Lombard* article ("The Tyranny of Degrees," May 27) should be studied with interest – less because it assaults sacred academic cows, more because it shows up a moral reluctance to make judgments about people and take the responsibility for having made them.

This moral unwillingness to judge translates itself into a stable aspect of national life: family, politics, criminal justice and so on. For some decades we have been living in Britain in what I term "an alibi society": we have tried to avoid making judgments or, if constrained so to do, to be exonerated from the consequences by reference to touchstones – tradition, established norms, custom.

That is why, even after a graduate's second or even third job, the question of formal qualifications as opposed to the dynamic, creative aspects of national life, family, politics, criminal justice and so on. For some decades we have been living in Britain in what I term "an alibi society": we have tried to avoid making judgments or, if constrained so to do, to be exonerated from the consequences by reference to touchstones – tradition, established norms, custom.

I suspect "the alibi society" syndrome was partly encouraged by the widespread appeal of collectivist political notions. These have struck strong roots – particularly among the *functionaries* in public life – in institutions as well as in large companies. In carefully structured systems (some authoritarian, perhaps) individualism is undesirable because it cannot be classified or measured. For *diversity* in particular only recognisable qualities are admissible – surface qualities which constitute the easily observable perfect alibi when making a choice between candidates.

Taking this type of defensive

thinking a stage further reveals one of the more telling reasons for the widespread suspicion which has surrounded, and to a degree still surrounds, the UK entrepreneur.

I have long espoused the idea which is Mr Prowse's second gambit: that degrees and diplomas should have a defined life span; they should be renewable only on condition that their holders take recognised refresher courses every so often. It is a tribute to accountants that such a system was, I believe, initiated by them – although, on reflection, it is long established custom in the armed forces to send serving personnel on staff courses, exchange them to serve in other countries and send them to universities.

Perhaps lack of refresher courses for engineers and technicians has been one of the reasons why applied science in Britain has not been as dynamic as pure science. University scientists enjoy sabbaticals; scientist employees of companies rarely enjoy such privileges. This nonsense about "the best people can not be spared for a while" should be exploded by the fact that employers who do not want to spend money on education.

The question of "refreshers" – learning new ways and methods, leading to a broader outlook – is a national problem. The Department of Education and Science might consider this in its current laudatory phase of innovative departures. In the meantime, congratulations to Mr Prowse for raising these taboo subjects.

Nicholas A.H. Stacey, Reform Club, Pall Mall, SW1

My tongue is the pen of a ready writer

From Mr R.T.D. Wilnot.

Sir, I was saddened to see such a highly regarded architectural correspondent as Mr Colin Amery described by such a well liked man as Mr Peter Palumbo as "speaking with a forked tongue" (*Letters*, May 26).

Certainly Mr Amery's article (May 23) which suggested refurbishment of the Mansion House Square site, differed from his earlier article (June 22 1987); but this indicates his ability to keep in touch with public opinion, which has moved overwhelmingly over the past 12 months in favour of refurbishment.

As a church warden of St Mary le Bow I keep closely in touch with City of London workers in our parish, among whom destruction of the much loved eight buildings on the site is frequently discussed. I have been astonished by the strength of local feelings of dismay at the thought of the current public inquiry overruling the City Corporation's refusal to grant planning permission.

R.T.D. Wilnot, 12 Eglestone House, Candy Street, SW1

From Mr Sam Bridges.

Sir, Mr Peter Palumbo (*Letters*, May 26) suggests that Colin Amery has written with a forked tongue about Mr Palumbo's Mansion House Square site (May 23).

Not so. One of last year's proposals retained the familiar Mappin and Webb building, and gained Mr Amery's approval, despite the destruction of some friendly old alleys and courtyards behind retained facades. The current proposal destroys both the Mappin and Webb building and the courtyards.

While we all sympathise with the administrative delays which have bedevilled Mr Palumbo's imaginative schemes, I feel that a majority will support Mr Amery's consistent stand for retention of a well loved landmark.

Sam Bridges, 76 Boston Place, NW1

'The Council of Lloyd's should take another look at the Neill report'

From Mr Tom Benyon.

Sir, There are two areas where recommendations by Lloyd's, the society of insurance underwriters in London, fall far short of those put forward by the report, in 1987, of Sir Patrick Neill's committee, commissioned by the Department of Trade and Industry to look at the self-regulation of Lloyd's.

Both can be highlighted by the dilemma of "Names" (members of Lloyd's) who face huge losses this year. The result of the market rule of "pay now, sue later," even though the Neill committee concluded that "this could be

very damaging to a Name," is that Names must pay now settle claims which may not subsequently be found to be their liability.

A Lloyd's working party has rejected the Neill proposal that where there is a dispute Names should be able to pay cash into the Lloyd's central fund, where it would be held while the law takes its course, on the grounds that "it is inappropriate for the central fund to be used in this way."

And again: the Neill recommendation 25 explicitly states that "a fair and efficient form of

deficit clause should be made mandatory." This has been rejected by the Walker-Arnott working group, which has recommended that such a deficit clause should be voluntary. Such a decision seems to place the interests of agent's shareholders before the Names they purport to serve.

So today, losing Names – "liable down to their last waistcoat button" – will have to pay profit commission to limited liability agents on their other profitable syndicates, as there is no set-off to take account of losses. The agent's income remains as steady as ever.

Even if agents volunteer (they won't) this clause, the changes will be too late to compensate those who have lost money this year.

So perhaps the Council of Lloyd's should take another look at the Neill report before accepting the working party's recommendation on these two issues. In the meantime the agents might make some immediate gesture of financial support to their Names; without prejudice, of course.

Tom Benyon, The Old Rectory, Adstock, Buckingham

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HK to introduce shareholding disclosure

BY DAVID DODWELL IN HONG KONG

THE HONG KONG Government will tomorrow gazette laws which enforce the public disclosure of shareholdings above 10 per cent in local companies.

The measures coincide with the publication today of a full review of the securities industry, initiated last October in the wake of the world stock market crash. This inquiry, led by Mr Ian Hay Davison, former chief executive of Lloyd's of London, is understood to have recommended a 5 per cent trigger point for disclosure.

Details of his report will be disclosed this morning, but it is likely that the colonial administration will be keen to point to the disclosure laws as evidence of a firm intention to improve its

previously lax regulation of the securities industry. After the four day closure of the Hong Kong Stock Exchange in October, international confidence in the local securities industry was badly shaken. Many will be watching closely in coming weeks to see how energetically it introduces the reforms that will be proposed in the review.

Hong Kong's Securities Commission, which is responsible for policing the industry, has since 1973 been advocating the introduction of public disclosure of shareholdings in companies. At present, predators can build a stake in up to 35 per cent in a company before being required to reveal their hand and launch a bid.

Proposals for reform, however, have met fierce resistance and made slow passage. The new laws are based on a draft bill presented more than a year ago.

The laws will also require large shareholders, or executives in listed companies, to notify within five days transactions involving more than 1 per cent of a company's issued capital.

They embody powers to investigate companies which are shareholders, and to force disclosure of the beneficial ownership of nominee holdings. Voting rights can be suspended if a nominee refuses to give details of beneficial ownership.

Mr Ray Astin, the Securities Commissioner, said yesterday: "It has been a long uphill task."

Asked why the 5 per cent trigger to be recommended in Mr Hay Davison's Securities Industry Review had not been endorsed, Mr Astin said 10 per cent was "an initial figure, from which we have power to change." He added: "Even in the UK, disclosure fell to the 5 per cent level in two stages."

The laws, which should be in place before July 20 when the current session of Hong Kong's Legislative Council comes to a close, will not apply to Hong Kong quoted companies that are incorporated overseas. This affects 17 companies, including all of those in the Jardine Matheson group, which are incorporated in Bermuda. Listing rules are being amended to close this loophole.

Victor Mallet reports on a gap between words and deeds as Angola seeks to join the IMF

Starting late on the road to reform

MR ANTONIO Ferreira Neto, the Angolan Health Minister, was studiously ignoring demands for facts about the cholera epidemic raging in the capital Luanda. Instead, he spoke at great length to the journalists gathered in his office about government efforts to train people in hygiene.

A Brazilian reporter, newly returned from a toilet in the building, was outraged. Why, she asked, were the Health Ministry toilets filthy? Why was there no toilet paper or running water? Why, she could have added, were there heaps of uncollected garbage rotting in the street outside? Unnerved, the Health Minister did something many of his foreign counterparts might hesitate to do in front of the media. He lit a cigarette. The chasm between Angolan hygiene policy and practice was painfully obvious.

It is a lesson to be applied elsewhere. Angola's much-vaunted economic reform programme appears to be suffering from a discrepancy between words and deeds which is equally damaging. At best it could be said that the pace of reform has unexpectedly slackened.

This year, as the slogans never fail to remind you, is Year One of Economic and Financial Recovery. Battered by civil war, low prices for its oil exports and the bushing of foreign debt repayments over the next few years, Marxist-Leninist Angola has applied to join the International Monetary Fund. It is the last African country to do so.

To back up its IMF application - which is opposed for political

and economic reasons by the US - Angola has launched a recovery plan along classical African lines.

Private enterprise and foreign investment are to be encouraged at the expense of inefficient state corporations, fiscal and monetary discipline will be imposed and the currency is to be devalued. *Perestroika* in eastern Europe is a favourite topic of discussion among Angolan intellectuals. The problem, according to the Government's western donors, is that there is more talk than action. "There are just exhortations to the people to work harder and produce more," says one western diplomat based in Luanda, "but nothing really concrete has been said that they can act on."

Daily life in the filthy streets of the capital is much as it was two years ago. With the currency worth about 70 times less than its official value, most people barter for their purchases on the black market with bottles of beer as a means of exchange. Party members and government workers have access to special shops.

The road to the current programme known as SEF (Saneamento Economico e Financeiro) was prepared by the ruling party's reformist second congress in 1985. Some of the more hardline leftist members of the Government were pushed into the back ground at the time.

Today, however, Angola (like Zambia before it) seems to be putting the brakes on its reform drive long before any significant goals have been achieved.

Two leading reformists were sacked from the SEF secretariat in March, apparently for being too outspoken, and have since returned to their old jobs in the Finance Ministry and the central bank. They are Dr Jose Cerqueira, a French-trained economist once described as an Angolan yuppie, and Mr Mario Nelson. Nor have all the draft laws associated with the recovery programme been approved on schedule by the Government for rubber-stamping in the People's Assembly.

President Jose Eduardo dos Santos, although an enthusiastic proponent of reform, is constrained by the reluctance of the party faithful to sacrifice privilege and ideology for the sake of economic progress. "It's too early to speak about the results of the programme," he says. "The results of SEF will be gradually achieved as we carry out concrete measures."

There is one region of Angola much further down the path of reform than the others. It is the so-called Fifth Region, comprising the southern provinces of Huila, Namibe and Cunene and run by the reform-minded ex-Prime Minister Mr Lopo do Nascimento.

Although gravely affected by the war this region has become a sort of Angolan economic laboratory striving to break away from the centralised stranglehold of the capital. Already the area's agricultural, industrial and fishing potential has attracted about \$150m worth of promises in foreign aid, much of it from the European Community. In the past few weeks a private snack bar has opened in the town of Lubango, an almost unheard-of event in Angola. With the help of private traders, commercial purchases of maize in Huila Province rose sixfold last year to 30,000 tonnes, according to the local government. Marketeers - theoretically they are black marketeers - ply their trade in the open as if they were in any other African country. The local currency, the kwanza, has much higher buying power in Lubango because more goods are available.

Mr Amaral Batista, a deputy of Dr Cerqueira, is remarkably frank about the mistakes of the past 13 years and about the advantages his region enjoys, including a higher proportion of Portuguese businessmen and farmers who stayed behind after independence.

Transport, he says, must be privatised. But strategic industries such as beer will remain in government hands.

"The objective is to integrate the black market," he says. "For the moment people have to survive. If they have no shoes it's better that they get shoes on the black market than at all."

Angola has started late on the road to economic reform and it probably has further to go than any other African country. A snack bar and a thriving market make a small beginning. Dos Santos, constrained by the party faithful

MR LEE KUAN YEW, Singapore's Prime Minister, yesterday signalled his willingness to bring a halt to the row with the US and proposed the establishment of an independent tribunal to determine whether American diplomats had been interfering in his country's domestic politics.

The US has consistently denied any involvement in Singapore's politics and responded to the suggestion of a member of its embassy staff by ordering out a Singapore diplomat from Washington. Singapore has accused State Department officials of encouraging opposition lawyers to run as candidates in the general election expected later this year.

Mr Lee's remarks, made during a speech of nearly two hours to parliament yesterday, were in sharp contrast to those made by two senior ministers the previous day. They had warned of possible cuts in US representation levels, the adoption by Singapore of a more non-aligned stance, and the expulsion of some foreign journalists.

Mr Lee explained that while younger ministers were "astounded and angry" at the interference by a very close friend, his own generation tended to take a "more philosophical, if cynical, view."

The Prime Minister said that although he would not press the issue of an independent tribunal of experts to resolve the dispute, he put it forward as a "fair way to put an end to the matter."

Mr Lee said Singapore did not wish to pursue the point until there was a rupture in bilateral relations. He thought that local feelings would abate. He said he was convinced of the benevolence of US power but, with the best of intentions, it sometimes ended up doing harm instead of good to its friends.

Unions abandon fight to block Rowntree takeover

BY DAVID WALLER IN LONDON

UNION LEADERS representing 6,000 of the 13,000 workers at Rowntree, the UK sweet manufacturer, yesterday abandoned their fight to keep the company independent in the face of rival takeover bids from Nestle and Suchard.

At a meeting in York, the shop stewards from the GMB general union - the largest of the three unions representing Rowntree's 9,000 process workers - agreed to write to Mr Kenneth Dixon, Rowntree chairman, urging him to start talks with either of the two Swiss companies with a view to arranging a friendly takeover.

Mr David Williams, GMB's national officer for the foods industry, said the move was prompted by a realisation that

the battle for Rowntree had degenerated into an auction.

The longer the board left it to recommend an offer, Mr Williams argued, the higher the price the predator would have to pay. The higher the price, the more jobs would have to be cut before the acquisition began to make financial sense to the eventual owner.

Mr Dixon, who begins the first of a series of presentations to institutional shareholders today, set to reply to the letter by saying that the interests of employees are "very much uppermost in (his) mind". However he is unwilling to comment on whether talks with Nestle or Suchard are planned or indeed whether they have taken place already.

Beazer wins control of Koppers with \$1.7bn bid

BY JAMES BUCHAN IN NEW YORK

BEAZER, the UK housebuilding, building materials and contracting group, is poised to double its size with the \$1.7bn acquisition of Koppers, the US aggregates and chemicals company.

Beazer, which has grown more than 10-fold in five years of aggressive company acquisitions, said yesterday that it had reached agreement to buy Koppers for \$61 a share. The agreement was approved at a lengthy board meeting at the Pittsburgh-based company, closes one of the fiercest takeover battles in recent US corporate history.

The purchase of Koppers, which reported earnings of \$70m on revenues of \$1.5bn in its last full year, will give Beazer a powerful hold on the growing US market for materials for road repair and maintenance. Beazer has said that it will sell Koppers' smaller chemical operations.

Mr Brian Beazer, chairman of the Bath, west of England based

company, said: "Now that the drama has ended, we are looking forward to getting on with the job - putting together a world class aggregates company."

Yesterday's unanimous approval of the merger by Koppers' directors brings to a close three months of bitter hostility between the two companies. Under Mr Charles Pullin, chairman, the 51-year-old company fought to protect its independence, blocking Beazer in the Los Angeles and Pittsburgh courts.

But the company could not muster a competitive counter-offer and by last week nearly 78 per cent of its stock had been tendered. "Tate & Lyle, the UK sugar refiner, closed its tender offer for US corn syrup group Staley Continental after receiving acceptances for 97.6 per cent of ordinary shares. The \$1.48bn (\$213m) takeover is due to be completed within a week.

Baker unveils debt plan to help poorest countries

BY LIONEL BARBER IN WASHINGTON

MR JAMES BAKER, US Treasury Secretary, yesterday unveiled a debt initiative to help the world's poorest countries, many of them in sub-Saharan Africa.

Mr Baker said the US was prepared to support concessional interest rate reschedulings and to stretch out debt repayment within the forum of the Paris Club, the informal group of Western creditor nations. Budgetary constraints meant that the US could not on its own offer concessions on interest rates or repayment periods.

The proposed expanded range of debt relief options would provide "substantial new relief" to the poorest countries. Mr Baker said at the annual meeting of the African Development Bank (ADB) in Abidjan, Ivory Coast. Mr Baker's speech signalled a new flexibility on the part of the US towards the poorest countries whose chronic balance-of-pay-

ments problems caused by drought, famine and slumping exports, make them a special case among debtor countries.

Mr Baker, the first US Treasury Secretary to address the ADB, made clear that the initiative did not amount to a generalised approach which could be applied to the middle income debtors of Latin America. "It is a special technique available to assist only the poorest of the poor to a further effort to support their return to stability and growth."

Foreign debt in Africa, described as the world's poorest region, is estimated at \$218bn.

Mr Baker's plan follows an initiative by Mr Nigel Lawson, the British Chancellor of the Exchequer, whose proposals were criticised by the industrialised countries because they contained an element of debt forgiveness.



Lee signals willingness to end row with US

By Roger Matthews in Singapore

MR LEE KUAN YEW, Singapore's Prime Minister, yesterday signalled his willingness to bring a halt to the row with the US and proposed the establishment of an independent tribunal to determine whether American diplomats had been interfering in his country's domestic politics.

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Japanese external investment up by half

By Stefan Wagstyl in Tokyo

JAPANESE direct investment overseas in the year to March soared by 49.5 per cent, to a record \$33.36bn, reflecting both the appreciation of the yen and increasing friction in international trade.

The rise was particularly marked in the US, where investments rose by 45 per cent to \$14.70bn, or 44 per cent of the total. Over the period the yen appreciated against the dollar by about 15 per cent, making dollar denominated assets increasingly cheap for Japanese purchasers.

Investment to the UK leapt by two and a half times to about \$2.5bn, mainly due to moves by Japanese financial companies to boost the capital of their London subsidiaries.

Financial and insurance companies accounted for 33 per cent of the total outward investment, roughly the same proportion as in the previous two years. Property accounted for 16.3 per cent, with 80 per cent of real estate investments being made in the US. Altogether some 75 per cent of the total was in non-manufacturing sectors, including areas such as transport. The large non-manufacturing component principally, however, reflects the expansion of Japanese financial companies in overseas financial centres.

Manufacturing investment was also, however, buoyant, rising by 2.1 times as companies looked to establish plants abroad because of the appreciation of the yen. This helped to boost direct investment in Asia by 2.1 times to \$4.9bn.

For its part, foreign investment in Japan soared by 2.4 times in the year to March, to a record \$2.21bn.

THE LEX COLUMN

High Marks for latest craze

As none of the things deemed to influence sterling changed yesterday, it was odd to hear traders talking about the pound in a way that would have been inconceivable a day earlier. Now, the issue seems to be how the authorities should best act to smooth the pound's fall, rather than to arrest its rise. Suddenly, all the arguments for sterling being too strong are getting a hearing, but only because good West German growth figures have made the DM the currency of the moment, and with the dollar strong, the pound has been the obvious currency to switch out of.

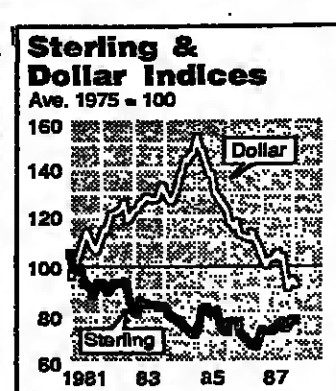
Because yesterday's fall occurred largely by default, it would be particularly daring to call this the turn. In any case, a 3 pence move was probably not enough to make the market forget how much money it made on the way up by playing cat and mouse with the Government over its exchange rate policy. Nevertheless, the gilt market apparently believes the Government's policy dilemma has been resolved for the moment at least. The fall in the short end suggested an early rise in base rates, while the rise in the long end demonstrated how welcome such a move would be to the economy.

Maybe the prospect of such counter-inflationary moves on both sides of the Atlantic was also behind the rise in equities in the last two days. More likely though, it was another blind lurch by a market that is still going nowhere.

A.G. Stanley

Never mind all the debate about whether dustbins are better sold on the High Street or out of town, the real issue in the Ward White bid for A.G. Stanley was price. Faced with an offer worth £185m, A.G. Stanley argued that Ward White's plan for combining its two chains and selling only high margin items would be disastrous for the company. But yesterday's offer of an extra £27m was a different story altogether: Stanley's managers have been won round to the extent of apparently being willing to join the Ward White board and carry out the bidder's "misconceived" strategy themselves.

In fairness, it is hard to see how they could have refused an offer of almost 30 times last year's earnings. Moreover, the actual differences in the rival DIY strategies will probably prove minimal outside the con-



finances of bid document warfare. By contrast, the turnaround by Ward White's shareholders yesterday is a real puzzle. While the shares have fallen some 10 per cent since the first bid was made, the prospect of Ward White paying still more for Stanley was met with a 10p rise to 250p.

Beazer

Judging by the performance of the share prices of Beazer and Koppers yesterday, what has almost certainly been the most acrimonious trans-Atlantic takeover battle appears to be well nigh over. However, Beazer's other battle - convincing a sceptical UK investment community that it was right to bet the company in its biggest and most daring takeover bid to date - is a long way from being won. Beazer shares have fared dismally in one of the best performing sectors of the stock market this year, and notwithstanding Beazer's 7p rise to 175p yesterday, the shares are still selling on a prospective multiple of 7%. In the short-term Beazer has to demonstrate that it can get decent prices for the parts of Koppers which it has to sell, and realise the promised cost efficiencies. But rising short-term interest rates yesterday underscored the City's other major concern - Beazer's heavy debt load - and however adept its management may have been in circumventing Koppers' legal hurdles, a serious US recession could still wreak havoc with the best laid plans.

Carlton

Carlton Communications is one of those media companies which no one had heard of a couple of years ago, but it has now dislodged the likes of Saatchi & Saatchi both in terms of stock market capitalisation and investor following. Whereas Saatchi's star has fallen so far that it is now selling at less than 8 times prospective earnings and yielding a hefty premium to the market, Carlton's shares are trading at close to 20 times prospective earnings and offer a token yield. For the moment, Carlton seems capable of doing no wrong. A 59 per cent rise in interim pre-tax profits to \$22m shows that the group is continuing to profit from the rapid deregulation of European broadcasting, and given that the penetration of the independent programme makers is minute compared with the US, there is still plenty of growth to shoot for. Perhaps the only real worry is that it wants to become a broadcaster itself, and this brings obvious conflicts of interest as well as benefits.

Henderson

Henderson Pension Fund Managers has decided its response to last October's crash. Short-termism is out, and a long-term perspective will be reasserted. To begin with, Henderson will abandon quarterly reports and produce only rolling twelve-monthly reviews, although no doubt its client funds will continue to receive quarterly data from independent measurement services.

With almost \$50m under management, Henderson is the natural leader of the group of independent pension fund managers which have emerged during the 1980s to grab a significant slice of business from the merchant banks. The formula has included active management, a high equity proportion and above-average overseas exposure. For many years it worked splendidly, but 1987 was dreadful.

The problem was, according to Henderson, that managers were unable to take contrary views last year for fear of a bad quarter relative to other managers. Everyone ran with the herd. But this seems to come close to blaming the clients for a tendency to overreact to quarterly performance numbers, rather than the managers for not being able to assess the value in the equity market. In this business, however, the clients are always right. Perhaps Henderson now reckons that pension fund trustees have been scarred by the crash as much as the fund managers. So here comes long-termism, and a good thing too for everybody except stockbrokers.

WORLD WEATHER

Area	Temp	Wind	Cloud	Pres	Humid	Visib	Notes
Admiral	18	12	10	1015	75	10	
Amman	22	15	10	1015	75	10	
Amman	22	15	10	1015	75	10	
Amman	22	15	10	1015	75	10	
Amman	22	15	10	1015	75	10	
Amman	22	15	10	1015	75	10	
Amman	22	15	10	1015	75	10	
Amman	22	15	10	1015	75	10	
Amman	22	15	10	1015	75	10	
Amman	22	15	10	1015	75	10	

Readings at midday yesterday
Sun over 1000 ft

INTERNATIONAL APPOINTMENTS

COMMERCIAL/ INDUSTRIAL APPOINTMENTS

DEPUTY HEAD OF GROUP AUDIT

c£25,000 + CAR **N. MIDLANDS**
A major manufacturing group seeks a qualified accountant, aged 28/33 with extensive audit management experience gained either with a big 8 firm or Blue Chip Pte. Your contribution will be to improve the quality and efficiency of the audit function and assist line managers in the exercise of adequate levels of financial control.

SENIOR FINANCIAL ANALYST

To £22,000 + BONUS + CAR **REDS**
This rapidly expanding employee owned company seeks a high calibre individual, aged 27/33, possessing 3 years + solid post-qualification experience. Your responsibilities in this high profile role will include the appraisal of operating plans, budgets and performance, the provision of financial information for senior management and the preparation of project reviews.

GROUP FINANCIAL CONTROLLER (FD DES)

c£25,000 + CAR **N. KENT**
A highly profitable market leader in their service sector with exciting plans for a flotation and future growth through acquisition is to make this senior appointment. You should be a qualified accountant, aged 26/30 with a strong track record of achievement gained at the sharp end of a fast moving commercial environment.

CHIEF ACCOUNTANT

c£22,000 + CAR **MIDDXX**
A dynamic hi-tech retail group requires an exceptional qualified accountant aged under 30 to take full responsibility for the computer retail division. The brief will involve development of fully integrated accounting systems. You will possess the enthusiasm and business acumen needed to join a rapidly expanding medium sized company.

CONSTRUCTION

To £22,500 + CAR **W. LONDON**
A blue chip Pte is to enhance its management team with the appointment of a qualified accountant aged 27/45 with construction sector knowledge. You will develop a detailed understanding of the operational aspects of the autonomous business units providing advice and guidance to local management to ensure that systems efficiency and financial control is maximised.

RH For further information regarding these exceptional opportunities, please call Howard Lantieri on 01-379 6668 (out of hours 01-483 2732) or write enclosing your CV to RH Associates, 18 Ender Street, London WC2E 7DU.

Change of leadership at Sun Life of Canada

A NEW chairman and chief executive officer has been appointed to head the worldwide operations of Sun Life Assurance Company of Canada, one of the world's largest life insurance companies.

He is Mr John D. McNeil, formerly deputy chairman, who succeeds Mr Thomas M. Galt, chairman for the past 15 years at the corporate headquarters in Toronto, Canada. Mr Galt retired last month after 40 years with the company.

Mr McNeil, 54, emigrated to Canada from the UK in 1956 and joined Sun Life of Canada's investment department in Montreal, becoming assistant treasurer in 1962.

A chartered financial analyst, Mr McNeil subsequently left the company to work in the mutual funds industry. By 1972, he was



Mr John D. McNeil

president of a mutual funds company, and later moved on to become vice president of investments at the Bank of Montreal.

He rejoined Sun Life of Canada in 1979 as vice president of securities investment. In 1985, he was named an executive vice president of the company, and last year was made deputy chairman. He becomes the eighth chief executive in the company's 117-year history.

MORGAN Stanley, a leading New York-based international investment bank, has appointed Mr Nick Bubb, an Oxford graduate, as its equity research department in London.

Mr Bubb, a senior research executive at Citicorp Scrimgeour Vickers, heading the retail team which has been consistently top-ranked by the Emtel Survey. He was ranked top analyst in the stores sector by the Institutional Investor poll in January this year.

ANZ Banking appoints group chief economist

AUSTRALIA AND New Zealand Banking has appointed Mr Andrew Mohl group chief economist, Mr Will J. Bailey, group chief executive, announced.

Mr Mohl replaces Dr R.J. (Bob) Edgar, now group executive, strategic planning and economics.

Previously senior economist with ANZ in Melbourne, Mr Mohl has also worked in various capacities with the Reserve Bank of Australia and the Federal Reserve Bank of New York. In New York, he was involved

with analysis of international financial markets and, in particular, third world debt problems and innovations in Euromarkets.

MORGAN Guaranty Trust, fifth largest US bank, announced that Mr David D. Burrows, a vice president of the company, has been appointed to head the Commercial Division of the Euro-clear Operations Centre in Brussels.

He succeeds Mr H. Henning Tomsman, who is resigning to accept a position with Deutsche

Bank in Frankfurt.

The Euro-clear System, which is operated by Morgan Guaranty under contract at the Euro-clear Operations Centre in Brussels, is the world's largest organisation for the settlement of trades in international securities.

Mr Burrows joined Morgan Guaranty in 1974. Before moving to the Euro-clear Operations Centre last August, he managed relationships with multinational energy companies at Morgan's headquarters in New York.

Presidential switch at Mitsui Engineering

ONE OF Japan's leading shipbuilders, Mitsui Engineering and Shipbuilding, announced that Mr Yasunosuke Ishii, its senior managing director, will be promoted to president, succeeding Mr Issei Suenaga, who will become a director and senior adviser, Kyodo reports from Tokyo.

The changes will be approved at a board meeting to be held towards the end of this month after a general meeting of shareholders, company officials said.

The company has suffered from the protracted slump in the shipbuilding industry. It is expected to try to increase profitability under Mr Ishii's leadership.

JAPAN'S central bank, The Bank of Japan (BOJ), has appointed Mr Rei Masunaga director of its foreign department, replacing Mr Makoto Tanji.

Mr Tanji has been named director of the personnel department. Mr Masunaga was formerly an adviser in international finance to the BOJ governor.

TOKAI BANK is to promote vice president Mr Kichiro Itoh, 59, to the post of president. Incumbent president and chairman Mr Ryutaro Kato will become solely chairman. The decision will be officially approved at a board meeting on June 29.

Chairman named for US-Japan Business Council

THE US-JAPAN Business Council has named as its new chairman Mr Henry Wendt, who is chairman and chief executive officer of SmithKline Beckman, a worldwide life sciences and health care corporation based in Philadelphia.

Organised in 1971, the Business Council includes some 70 top business leaders in the US and an equal representation from Japan.

Through its annual meetings, sponsorship of special studies and other activities, the Council serves in a business advisory capacity on US-Japan economic relations to the US and Japanese governments, provides a national forum to propose solutions to problems within the bilateral economic relations, and stimulates

commercial relations and contacts between the two business communities.

Mr Wendt succeeds the late Mr James E. Olsoo, who was chairman of the board of AT & T. "We are at a crucial juncture in US-Japan relations," Mr Wendt said.

"The nature and direction of the economic dimension of this important bilateral relationship is of supreme importance to the healthy future of both countries."

Mr Norishige Hasegawa, director and counsellor of Sumitomo Chemical, leads the Council's autonomous counterpart, the Tokyo-based Japan-US Business Council. Mr Wendt and Mr Hasegawa will chair the 25th annual Japan-US Business Conference, to be held July 10 to 12 in Tokyo.

Directors for Marsh & McLennan

SHAREHOLDERS of US-based Marsh & McLennan, the world's largest insurance brokers, elected at the company's recent annual meeting three new board directors. Mr Frank J. Tascio, chairman of the board, announced.

They are Messrs Frank J. Borelli, Peter Coster and Philip L. Wroughton.

Mr Borelli is senior vice president and chief financial officer of Marsh & McLennan. Prior to joining the group in 1984, he was with BOC Group Inc (formerly

Altro) as senior vice president, finance and administration.

Mr Coster is president of William M. Mercer, the global employee benefit, actuarial and compensation consulting subsidiary of the group.

Mr Wroughton is chairman of Marsh & McLennan Bowring Ltd, which conducts Marsh & McLennan's insurance broking activities outside of the Western Hemisphere and Japan. He is also chairman of C.T. Bowring Ltd, another offshoot of the group.

Accountancy Appointments

Senior Controller

An outstanding opportunity with exceptional growth prospects
NW London
£30,000 + car

A leading supplier to the booming construction industry has created a new senior financial position to help introduce and implement ambitious plans for growth.

The group is widely diversified and multi-national. This is an exciting opportunity for a first-class financial executive to work closely with senior management at head office and in the divisions to develop plans for both organic growth and acquisitions. Reporting to the Group Finance Director,

line management responsibility will be the control of a highly sophisticated accounts function with 80 staff including financial and management accounting and credit control.

Candidates must be graduate accountants, ideally chartered, in their mid-thirties who have gained substantial senior management experience in a large multi-site group. An ambitious, commercially aware approach plus the ability and confidence to create and

communicate ideas is essential. An attractive salary package will be negotiated to the figure indicated. Prospects for further advancement within the group are excellent.

Please write enclosing a full CV and salary details quoting reference MCS/2016 to Christopher Bainton Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL

Price Waterhouse

Financial Controller

c. £30,000 plus car

M4 Corridor

The company is the UK subsidiary of a well established successful US Corporation manufacturing and supplying components to the electronics industry. Worldwide turnover is in excess of \$1,000m. With three divisions, the UK company has a profitable turnover in excess of £10m. The business is growing quickly and substantial changes will occur during the next 12 months. By early 1989 the division will have relocated from the West of London to a site along the M4 between Reading and Heathrow.

Reporting to the Managing Director, the Financial Controller will take responsibility for the day to day financial management of the UK operations including local and US reporting, planning and budgeting, taxation and ensuring the implementation of proper controls. As part of the management team, the incumbent will play a key role in the development of the business. Some

overseas travel will be required. Candidates should have a business degree and be qualified accountants in their mid 30s with a broad range of strong practical management and accounting skills. Useful experience includes having worked for a multinational corporation combined with exposure to both computer based accounting systems and US reporting requirements. You should have managed the finance function of an autonomous business unit and your style must be results oriented with well developed interpersonal skills.

Please reply in confidence, giving concise career, personal and salary details to: Michael Fahy, Ref ER 101, Arthur Young, Corporate Resourcing, Citadel House, 5-11 Fetter Lane, London EC4A 1DH.



Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

New Products - Banking Young Accountant

£22,000 + Mortgage Subsidy

This established US Bank seeks a newly/recently qualified accountant (ACA, ACMA or ACCA) to join its corporate product development team, based in Central London.

Reporting to the Head of Finance, the team monitors profitability of existing products whilst researching and developing new business opportunities in this fast moving and highly competitive market.

Initial duties will include analysing product profitability and competition activity. This is an excellent opportunity to gain experience of the Financial Services sector while working in a key area which directly effects the bank's profitability. Very much a "FRONT OFFICE" role, career advancement will lead to a Senior Financial or Marketing role or to the dealing room itself.

City experience is not essential. Candidates should be aged 24-28 and be able to demonstrate a high level of achievement in their career to date.



Please contact ANDREW FISHER quoting reference 5704, on 01-404 3155 at ALDERWICK PEACHELL & PARTNERS, 125 High Holborn, London WC1V 6QA (Recruitment Consultants).

FINANCIAL CONTROLLER - GERMANY

Late 20's Early 30's

To DM 130,000pa + Car

As one of the world's largest transport and distribution Groups our client is continuing its expansion in Europe. From a UK base this major multinational is redefining part of this year's record profits to take full advantage of the opportunities created by the forthcoming initiatives of 1992.

In recognition of rapidly increasing volumes of business, there is an immediate need for an individual to join the management team to Germany.

Reporting directly to the local General Manager this individual will be responsible for all aspects of the finance function. Timely and accurate management information required by the Group will be produced with the help of a twelve strong German finance team. The Head Office will be reliant on the Controller for the critical analysis and interpretation of this material in relation to UK and Group interests.

In order to satisfy the requirements of this position the successful candidate will be able to demonstrate both a high level of technical competence and a tested degree of management ability. A good standard of German is also required together with four to five years post-qualified line management experience in a fast moving and challenging environment. Strong interpersonal skills and the ability to communicate at all levels are essential for this demanding role.

This position presents an ideal opportunity to be part of the build up to European integration. Success in this high profile role will ensure recognition within the world wide interests of the Group.

If you would like to learn more please contact Tim Musgrave on 01-437 0464 or write enclosing a detailed CV to the address below.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place Leicester Square London WC2H 7BP

FINANCIAL CONTROLLER/DIRECTOR DESIGNATE SOUTH ESSEX TO £30,000 INCLUDING BENEFITS

A privately owned group based in South Essex, with interests in transport, plant hire, construction services and property development plans extensive growth with a view to a public flotation in two to three years time. A qualified accountant with successful commercial experience and an energetic and tenacious personality is required to join the small management team and take on the new role of group Financial Director Designate.

The successful candidate, reporting to the Group Managing Director, will be responsible for the financial and management accounting functions, will develop the information system necessary to support and control the planned growth, will develop the group's contacts with financial institutions and be responsible for Group Secretarial matters. Early promotion to the Board envisaged.

It is unlikely that applicants under 30 years old will have sufficient experience for this position. A remuneration package, including usual benefits, which may include share options, of the order of £30,000 is anticipated.

If you are seeking a challenging career move and fit this profile please write to David Wadsworth, M.A. F.C.A., at the address below with your career resume quoting reference 746/2.

KIDSONS

Associates Limited

MANAGEMENT CONSULTANTS

COLUMBIA HOUSE, 69 ALDWYCH, LONDON WC2H 4DY

FINANCIAL DIRECTOR DESIGNATE package up to £40k

The £40m BPI Transportation and Insurance Group has grown dramatically over the last ten years both organically and through acquisition.

The profits and complexity of our business have kept pace with turnover and so has the internal promotions and quality needs of our staff.

We now wish to give a golden opportunity to a dedicated dynamic professional. The successful applicant will be deeply involved in all commercial aspects of our business and will be expected to demonstrate expertise in the control of MIS and financial management at the highest level.

If you are interested in a lively job with an innovative team please send your C.V. marked "Strictly Private & Confidential" to: The Managing Director, BPI Group of Companies, Merbank Lane, Croydon, Surrey CR9 1NP.

FINANCIAL MANAGER

Kent

c£20,000 per annum + bonus + car and other large company benefits

Our client is a leading plc within the food industry and has recently won a major storage and distribution contract with one of the U.K.'s leading high street retailers to supply a network of Southern-based stores with a range of perishable and non-perishable goods from their Distribution Centre.

Reporting to the General Manager, you will be an integral part of the Senior Management Team playing an important commercial role in contractual negotiations with the customer, developing the business and monitoring its profitability. Responsibilities will include preparation of all financial - statutory accounts, management accounts, development of MIS and other financial systems. Opportunities for career development within this rapidly expanding organisation are excellent.

To apply, please forward your CV or telephone Pamela E. Jones at George Henderson and Partners, Frensham Suite, Friary Court, 13-21 High Street, Guildford, Surrey. Tel: Guildford (0483) 577113/578287.

GEORGE HENDERSON & PARTNERS

EXECUTIVE SEARCH

FINANCIAL MANAGER

FINANCIAL SERVICES - H.Q. ROLE

London £25-£30,000 + car and housing allowance

An expansion orientated financial services group, seeking to ensure a continued well managed growth pattern, wishes to recruit a financial manager.

As a young qualified accountant, initially responsible for the management reporting and financial accounting of a specific business area, you will be expected to become fully acquainted with all aspects of the business. A pro-active style is sought since you will be assisting in the initiation and implementation of strategic and long

term planning. Furthermore, significant MIS input will be necessary.

After a successful initial period, the position will develop into a group role.

If you have two years post-qualification experience, a mature outlook allied to the abilities of informing and persuading, and wish to build on your natural interest in investment markets, write to James Forte, enclosing full career details and quoting reference P1422.



Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 3PD

TALENTED ACCOUNTANTS WITH AN OBSESSION FOR QUALITY...

£26,000 + Bonus + Car + Benefits

Federal Express UK is part of the US based Federal Express Corporation which leads the world in express package movement services. Federal Express worldwide employs over 40,000 people, using a large fleet of DC10 and Boeing 727 aircraft and road vehicles, to provide an international distribution service to over 80 countries.

We are committed to providing the highest standards of customer care and service, combining outstanding products and the latest technology with our key resource - People. As part of our planned programme of growth we need two outstanding accountants to become integral parts of our senior management team in the Priority Services Division. Their achievements will have a high profile.

CHIEF FINANCIAL ACCOUNTANT

Reporting to the Director of Finance you'll have full responsibility for the financial accounting and reporting functions. Duties include ensuring strict financial control and reporting procedures are adhered to, as well as enhancing and innovating as the Company grows. Don't apply if all you can offer is the ability to maintain systems and provide adequate accounting support; we need original thinkers with excellence in mind who lead their staff towards it - self-starters who know there's a better way and make it happen. In addition to being technically competent in all areas relevant to a Controller position, you'll need highly-developed people skills, sustained drive and energy and above all an obsession with quality - the key ingredient of our success.

CHIEF MANAGEMENT ACCOUNTANT

The successful candidate will head up the management accounting function for the UK, reporting to the Director of Finance. Responsibilities include supporting the Operations function in reviewing and improving our performance; enhancing management information in the areas of product and customer profitability; ensuring the integrity of accounting at locations in a de-centralised environment; planning and implementing the accounting support for new depot openings; and controlling planning processes. To make your mark in this role you will need to generate and manage change. Personal skills are vital, particularly the abilities to communicate effectively and prioritise issues in a fast-moving organisation.

Location: near our parcels sorting Hub in Warwickshire. Full re-location expenses are available in addition to attractive packages which include a non-contributory pension scheme.

Write with full C.V. to John Green, Divisional Director - Finance, Federal Express (UK) Limited, Priority Services Division, Federal Express House, Bond Gate, Nuneaton, Warwickshire, CV11 4AL.



HIGH GROWTH IN HIGH FASHION

Regent Street

£Excellent + Car

Although relatively young, our client is already acknowledged as being a rising star on the fashion design and international merchandising scene. With a presence both in the UK and overseas, they are already able to demonstrate an impressive record of achievement - and the future appears even more exciting!

As a result, they are seeking to recruit a gifted Chief Accountant to guide them through this dramatic phase of development and beyond. Working closely with the Finance Director, you will play an integral part in recommending future strategies and provide a valuable directive to the organisations's growth plans.

To this end, your wide-ranging responsibilities will include:-

- ☐ Operational control of the finance function
- ☐ Appraising informational needs and recommending initiatives

- ☐ Management and motivation of the accounting team
- ☐ MIS evaluation and development

We seek a qualified accountant with substantial commercial acumen and a real desire to make things happen - and fast! Age is irrelevant, but creativity, drive and the ambition to make a positive contribution towards the success of an exciting young organisation, destined to become a household name, will all be essential attributes.

Think you're up to the challenge?



Then please write, enclosing a full CV, quoting Ref: 148, to Charles Austin or Julia Church at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-488 4114.

M E R V Y N H U G H E S

FINANCIAL CONTROLLER

London SW1

from £28,000 + car

Dramatic growth, both organically and through acquisition, has made our client the major force in Public Relations in the UK. The spectacular success of the group has given it an enviable and deserved reputation of excellence.

The Finance Director of the UK operation now recognises the need to appoint a commercially experienced accountant aged 25-30 to manage and motivate a centralised accounting function of fourteen staff.

In a 'hands on' role but with regular contact with senior management of operating companies you will provide vital information and analysis for the establishment and control of budgets, forecasts and new products.

As a senior member of the central management team it is important that you have the interpersonal skills to command the respect of the Directors and all levels of staff.

Prospects are excellent - as evidenced by the group's development in recent years, and the range of benefits are as expected of a progressive group.

Please write, enclosing a full career/salary history and daytime telephone number, to John P. Sleigh FCCA quoting reference J/704/FF

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

LLOYD MANAGEMENT

UNITED TECHNOLOGIES

ranked among the top twenty industrial corporations in the Fortune 500. It is a broad based designer and manufacturer of high technology products. European operations have expanded rapidly with over 50 acquisitions and new ventures in the last 6 years. European sales are approaching US \$3 billion.

The European Audit Department, based in Brussels, is recognized as a training ground for United Technologies senior management of the future, and it can demonstrate an excellent track record of internal advancement.

As a result of internal promotions and expansion, the Department requires:

Audit Supervisor c£38,000 + car

In addition to supervising up to 5 audit professionals in the conduct of financial and operational audits, the incumbent will assist in the management of the European regional office including budgeting, scheduling, training and recruiting. This position reports to the regional Audit Manager. Candidates should either be graduate Chartered Accountants or hold an MBA degree, aged 29-34 and have a minimum of 6 years relevant experience.

These positions represent an excellent opportunity for high calibre individuals seeking a first move out of the accounting profession, or alternatively, a second move within industry, to obtain considerable top-level management exposure coupled with excellent career prospects in a top industrial multinational.

Interested applicants are invited to contact Thierry Raickman on Brussels (010/332) 347 02 10 at Michael Page International, Avenue Mollere 262, 1060 Brussels. Alternatively, contact Warwick Holland on London (01) 831 0431, or Charles MacLeod on Amsterdam (010/3120) 26 67 76, or Ivan Pacaud on Paris (010/331) 42 89 30 03.

International Auditors up to £30,000

Responsible for leading and participating in financial and operational audits of the European operations. Also responsible for drafting audit findings and presenting such findings to both local and divisional management. Travel content is around 70% with return from assignments to homebase at weekends. Candidates should be Graduate Chartered Accountants or hold an MBA degree, aged 26-29 and have a minimum of 3 years relevant experience. A second European language would be a distinct advantage.



Michael Page International
Specialists in Finance Recruitment
London Amsterdam Brussels New York Paris Sydney

FINANCIAL CONTROLLER

Highly reputed and rapidly developing
financial services firm

City

c.£40,000 + car

The exceptional growth record of our client - a prestigious City firm - has led to a progressive expansion and restructuring of its finance function.

Reporting to the Director of Finance, this newly created position will carry responsibility for all the main accounting functions of the firm at the head of a professionally qualified senior management team. The appointee will play a vital role in both the provision and the development of financial and management reporting to the firm's top management, and in ensuring that the finance department is in a position to meet new demands in a rapidly

developing environment.

Professionally qualified candidates must offer a progressive career which has led to senior management responsibility for at least the last five years in a large, progressive financial or commercial environment. Key personal qualities are strong communication skills, an authoritative yet relaxed management style, an assured but undogmatic approach and the capacity to thrive in a high tempo, professionally demanding environment.

Please write in confidence, with full career details, quoting reference P1414/1 to Mike Blankenhagen.



Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 3BR

Financial Director

Canterbury

Package c. £37,000 + car & benefits

Our client is Robert Brent & Sons Limited, a major privately owned group commanding a key position as suppliers of aggregates and related products to the building industry and with significant activities in civil engineering. The group turnover is £50 million and its employees number over 500.

We have been retained to advise on a replacement for the present financial director, who is retiring shortly. The successful candidate will be on the main board, which comprises a small group of active family directors and other specialists. Reporting to the group chief executive, his financial advice to this board will be a significant factor in the future success of the group. He will be solely responsible for the overall financial control of the group and the computer based monthly management accounts. Additionally, he will assume the role of company secretary and control the office support services and general administration.

The ideal candidate will be a qualified accountant, preferably around forty, computer literate and with relevant industrial experience. A proven ability to lead an accounting and administration team is essential, as is secretarial experience.

Considerable scope exists for personal development in a demanding and satisfying environment, working in a team dedicated to the further expansion of the group. An attractive initial remuneration package is offered.

Please reply in confidence, quoting reference no. 15346, with full career and remuneration history to:

Norman Farrant, Director, Executive Selection Division,
Moore Stephens Associates Limited, 1 Snow Hill, London EC1A 2DH.

MOORE STEPHENS ASSOCIATES
MANAGEMENT CONSULTANTS

Operations Accountant

c£20,000 + car
+ relocation

Cambridgeshire

As a young, ambitious, graduate ACA in your mid/late 20s, you will undertake a high profile role demanding exceptional investigative/problem solving skills. Ideally, you have gained experience of manufacturing industry, either within the profession or a commercial environment, and now seek a position offering considerable scope for initiative.

As a member of the operational accounting team, you will receive a broad based and structured introduction to the Group designed to ensure rapid promotion into a line management role within one to two years. During this period you will be expected to contribute significantly, especially in the areas of management systems, evaluation of projects and real-time computing systems.

In addition to your ability to work under pressure, you must also be able to demonstrate a high standard of literacy in interpreting and communicating key financial data to senior management and board levels.

This public Company is a diverse manufacturing group, committed to a programme of acquisition and organic growth which provides genuine opportunities to attain Financial Controller status.

If you are interested in being considered for this stimulating opportunity, please contact the Company's Adviser, Neil Jury-Manager, or send your CV to the address below, quoting reference: CM21.

MANAGEMENT PERSONNEL, Freepost, 14B Chequer Street,
Half Moon Yard, ST ALBANS, Hertfordshire AL1 3BR
Telephone (0727) 35118 (24 hours)



Management Personnel
RECRUITMENT SOLUTIONS
LONDON • GUILDFORD • ST ALBANS • WINDSOR
NEWBURY • BRISTOL • CAMBRIDGE

هكذا من المال

FINANCE DIRECTOR

London £35-40,000 + car + benefits

Our client is a leader in direct marketing, offering a full range of services encompassing direct mail, printing and list management and numbering many of the UK's top 500 companies among its clients. It has an impressive growth record in turnover and profitability and is at the forefront in technology and service to customers.

A Finance Director is required, able to make a significant input to the company's future, which is likely to include a listing within the next twelve to eighteen months. The role requires energy and commitment and a confident, assertive personality.

capable of independent decision making and of working successfully with some forceful individuals. All round technical accounting expertise should be combined with commercial acumen and familiarity with the City.

Candidates should be chartered accountants who should, ideally, have gained some post-qualification experience in a fast moving service industry although exceptional candidates direct from professional firms will also be considered. Please write in confidence enclosing full career details, quoting ref. S8001, to Valerie Fairbank.

KPMG

Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

APPOINTMENTS

ADVERTISING

For further information
call 01-248 8000

Tessa Taylor
ext 3351

Deirdre Venables
ext 4177

Paul Maraviglia
ext 4676

Elizabeth Rowan
ext 3456

Patrick Williams
ext 3694

European controller

Surrey c£45,000 package



The European group of a young American computer corporation now requires a proven first rate Controller to firmly establish the financial function within each of its European subsidiary companies and for the group as a whole. Manufacturing and selling computer peripherals, the corporation's worldwide sales have achieved phenomenal growth with the European group on target to double its revenue to \$50m this year with a repeat performance expected next year.

As a member of the European management team you will play your part in maintaining good business disciplines to cope with this rapid growth. Your job will be to develop a thoroughly professional financial function to provide accurate and timely accounts and management information. Your immediate task will be to ensure that comprehensive systems and procedures are in place and that each country is adequately staffed to provide a proper financial service to both corporate and local country managements.

Aged about 35 to 40 you must be a qualified accountant with at least 7 years high quality commercial experience. The package includes a base salary of not less than £40,000 plus an executive car and other benefits.

Please send résumés with daytime telephone numbers, which will be acknowledged and forwarded to our client unless a covering letter gives contrary instructions, to Chris Haworth, Ref. CH941.

Coopers & Lybrand
Executive Selection

Coopers & Lybrand
Executive Selection Limited

Shelley House 3 Noble Street
London EC2V 7DQ

Managing Director EMC Testing New Business Opportunity

c £30,000 + car, etc.

A major venture capital organisation has identified a potential million pound market within the electronics sector. It now requires an energetic Managing Director with drive and enthusiasm, probably aged 32-45, who has a knowledge of electronics and EMC testing, to convert this opportunity into a profitable million pound business.

As the Managing Director, with a financial stake in the business, you will have total accountability for the operation including recruitment and green field start-up, customer development, design consultancy

and customer training services.

Salary will be circa £30,000 plus car. Fringe benefits are those you would expect and include share options and relocation allowances. Please write in complete confidence, giving a full CV to date, including present salary, quoting reference MCS 0422 to: David Gibb, Executive Selection Division
Price Waterhouse
Management Consultants
No. 1, London Bridge
London SE1 9QL

Price Waterhouse



Commercially Experienced Accountant

Manage and develop our complete Sales Accounting Function

£25-33,000 + Car Uxbridge based

As market leaders within the highly dynamic £3 billion soft drinks market, the effective management of our Sales Accounting Function is critical to our continued success.

The role of SALES ACCOUNTING ADMINISTRATION MANAGER will stretch you to your limits.

You will need to be creative, yet diligent, collegial, yet single-minded, an operator, yet a strategist.

Responsible for 4 locations, and reporting to the Sales Accounting Controller, you will have managerial responsibility for over 200 staff dealing with 100,000 outlets.

Aged 35-45, you are likely to be a graduate, professionally qualified and with demonstrable commercial acumen together with sales accounting experience gained in a large, consumer-orientated organisation.

You must have had 'hands-on' involvement in the introduction and enhancement of systems, preferably IBM compatible. In addition you must be able to demonstrate the potential for advancement with Coca-Cola and Schweppes Beverages Limited.

A salary commensurate with experience and qualifications together with a range of benefits including a Quality Company Car, BUPA, Relocation Assistance (if appropriate) are offered.

Please write with full CV to Alan McGee, Resourcing Manager, Coca-Cola and Schweppes Beverages Limited, Charter Place, Vine Street, Uxbridge, Middlesex, UB8 3EU.

COCA-COLA & SCHWEPES

Beverages Limited

Taxation Executive

Thames Valley around £40,000 (inc. bonus) plus car

This is an exceptional opportunity to develop policy and strategy "across the board" in a substantial international organisation. Our clients are a £1 billion plus Group in a modern "high-tech" industry. Dominating their market sector in the U.K. and with a significant overseas presence they are well placed to expand through the 1990's, both by organic growth and acquisition. The Taxation Executive supported by an experienced assistant will be expected to develop and implement a detailed tax plan for the Company, review existing inter-Company arrangements to minimise overall tax liability, establish procedures for assessing and complying with tax liabilities and be involved with the tax aspects of any major negotiations. Applicants should have had experience in a major international organisation supported by a relevant professional qualification and/or degree. The Company's "open" management style encourages a pro-active approach and good communication skills. Ref: 1661/FT. Write or telephone for an application form or send full details (with a day-time telephone number and current salary) to R.A. Phillips, ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel no: 01-493 0156 (24 hours).

Phillips & Carpenter

Selection Consultants

Finance Director (Designate)

County Durham

c £25,000 + Car

Our client is a small but highly successful and innovative group operating in the leisure sector, with a history of continued success and plans for significant future growth.

They now wish to appoint a Financial Controller, who will assume full responsibility for not only the accounting and data processing functions within autonomous business units, but also their continued commercial development. Reporting to the Managing Director and forming an integral part of the senior management team, the successful candidate will be expected to input significantly to strategic and general management issues.

Candidates, aged 30-40, should be qualified

Accountants with a successful track record of achievement to date, gained preferably within a service environment and who can demonstrate a high degree of commercial awareness and flair, coupled with well developed communication skills and the ability to contribute positively to the group's future. A board appointment is envisaged in the medium term. Comprehensive relocation facilities are available where appropriate.

Interested applicants should contact Angela McDermottree quoting Ref: L8445 at Michael Page Partnership, 25 Collingwood Street, Newcastle-upon-Tyne, NE1 1JE. Tel: 091-222 0545.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

GROUP FINANCE DIRECTOR

c. £50,000 + SUBSTANTIAL BONUS

Perry Group plc one of the leading quoted motor distributors is seeking a finance director to join its small senior executive team based at Hertford. The group is expanding rapidly and will, by the end of 1988, hold in excess of 20 vehicle franchises covering an area from Yorkshire to the South coast. The finance director will be a chartered accountant, ideally having a motor trade background with one or more substantial dealer groups. He will be expected to assist and advise the chief executive in developing group systems and controls and will liaise with banks and city institutions: he will be much involved with acquisitions and previous experience in this area is desirable.

The starting salary will be £50,000 per annum plus a substantial personal performance bonus. Additional benefits include 2 cars, non contributory pension and PPP.

Please contact Mrs. M. Wood on 0992 554188 for a copy of our 1987 accounts and an application form.

Stockbroking

Financial Controller

Bristol

c. £30,000

A stockbroking group owned by a well respected plc with extensive involvement in the Financial Services Sector, seeks a financial controller for its rapidly expanding stockbroking business based in Bristol.

Reporting to the Group Finance and Operations Director you will manage the financial activities of the business ensuring that recently implemented financial controls and operational procedures are maintained. You will be primarily responsible for the development of management information systems and the regulatory reporting and legal requirements arising from the Companies Act 1985 and the Financial Services Act 1986.

Probably aged 25-30 you will be a qualified accountant

preferably with a background in the financial services sector. Personal qualities must include proven management and leadership ability.

The remuneration package will include a company car, performance-related bonus and a non-contributory pension scheme.

Please send full personal and career details in confidence to Tish Cole, quoting reference S125/FT on both envelope and letter.

Deloitte Haskins & Sells

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Group Financial Controller

Financial Services

to £35,000+bonus

London

Fast growing entrepreneurial publicly quoted company seeks a young, ambitious financial professional to play a key role in restructuring and further expansion.

THE COMPANY

- ◊ A young innovative financial services group with ambitious plans.
- ◊ Corporate restructuring creates this very attractive management opportunity.
- ◊ Turnover currently £1.8 million, highly profitable, fast growing.

THE POSITION

- ◊ Introduce and develop financial reporting and management information systems in a stimulating, fast moving environment.
- ◊ Contribute to strategic direction of the group following reorganisation.
- ◊ Acting as Group Company Secretary.

QUALIFICATIONS

- ◊ Graduate, qualified accountant, aged early 30's.
- ◊ Ideally experienced in accounting consultancy or financial services.
- ◊ Ambitious, energetic with good interpersonal skills.

COMPENSATION

- ◊ Attractive base salary, car, bonus and stock options potential.
- ◊ Prospects of early promotion to Group Financial Director.

**N-B
SELECTION
LTD.**

Please reply enclosing your cv quoting Reference G2444 to:
54 Jermyn Street, London SW1Y 6LZ.

Recruitment and Personnel Services

The Financial Times proposes to publish this survey on:

22nd June 1988

For a full editorial synopsis and advertisement details, please contact:

Paul Maraviglia
on 01-248 8000
ext 4676

or write to HIM at:

Bracken House
10 Cannon Street
London
EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The Power Behind London Financial Director

Holborn

LEB highly competitive remuneration

As a result of privatisation plans the London Electricity Board is embarking upon extensive strategic and cultural change. Employing over 7000 people and with a turnover of £1 billion, the Board is looking to develop long term competitive advantage for the business by combining value for its future shareholders with quality service for its customers.

The Financial Director will play a crucial role in developing and implementing the LEB's privatisation strategy. This will include liaising with Government and financial institutions and building new functions, such as treasury and taxation. A key priority will involve the evaluation of options and opportunities, particularly with regard to joint ventures, acquisitions and diversification.

The appointment demands a high calibre Chartered Accountant, probably under 50, with extensive senior experience preferably gained in a substantial customer-orientated PLC. Candidates should

demonstrate strong negotiating and management skills together with the sensitivity to bring about long term organisational change.

A comprehensive remuneration package has been designed to attract, reward and retain applicants of the highest calibre and will include a performance related bonus, a fully expensed company car and a pension scheme.

Please reply to Barbara Robertson, in strict confidence, with details of age, career and salary progression, education and qualifications, quoting reference 5090/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division

PO Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Health: The challenge of change

STRATEGIC FINANCIAL PLANNING MANAGER

Up to £27k plus benefits

This is a new position which will play a vital role in the development of health services into the 1990's.

Working within a small central core team and acting as deputy in the Finance Director, the responsibilities of the position will include:

- A broad range of projects associated with a rapidly changing environment.
- The production of strategic plans within a multi-professional setting.
- The review and input to operational plans and forecasts.
- The development of effective information and reporting system.

You will be an accomplished qualified accountant (probably aged 30-40) with excellent communication and interpersonal skills. Your previous planning and analytical experience

will preferably be gained in a large commercial organisation or in the public sector. The prospects for your own personal and professional development will be exceptional.

The remuneration package will be a starting salary negotiable to £27k plus benefits including generous relocation assistance if required.

Please contact the Finance Director, Melvyn Esterman, on 01-672 1255 ext 52445 to discuss the position in more detail.

Further details and application forms, returnable by 17 June, are available from the District Personnel Department, Grosvenor Wing, St. George's Hospital, Blackshaw Road, London SW17 9ES. Telephone 24 hour answering machine 01-672 5949 quoting reference F6. We are an equal opportunity employer.

WANDSWORTH HEALTH AUTHORITY

Financial Director

A strong commitment to growth – both organically and by acquisition – is central to the future of this consistently successful £30m turnover company which is already a highly regarded leader in its field.

Operating from a purpose built production and packaging facility – which is second to none – this marketing led company is a supplier of high quality food products direct to the consumer, in a market where efficiency of distribution is key to success. Additionally, there is an increasing demand from third parties, including major retailers, for the company's production expertise.

You will join a small executive team and being a good strategist and well versed in acquisitions you will be a major contributor to future policy and direction.

Your responsibilities will also encompass a sophisticated MIS operation, personnel, sales administration and company secretarial duties.

A qualified accountant, probably in your 30's, you must offer significant acquisition experience – preferably coupled with a successful USM flotation – in a career which demonstrates your strategic thinking capabilities.

This appointment – which offers an excellent executive benefits package – has a Central Southern England location.

Please forward a comprehensive CV to Dennis Fielding quoting Ref MD1654 at Macmillan Davies Consultants, Salisbury House, Bluecoats, Hertford, SG14 1PU. Telephone (0992) 552552.

'the USM & then acquisitions'

c. \$45,000 + bonus
+ share option + car



Macmillan Davies

M A N A G E M E N T S E L E C T I O N

HIGH TECHNOLOGY MANUFACTURING ON AN INTERNATIONAL SCALE

GROUP FINANCIAL CONTROLLER

West Sussex

£30,000 + Executive Car

Part of a leading international group dominating world markets in specialised market niches, our client is involved in the development, manufacturing, distribution and exporting of a range of measuring instruments and consumables to hospitals and industrial users.

Having laid the foundations for sustained and profitable growth within the UK, they are currently seeking to appoint a Group Financial Controller to help them realise this goal. Based at their Head Office in picturesque West Sussex and working closely with the General Managers of the Group companies, you will guide the group's autonomous UK interests through this exciting phase of development and beyond.

Enjoying high levels of decision-making autonomy, your wide-ranging responsibilities will include:

- ◊ Assessing market competitiveness and implementing future strategies
- ◊ Liaising closely with the overseas parent
- ◊ Systems evaluation throughout all UK operations
- ◊ Investment appraisal and treasury management
- ◊ Redefining and setting objectives for the entire accounting function

This strategic position would ideally suit a qualified accountant with substantial experience, who is seeking to make a long-term career move to a progressive, constantly evolving organisation. It is likely that the appointee will be able to demonstrate experience of working within a Group structure, together with exposure to an international organisation. A manufacturing industry background would also prove advantageous.



A highly competitive salary will be supplemented by an executive car and a comprehensive range of benefits. Please write, enclosing a full CV, quoting Ref: A144, to Simon Hewitt at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-488 4114.

M E R V Y N H U G H E S

International Stockbroking – Career move for ACA

SETTLEMENTS MANAGER

City

from c£25,000 + car, etc

Following reorganisation of the support function of our client – a major international firm of stockbrokers and market makers with offices in New York, Hong Kong and Australia, a new role has been created for a young accountant keen to make a career with a large financial services group in their main London office.

Reporting to the Administration Director, you will work closely with the market makers and finance function in establishing and maintaining controls within your department that will ensure the accuracy of the positions of the dealers and their profit and loss accounts.

Probably qualified as a Chartered Accountant and aged 25-30, relevant experience is less important than an interest in and commitment to a career within the financial services industry. This is regarded as an excellent introduction to such a career and will provide a sound understanding of the workings of the business. Career prospects within the finance or administration functions are therefore excellent.

Please write, enclosing a career/salary history and daytime telephone number, to John P. Sleight FCCA quoting reference 1/730/SF.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

L L O Y D M A N A G E M E N T



Recently Qualified Accountant

A CAREER OPPORTUNITY IN TREASURY MANAGEMENT

£ Neg
+ Benefits

West
London

The Gillette Company is an international market leader involved in the manufacture, development and marketing of a diverse range of 'household name' branded products. Due to internal promotion, a unique opportunity exists within its Northern European HQ for a young, newly qualified Accountant.

Working closely with the Financial Accounting Manager on banking, cash planning and payment activities, you will be responsible for developing and managing an effective UK Treasury function. This will involve supervising 7 staff and undertaking systems development with a view to strengthening current cash planning and payment procedures.

The successful candidate will find a fast moving environment offering considerable exposure to senior management and professional advisors, as well as gaining a complete overview of the company's operations. Candidates should be qualified Accountants, aged mid 20's and able to demonstrate the technical and interpersonal skills essential to succeed in a promotion orientated environment.

Please apply directly to Suzanne Wood at Robert Half, Freeport, Mountbatten House, Victoria Street, Windsor, Berks SL4 1YY. Telephone: 0753 857181, evenings 01-876 5405.

Financial Recruitment Specialists
London · Birmingham · Windsor · Manchester

UTILISE YOUR EXPERIENCE OF BUDGETARY CONTROL AND ANALYSIS

...a rare opportunity for a top level professional

Home Counties £30,000 + car

Within any company the need for effective analysis and control of operating costs is fundamental to on-going success.

Within a fast growing and rapidly changing organisation, with a turnover in excess of £500 million, this becomes critical. As EXPENDITURE AND BUDGETARY CONTROL MANAGER – a key member of the financial management team – your role will be to ensure that accurate and relevant analysis on customer, product and company performance, is carried out.

This will entail the development of business plans, annual budgets and rolling forecasts, together with the analysis of operating expenditure against budget.

Aged 30+, professionally qualified, and of graduate calibre, you will have previous experience of successful expenditure/budgetary analysis within a dynamic commercial environment and more importantly will be used to operating successfully at senior level.

In addition to well developed interpersonal and management skills, you must have the ability to take complex projects to successful completion and have the potential to further develop within the company at the highest level.

Salary as stated together with a range of attractive benefits which include private medical insurance, management bonus and relocation assistance where appropriate. Interviewed? Please write to the first instance with full career and salary details. As these will be forwarded direct to our client, list on a separate sheet any companies to whom your application should not be sent. Kevin Mitchell, Ref: KM345, MSL Advertising, Centre City Tower, 7 Hill Street, Birmingham B5 4UA.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL Advertising

Group Company Secretary

A leading South East PLC, established as a market leader in the expanding residential development market, with estimated turnover for 1988 in excess of £100m, has an opportunity for a young, dynamic Group Company Secretary to join its senior management team.

Reporting to the Group Financial Controller you will provide a full secretarial service to our Group of Companies and will provide a specialist accounting service to a new subsidiary Company. The successful candidate will be a Chartered Secretary or Accountant with knowledge of secretarial practice, company law and stock exchange procedures. In addition he/she will probably be in their early thirties with a dynamic approach to business, excellent communication skills, flexibility and commercial awareness.

We offer an excellent salary and a benefits package comprised of company car, private health care, pension scheme etc.

Closing date for applications is 16th June, 1988.

The apply send full CV to A0905, Financial Times, 10 Cannon Street, London EC4P 4BY

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Enhancing Shareholder Value...

Strategic Planning and Finance

London

to £35,000+ Benefits

We are acting on behalf of a blue chip financial services group with substantial international operations. The Company adopts a progressive business approach with a strong emphasis on successful growth through exploitation of competitive advantage.

We are seeking a high flier to identify and pursue acquisition opportunities, develop corporate strategy, advise on market competition and business developments. This is a high profile position which is seen as an entry point for future executives where you will advise top level management in critical commercial decisions.

Candidates will be either: qualified chartered accountants, aged 27-30 who since qualification have gained a minimum of one year's experience in business investigations/corporate development in practice or industry, or an MBA aged 27-33 with a minimum of two years' experience in strategic planning/acquisitions.

If you possess the necessary qualities and are excited by the challenge offered, you should write to Jon Anderson, ACMA, Executive Division, enclosing a comprehensive curriculum vitae and daytime telephone number quoting ref. 512 at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Finance Director

c£27,000 + Car + Benefits

Northampton

Our client, Henry Telfer Ltd, is an autonomous £40m turnover subsidiary of the dynamic Hilldown Holdings Plc. The company is engaged in the production of a variety of top quality sandwiches and meat products for leading high street retailers and commercial catering organisations.

The company wishes to appoint a commercially minded Finance Director to steer it through planned future growth. You will assume total responsibility for the finance, DP and sales administration function and will play an active part in corporate development.

In addition to the regular reporting and financial planning responsibilities, the successful candidate will, in association with the MD, be heavily involved in the strategic planning and policy formulation process. You will also oversee the ongoing development of management systems throughout the company.

Suitable candidates, aged between 30 and 36, will be Qualified Accountants with a strong track record of achievement in an industrial environment. You will be able to demonstrate a proven ability to organise and manage the finance function and should display genuine commercial flair. A good working knowledge of computerised accounting systems is also required.

In return, the company offer a challenging and stimulating environment plus excellent career prospects and a significant remuneration package.

Interested candidates should write to Tony Hodgkin, A.C.A., Executive Division, Michael Page Partnership, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST, enclosing a comprehensive CV.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



TORONTO CANADA

Newly/Recently Qualified A.C.A.'s

Representatives of one of Toronto's major accounting practices will be visiting our offices in the U.K. to recruit A.C.A.'s to manage the substantial growth in their own highly diversified client base.

Individuals should be technically aware, ambitious and professional and willing to provide comprehensive audit, accounting and tax services to clients within the private and public sectors.

Toronto is recognised as the industrial and commercial centre of Canada and in addition to being one of Canada's most attractive cities boasts impressive social and sporting amenities.

Remuneration and relocation packages are generous offering excellent scope for progression as has been demonstrated by U.K. A.C.A.'s in the past.

- ◆ Exciting/entrepreneurial client base
- ◆ High level of special work
- ◆ International reputation
- ◆ Promotion of previous U.K. A.C.A.'s excellent

For further information please telephone Gary Johnson or Geraint Evans on 01-836 9501 (evenings/weekends 058-283 2801) or contact your nearest office.

FINANCIAL & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS & LAMBIAS

LONDON GLASGOW MANCHESTER BIRMINGHAM EDINBURGH
40 Strand, London WC2N 5JH 100 Market Street, Glasgow G1 1JH
100 Market Street, Manchester M1 1JH 100 Market Street, Birmingham B1 1JH
100 Market Street, Edinburgh EH1 1JH



Financial Controller

London — West End £25,000-£30,000 + Bonus

Our client is a young, expanding profitable organisation supplying bunkering and related services to ships calling at ports world-wide. They are currently looking for a financial controller to report to the Board.

The successful candidate, probably a qualified accountant aged 35-45, will be expected to set up reporting and accounting systems, manage an accounts department, liaise with company advisers and ensure smooth administration of the company.

You will be reliable, hardworking and be capable of fitting into a well-established friendly team. You should have experience of computer systems, management reporting, financial accounting and basic treasury management.

This represents a good opportunity for someone looking to move into a small, friendly company, in a high profile, responsible role.

Interested candidates should contact Suzie Mummé on 01-248 3653 (0932-220151 evenings/weekends) or write, enclosing a detailed curriculum vitae. All applications will be treated in the strictest confidence.



76, Watling Street, London EC4M 9BJ

Tel: 01-248 3653/01-489 8070

CONSULTANTS IN RECRUITMENT

LEADING BANKING FAMILY HEAD OF LEGAL AND FINANCIAL AFFAIRS

Age 40's-50's Around \$40,000 + Major Banking Benefits

The family is long-established and has a major interest in one of the most prestigious UK banks. They seek an individual to safeguard and administer their personal financial affairs.

You will have a considerable degree of autonomy, since the family's Secretariat is separate from the bank. Nonetheless, you will be empowered to call upon the organisation's substantial technical resources. Strategic financial planning will be pivotal to the role, although you will also control a broad spectrum of complex UK and overseas settlements and enjoy involvement in a range of other activities.

You should be able to demonstrate considerable professional credibility, with an impeccable credential record gained from within a tax, accountancy or legal practice. Needless to say, we would require evidence of a recognised professional qualification, allied to significant experience of tax planning for high net worth individuals and familiarity with trust law and administration. You will possess a diplomatic approach, excellent communication skills and considerable flexibility.

In addition to a salary of around \$40,000, the compensation package will include major banking benefits such as a bonus, mortgage subsidy, car and pension scheme.



Please write, enclosing full CV, quoting Ref: A147, to Jennifer S. Tucker or Phillip Price ACA at Maryn Hughes International Limited Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-488 4114.

MARYN HUGHES INTERNATIONAL LIMITED

Financial Planning Ambitious Young Accountants

to £30,000 + Mortgage + Car

City

Our client, the merchant banking arm of a leading British Financial Services Group, is seeking to recruit high calibre accountants to set up its Financial Planning Function.

The Bank is a relatively new venture with ambitious plans to capitalise on its success to date. Your first task will be to develop sophisticated systems for planning and budgetary control. Once established you will assist senior managers in the implementation of these systems and in analysing their division's performance against plans. You will also be involved in integrating acquisitions within the Group.

Candidates will be recently qualified graduate accountants, aged 25-30 and have at least 2 years post qualifying experience, preferably in the financial services sector. You will have

developed a high level of analytical ability, self-motivation and interpersonal skills.

Interested applicants should write enclosing a comprehensive curriculum vitae and daytime telephone number, quoting Ref: 239, to Philip Rice MA, ACMA, Whitehead Rice, 295 Regent Street, London W1R 8JH. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

RESEARCH ANALYST

Ansbacher Media Ltd. has a challenging opportunity for a Research Analyst to join its small, successful team.

Emphasis will be on maintaining and expanding our European Publishing and Media Database.

Candidates will be aged 25-35, and have some experience within merchant banking, stockbroking or financial institution. Salary £20,000+ according to qualifications and experience.

Please reply in confidence to:

The Personnel Manager
ANSBACHER MEDIA LTD.
103-105 Jermyn Street
London SW1Y 6EE

CHIEF ACCOUNTANT

We are a construction group in the North West and require a qualified Accountant with five years experience ideally in industry.

He/She will participate in all aspects of the business, the monthly management, year end and the consolidation of the Group accounts, forecasting, budgets, cash flow and all reporting procedures which are computer based on a recently updated IBM 36.

This is a career opportunity in a progressive p.l.c. group.

The remuneration package is negotiable around £15,000 + bonus + car.

Apply in confidence to M.D. Wilkinson, Financial Controller, Dev. Group Limited, Oldham. 061 624 5631.

Financial Controllers

£40,000+
tax free

Saudi Arabia

Our client is a prestigious and highly diversified group with substantial interests in manufacturing, distribution and service industries. A pioneer in introducing new technologies to the market, the group has fully-computerised financial and management information systems throughout its network of subsidiaries.

Main tasks will be to direct and control the accounting and financial division of a major subsidiary. The successful management of working capital, foreign exchange requirements and the co-ordination of various pre-tender estimates and contract terms and conditions is of prime importance.

Candidates, probably aged mid 30's-mid 40's, should be qualified accountants with several years' experience outside the profession, and have a "hands-on" attitude and be able to work effectively within a team. Experience with computerised accounting plus the ability to use spread sheets and apply financial modelling systems, is essential. Exposure to Middle East practices is desirable.

Salary is tax free and benefits include married accommodation, company car, medical care, paid holidays and an open-ended contract.

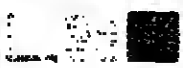
Opportunities are also available at a lower level for Financial Controllers, probably in their late 20's to early 30's, who have 2-3 years' post-qualification experience and are looking for a challenging role in which to develop their expertise.

Please write now - in confidence - with full career details to G.E. Yazigi. For the more senior posts, please quote ref. B1268/1. For the more junior posts, please quote ref. B1268/2.

MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.

Offices in Europe, the Americas, Australia and Asia Pacific.

MSL International



HIGH-ACHIEVING YOUNG CONTROLLER

South Wales

£23-25,000 + bonus + car

This autonomous subsidiary of a well-known International Group manufactures a successful range of engineering products. As a result of continuing investment, sales and profitability are increasing substantially. To strengthen the management team, they now require a talented and energetic Controller to head up the finance function.

In this role you will work closely with the Managing Director in developing financial controls, identifying areas requiring attention and pursuing a vigorous strategy of improvement. You will enjoy the backing of an enthusiastic management team to implement the changes that are needed to meet your objectives.

You will be a qualified accountant, late 20's or early 30's. Your experience will be broad, including advanced financial control systems, cash and balance sheet management, financial planning and systems development. You will be a persuasive communicator with a natural ability to motivate staff and win their support for your ideas and actions.

The prospects are exciting; the scope for making a material impact on the business is enormous. Following your expected success in this appointment, positions offering further challenge and reward will be available elsewhere within this expanding Group. Benefits are excellent; relocation will be paid if necessary.

Please apply to Dudley Harrop at our Manchester office quoting ref. no. M823.



Eagle Buildings, 64 Cross Street,
Manchester M2 4JQ Tel: 061-834 0618

Trident House, 31-33 Dale Street,
Liverpool L2 2HF Tel: 051-236 9373

Financial Director

Home Counties

c£42,000 + Substantial Bonus + Car

Our client is a division of a UK plc in manufacturing and distribution. The division has a turnover in excess of £100m and operates throughout a UK regional network.

The Financial Director will have total responsibility for the finance and DP functions with particular emphasis on tight financial controls and the improvement of management information reporting systems. Furthermore, as a key member of the executive team, the Financial Director will be involved in the running of the division and ensuring that future plans are implemented.

Candidates should be qualified accountants, age indicator 35-40, with experience achieved in

manufacturing companies that are marketing driven. It is essential that candidates have the personal qualities to succeed and progress within this acquisitive group.

Please telephone or write enclosing full curriculum vitae quoting ref: 218 to: Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

APPOINTMENTS

ADVERTISING

For further information call 01-248 8000

Tessa Taylor
ext 3351

Deirdre Venables
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Paul Maraviglia
ext 4876

Elizabeth Rowan
ext 3456

Patrick Williams
ext 3694

FINANCE AND ADMINISTRATION DIRECTOR

A broad based role for a strategic thinker

Sussex Coast £35,000 + car

Our client's name is synonymous with the highest standards of engineering consultancy. The company is totally independent, operates on a worldwide group basis, and offers clients a comprehensive service. It is justly proud of its excellent reputation for the quality of its work and people.

Reporting to the Chief Executive, the Finance and Administration Director will direct all aspects of the company's financial and administrative affairs and work closely with senior management colleagues on commercial and strategic matters. The role is very broad and in addition will encompass responsibility for company secretarial affairs, personnel and information systems.

Candidates should be qualified accountants, preferably with a further business qualification, with

strong management and technical skills as well as the commercial experience, awareness and commitment required to make a substantial contribution to this growing company. At least some experience should have been gained in a contracting, engineering or energy related industry.

In personal terms, the appointee will have an outgoing personality and a creative approach to finance and administration matters. Candidates must have the ability to communicate with people at all levels and have a high level of strategic thinking ability. We seek a fairly strong character with energy, tenacity and the ability to make things happen.

Please reply in confidence to Anne Routledge, quoting ref. E3913.

GROUP ACCOUNTANT

London & Edinburgh Trust PLC

to £25,000 + car + bonus

A successful and acquisitive group, London & Edinburgh Trust is expanding its interests in the financial services and property sectors, both in the UK and internationally. Highly regarded, the group is producing and forecasting impressive growth.

An important member of the small London based headquarters team, the group accountant will be involved in the collection, review and analysis of financial and management information. Further developing systems, he or she will be responsible for the preparation and presentation of published information and will participate in a range of projects. The accountant will be ideally placed for increased responsibility in this dynamic environment.

In their mid to late 20s, applicants should be qualified accountants from commerce or the profession.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/725/LF.

LYOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

KPMG

Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

FINANCIAL CONTROLLER Director Designate

Our client is a profitable estate and travel agency group. M.D. wants an energetic, commercially minded accountant to play a major part in the groups future. Based Ruislip. c£20K + package. Write to:

Ian Rosmaria
Howard Parsons & Assoc.
5 Upper Tachbrook Street,
London SW1V 1SN.

FINANCIAL ACCOUNTS MANAGER

North Surrey

£25,000 + Car

With highly regarded existing services, successful new product development and particular expansion in Europe my client, a £70M subsidiary of a US Financial Services Corporation, is currently achieving 20% growth per annum - growth that will accelerate.

Reporting to the UK Head of Finance this new position offers the opportunity to take full responsibility for a Department of 15 and will be required to ensure that all Financial Accounting controls and systems are effectively managed, both on a day to day basis, and importantly, as the company expands.

Suitable applicants will be fully qualified, with good technical knowledge and proven management skills. Computerised systems experience is essential as the position will closely assist with the transfer to a parent group MSA system.

Success in this high profile role will ensure future progression.

Please contact Richard Warner on 0483 65566 (24 Hours).

Management Personnel
York House, Chertsey Street,
GUILDFORD,
Surrey GU1 4ET

Management Personnel
LONDON - GUILDFORD - ST ALBANS - WINDSOR
NEWBURY - BRISTOL - CAMBRIDGE

RECENTLY QUALIFIED A.C.A. INTERNATIONAL OPPORTUNITY

We are a leading European Oil Group with extensive activities in chemicals and pharmaceuticals. In preparation for a United Europe, we seek to recruit high potential candidates of various nationalities for financial management positions within the parent company and its subsidiaries in Europe and worldwide.

The initial position will be as GROUP INTERNAL AUDITOR, based in PARIS, and will involve about 50% travel to our locations worldwide. Three to four years of success will lead to a line position anywhere in the Group.

We are looking for people of the highest calibre. Our salary and benefits package, including relocation expenses, free accommodation and non-contributory pension scheme, reflects this.

Ideal candidates are graduate Chartered Accountants, preferably with a flair for languages, aged around 25, newly qualified and ready for the challenge we are offering.

Please apply in writing with detailed CV and current salary

to:
John Allinson, P.O. Box 155, 1211 Geneva 24, Switzerland.

FINANCIAL CONTROLLER

Marina and hotel/leisure development, Cambridgeshire

Rapid forecast growth in the development of a marina site has led to the requirement for an ambitious, recently qualified accountant to take control of all aspects of the accounting function.

Reporting to the Group Financial Director, the successful candidate will have to display the technical skills and flair necessary to develop and maintain the accounting systems of a large and diverse operation. The salary offered for the job will be in the region of £17,000 per annum, and there are good prospects for promotion within this rapidly expanding Group.

Please send your curriculum vitae in complete confidence to: HS Watson, Financial Director, JPI Group, Plantagenet House, Kingsclere Business Park, Kingsclere, Newbury RG15 8SW.

CHARTERED ACCOUNTANTS FOR CANADA

Thorne, Ernst & Whinney, the Canadian firm of Ernst & Whinney International, continues to experience vigorous growth which has created career opportunities throughout Canada for recently qualified (or nearly qualified) Chartered Accountants.

Thorne Ernst & Whinney is Canada's largest accounting firm, with fifty-six offices nationwide. We can offer you a wide variety of staff sizes and Canadian metropolitan environments from which to choose.

Meet with visiting representatives from Canada according to the following agenda:

PRESENTATION on Monday, June 13, 6 p.m.

INTERVIEWS on Monday, Tuesday & Wednesday, June 13, 14 & 15 by appointment

The Presentation will provide you with comprehensive information about career opportunities with Thorne, Ernst & Whinney and will offer a realistic portrayal of Canadian lifestyles. Interviews will be completely confidential. The location is the Ernst & Whinney office at Beckett House, 1 Lambeth Palace Road, London, SE1 7EV England.

To reserve your place or arrange an interview, please call Harry Compton, 1/928-2008.

Thorne Ernst & Whinney
Chartered Accountants

Member of Ernst & Whinney International

Financial Adviser Property

C.London

c.£30,000 + Car + Mortgage

Continued growth of their outstanding commercial property portfolio, now exceeding £billion, has created a rare career opening for an ambitious, qualified accountant, aged c.30, with this leading institutional investor.

As an influential member of the Management Team, reporting to the Finance Director, you will be responsible for the planning of corporate structures in support of development initiatives. Thus, it is essential that you can formulate, present and justify the fiscal case for a wide range of property activities. Fluency in tax and company law is essential, and knowledge of US accounting practice ideal.

This high-profile position demands an outstanding individual who can combine technical competence with imagination, has well developed commercial instincts and above all a determination to ensure the achievement of agreed business objectives.

Career opportunities are excellent in this diversifying group. A superb benefits package includes a mortgage and non-contributory pension scheme.

Write, with full CV and daytime telephone number, to Patrick Donnelly, quoting reference FT/022.

PD Consultants

MANAGEMENT - SELECTION
314/316 Vauxhall Bridge Road, London SW1V 1AA. Tel: 01-828 2273

International HQ

Thames Valley mid 20's c.£23,000 + car

Chartered Accountants will find this an ideal opportunity to establish a career base in industry since it provides exposure to the latest accounting techniques supported by sophisticated systems in a dynamic management environment. Our client is a £2bn "household name" company and a world leader in a fast-moving market. The person appointed will join a high-calibre team responsible for co-ordinating the results of their UK and overseas operations and for submitting performance reports to corporate management. The company's style encourages imaginative thinking and a pro-active contribution so that success in this role has provided previous holders with a varied range of career opportunities throughout the organisation. Applicants should be graduate Chartered Accountants who recognise that their long term careers will best be served by building on their professional experience with a company of the highest reputation in an expanding market. Ref: 1662/FT. Write or telephone for an application form or send full details (with current salary and daytime telephone number) to R.A. Phillips, ACIS, FCIL, Phillips & Carpenter, 2-5 Old Bond Street, London W1X 3TB. Telephone no: 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

U.K. FINANCE MANAGER

WEST LONDON

to £30,000 + car + Benefits

Stratus Computer, Inc. designs, manufactures, markets and services a family of fault-tolerant continuous Processing systems for on-line transaction processing and communications control.

This senior financial position will report to the Financial Director and carry responsibility for accounting, reporting, M.I.S., forecasting/budgeting and internal control. The successful candidate will be a qualified, computer literate accountant with extensive experience in a similar role and with the personal qualities necessary to be effective in a demanding growth environment.

Comprehensive CV's, including current salary details and daytime telephone number to:

Maureen Chalmers
Stratus Computer Limited,
30 Cannon Street,
London EC4M 6XH

Stratus

Handwritten signature: محمد علي

Influential new positions following a major management buy-out

Group Financial Controller c £35,000 + car + executive benefits

With a turnover in excess of £150 million, our client, Glass Glover Group PLC, is one of the top two fresh food producers and distributors in the UK.

The Company has recently been subject to a management buy-out. As a result, new directions and new strategies are underway - creating a stimulating environment for the Financial Managers now needed to achieve ambitious targets.

Overseeing all the financial aspects of the Group, you will further develop sophisticated management information systems and establish a new Group Treasury function.

Aged 30+ and a qualified Accountant - probably Chartered - you must have several years' senior management experience within a fast-moving environment. You will combine a practical approach with high profile credibility. Exposure to controls within a multi-site organisation will be a distinct advantage.

Reference: B.34026

Tax Manager

c £25,000 + car + executive benefits

This is an unusual opportunity for a young tax specialist to assume a particularly broad based role. You will set up and run a new function dealing with all areas of taxation including corporation tax, PAYE and related areas and Group VAT.

Reporting to the Group Financial Controller, this new position calls for a high calibre, self-motivated ACA, probably aged 27-35, with proven taxation experience gained either in the profession or within a commercial organisation.

Reference: B.34028

Your generous benefits package will include relocation assistance where appropriate to the Company's attractive South Yorkshire location.

If you're keen to play an influential role in a Company with outstanding potential for growth and development, please write enclosing your CV and quoting the appropriate reference number to Nigel Bates FCA, MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3IL.

MSL International

Financial Controller

Up to £35,000 package
City

Our client, a small, long established private banking and investment management group, is looking for a qualified accountant to head its accounts and administration functions and to implement development plans and strategy.

The post calls for sound practical accounting experience in the City financial sector, mature judgement and reliability. The range of important internal and external contacts especially regulatory bodies requires good personal presentation and confidence.

Please apply in writing, quoting reference FT15, and enclosing a full CV, daytime telephone number and details of current earnings, to: Trevor Austin, Executive Recruitment Division, Binder Hamlyn Management Consultants, 8 St Bride Street, London EC4A 4DA.

BinderHamlyn
MANAGEMENT CONSULTANTS

Significant career move for a young professional

AGB Research has, for the last 25 years, steadily grown to become Europe's largest provider of quantitative market intelligence and an international leader in Market Research. Information is our business and we demand the most comprehensive and enlightening management information to control and further develop our business. The role of Management Accountant has a highly visible influence on decision making at the most senior level and presents a stimulating challenge for a young, ambitious professional.

MANAGEMENT ACCOUNTANT to £25,000 pa + car

We are looking for an inquisitive, incisive and innovative accountant with a broad appreciation of business, strong leadership skills and a creative approach to problem-solving. A fluent communicator, you will have the confidence to present cogent suggestions for improving business performance. An ACCA or ICMA, you should have at least 3 years' in-depth experience including management of staff, budgets, accounts and management information systems.

Salary will be between £22,500 and £25,000 pa depending on experience and qualifications. A comprehensive benefits package includes a company car and relocation assistance where necessary. For an ambitious, achievement oriented individual, there are exceptional prospects for promotion to a more senior position within two years.

If you can meet this challenge, please telephone or send your CV to: Melanie Higgs, Recruitment Manager, AGB Research plc, West Gate, London W5 1UA. Telephone 01-997 8484.

AGB

AGB RESEARCH PLC

Accountancy Personnel

Placing Accountants First

MANAGEMENT ACCOUNTANT

West London

£20,000 + Car

A crucial role in the expansion plans of our client, a multi-national company with a UK turnover of £100 million, who sell and support every type of computer system from workstations to Supercomputers. Reporting to senior management you will use your commercial accounting skills to provide a full management information service for their key business areas.

Your high profile, determination and good presentation skills will allow you to take full advantage of the further career development available.

HI-TECH ENVIRONMENT MANAGEMENT ACCOUNTANT

Surrey

£Neg.

As the UK's leading specialist in IBM micro to mainframe communications, our Client's continuing success has created the above new post within its Head Office.

Not that our Client is looking for just a qualified accountant - they want an ambitious man or woman to join their dynamic team and enjoy the scope this lively, fast pace environment can offer. As you would expect, a knowledge of computerised systems, particularly spreadsheets, is essential to earn the benefits available within this successful high technology company.

Interested? Then call today or write with full CV.

COMPANY SECRETARY DESIGNATE

Wimbledon

£18-20,000

The British Ceca Company Ltd are a dominant force in UK specialty chemicals markets. An autonomous subsidiary of a major French group, they can offer international involvement to a new Company Secretary Designate who will take responsibility for all company finance and the update and implementation of computerised systems, reporting directly to the Managing Director.

Qualified, and preferably a French speaker, you will enjoy a front-line role, sound financial rewards, and an opportunity to grow with an already successful company.

CONFIDENTIAL

For further details, contact:
Accountancy Personnel,
Hartford House,
Suite 24-25,
17-27 High St,
Hounslow TW3 1TA
Tel: 01-570 1616

CONFIDENTIAL

Accountancy Personnel,
Pearl Assurance House,
High St,
Woking GU21 1UJ
Tel: 0483 757774

CECA

For further details, contact:
Accountancy Personnel,
38 Wimbledon Hill Road,
London SW18 7PA
Tel: 01-878 7007

FINANCIAL CONTROLLER (Director Designate) PUBLIC COMPANY - SURBITON

FCA ONLY (28-35) c.£45,000

Our Company, listed as 23rd in the 200 fastest growing UK Public Companies, has become the leading wholesaler distributor of Micros & computer peripherals.

We are seeking an energetic responsible personality to join a highly successful and proven management team.

The present high growth of the Company has elevated the present F.D. into an overall management role, creating a vacancy for a suitable replacement.

The position covers the usual financial disciplines along with responsibility for the continuing improvement and implementation of internal management systems. The successful candidate will possess and have demonstrated a very high level of commercial awareness in addition to the usual expected skills.

C.V.'s in strict confidence to:

A.L. Bowen (FCA)

Northamber plc

Lion Park Avenue, Chessington, Surrey, KT9 1SU

FINANCIAL CONTROLLER £20,000 + Car

For a major communication service company based in Chelsea.

The candidate must have hands in experience of full financial responsibility in a medium sized business. The job would suit an accountant ready to accept a challenge and willing to liaise with other departments.

please apply by writing with a full CV to:
Peter Cusk - Chief Executive
One to One Inc.
102 Sydney Street, London SW3 6NL

Somerset

FINANCE DIRECTOR (Designate)

To £25,000 + car

+ substantial potential
benefits

Engaged in the fast-growing plastics packaging business, this subsidiary of a £375 million turnover international group has sales approaching £10 million and over 150 employees. The company, which is located in Bridgwater, has recently invested substantially in new plant as part of a major product diversification programme.

Reporting to the Managing Director, and supported by 5 staff, the Finance Director (Designate) will be responsible for all finance, personnel, purchasing and general administration functions. The successful candidate will be expected to improve financial control and management information and to participate with other executives in making decisions affecting profitability and business development.

Applicants must be qualified accountants whose manufacturing industry experience, preferably gained in a batch production environment, should include both standard costing and product profitability reporting. Exposure to the food, packaging or FMCG industries would be an advantage.

Relocation expenses will be paid where appropriate. Attractive additional benefits will apply on achieving full board status in about one year and this expanding group offers ample scope for further career development.

Please send a comprehensive career résumé including salary history and day-time telephone number, quoting ref: 2930 to Graham Perkins, Executive Selection Division.

Touche Ross

Thames Inn House, 3/4 Holborn Circus, London EC1N 2HB. Telephone: 01-353 7361.

FINANCIAL ACCOUNTANT

West London

Salary c £19,000, Car, Benefits

The company is a wholly owned subsidiary of Trafalgar House PLC, with a Head Office based in West London and provincial factories. Its business is the manufacture and marketing of high quality ceiling tiles and panels and it enjoys an excellent market reputation and a progressive growth record.

The requirement now is for a commercially aware Accountant to take full control of the company's financial management and accounting system. This newly created role reports to the Managing Director and will centre around establishing a computerized accounting system, influencing credit control policy and practice, controlling cash and stock flow and the provision of management information.

Candidates will be qualified or part qualified accountants in their late 20's to early 30's and ambitious to progress both within the company and the broader parent organisation. The negotiable salary is enhanced by a fully expensed company car and attractive large company benefits.

Please reply with full CV to: Mr. G.E. Gilbert, General Manager, Personnel, Cementation House, Maple Cross, Rickmansworth, Hertfordshire WD3 2SW.



Hong Kong Society of Accountants

Technical Director - Hong Kong

The Director will have overall responsibility for the provision of technical support and secretarial services to those committees of the Society which formulate accounting and auditing standards and guidelines and those which are concerned about legislation and practices affecting the profession. He will advise and assist the committees in the development of technical services to members of the Society and will be responsible for the implementation thereof.

Candidates should be qualified accountants and preferably have had experience in the technical department of a professional firm.

This is a very important position which offers a high degree of exposure to current matters of technical concern to the accounting profession. An attractive remuneration package will be negotiated commensurate with the exceptional qualities demanded.

To progress this opportunity please telephone, or write with a full C.V. to John N. Sear FCA.

CHARTAC
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Services

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The Institute of Chartered Accountants
in England and Wales, PO Box 433
Chartered Accountants' Hall
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Tel: 01-628 7060

WINCANTON GROUP AMBITIOUS CHARTERED ACCOUNTANT

c £21k plus car Camberley

Wincanton Group, a subsidiary of Unigate plc, is one of the UK's leading transport and distribution companies with a turnover in excess of £400 million and further plans for major growth. As a result of this expansion the Finance function is being strengthened and a key appointment is to be made at Group level.

Reporting to the Group Finance Director, the role will involve direct responsibility for operational audit reviews of three operating companies. In addition there will be a substantial element of project work in areas such as acquisitions and business re-organisation.

The ideal candidate will be a self starter ACA with at least 1-2 years' post qualification experience with one of the larger practices. Good communication skills, and a positive approach are essential.

The role is an ideal first step into commerce and offers exciting career development potential to line management in the short term.

A reward package will be negotiated which reflects the importance of the job.

Please send full CV to: S.E. Bown, Finance Director, Wincanton Group Limited, Station Road, Wincanton, Somerset, BA9 9EQ.

Financial Controller

Engineering
North London,
Home Counties
£25,000 - £30,000,
Car, Benefits

Reporting to the Managing Director, this is a senior role with responsibility for developing a professional financial function consisting of 12 people. This is an international business, a £15m per annum turnover subsidiary of a major UK plc. Knowledge of financial reporting and systems in a contracting business is highly desirable. Aged early thirties, a qualified accountant, you must have first class technical skills, and a thorough grasp of computerised accounting systems. On a personal front, significant management and leadership skills are essential. You must also have the ability and ambition to aspire to the highest levels of management opportunities available in this fast expanding organisation.

J.A. Thomas, Ref. L13076/FT. Male or female candidates should telephone in confidence for a Personal History Form. 0532-448661, Hoggett Bowers plc, 7 Lisbon Square, Leeds, LS1 4LZ.

Hoggett Bowers

Executive Search and Selection Consultants
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A MEMBER OF BLUE ARROW PLC

Financial Director

... a highly commercial international role

c. £35,000 + benefits West of London

Our client, part of a major multinational group, is a specialist supplier of bespoke engineering systems to the oil/gas/petrochemical industry. Recent years have seen rapid profitable growth, to the current turnover of £10m.

The role of the Financial Director will have a distinctly commercial orientation. It will include a very important contribution to the executive management of the business. In addition to line responsibility for the accounts, systems, personnel and administration functions, the successful candidate will make a major legal and commercial input particularly as regards international contracts negotiations.

A qualified accountant, preferably a graduate aged 33-40, you will have had experience of running a computerised accounting function at Department Manager level with exposure to foreign exchange management and contract assessment. A team player, you will combine professionalism with strength of personality to hold your position around the negotiating table. The job will entail occasional foreign travel.

Please write - in confidence - enclosing full details including current salary to Nigel Bates FCA, ref. B 34029.

MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.

Offices in Europe, the Americas, Australasia and Asia Pacific

MSL International

Director of Pensions Insurance and Payroll

City £35,000-£40,000 negotiable

Pre-eminent in its fields of operation, our client is seeking an FCIS or Chartered Accountant to manage a team of six people responsible for the pensions, insurances, payroll and other company secretary related duties for around 1,000 people.

The successful candidate will possess the background, intellectual pedigree and maturity to ensure rapid integration into a large professional practice. Reporting to the Finance Director, candidates will need to demonstrate previous success in dealings with fund managers, actuaries and insurance brokers of the highest calibre.

Please write in absolute confidence to Peter Willingham, quoting reference PTW3, at Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

P/Q - NEWLY QUALIFIED CENTRAL LONDON C £23K + BENEFITS

OUR CLIENT - is the UK Head Office of a US Banking Corporation with a full range of financial services support activities; is rapidly expanding its operations; is searching for three young accountants (23-27) with drive and flair.

THEY OFFER - a salary ranging between £18,000 and £23,000 (depending upon level of qualification); a 5% mortgage package; private medical cover; a pension scheme; interest free season ticket loan; fully paid study leave to part qualifieds, and above all, superb opportunities for career progression.

YOU - are Degree Status; approaching finals or recently qualified; have banking experience or training with one of the "Big 8"; have drive and the ambition to succeed in a tough commercial banking environment; are probably frustrated by the "dead man's shoes" approach with your present organisation; have the ability to supervise, train and motivate staff.

In the first instance please telephone PAUL SAUNDERS on:

01-636-9891

01-637-9601

01-637-3096

HUNTER TURNER ASSOCIATES

2ND FLOOR

EDINBURGH HOUSE

40 GREAT PORTLAND STREET

LONDON W1N 5AH

or send your C.V. to him at FAX NO. 01-436-9693



Recruitment Consultants

NSPCC Finance Director

c. £30,000 + car: London

The NSPCC is one of the largest and most successful charities in the UK, with a total annual expenditure last year of £18m. £23m is forecast for this year, to be raised from the Society's voluntary fundraising activities, grants, legacies and trading operations. The Finance Director is responsible for the finance and administration function of the Society and the prime task will be to ensure the smooth and efficient running of this service. Candidates should be qualified accountants, preferably with a degree or higher level education. Experience of running the finance department of a similar sized but commercial operation would be helpful but most important is the skill to motivate, manage and develop sound financial strategy. The ability to communicate, delegate and cope with pressure is vital and a sense of humour would help. Please reply with full career details in strictest confidence to Peg Eva, as adviser to the Society, at Selection Thomson Ltd., 115 Mount Street, London W1Y 5HD.

Selection Thomson

London and Glasgow



CHIEF accountant

Cannon Lincoln is a successful company by any standards.

Behind our outstanding record in life assurance, unit trusts, mortgages and pensions lies an approach to business that is based upon flexibility and innovation.

These qualities distinguish all of our products and services. We'd certainly expect to find them in our new Chief Accountant.

To help us maintain our position at the forefront of the financial services industry, you'll need to combine them with a thorough understanding of financial and investment accounting, and sound experience of operating at a senior level in a related area of business.

You will take the initiative to ensure that our yearly accounts appear in a concise, approachable way so that everybody - our

own staff, and the financial sector at large - can appreciate our achievements.

An understanding of the fund management activity would be a useful asset, but it's not essential. What really matters is that you combine absolute professionalism with the dynamic, forward-looking approach that marks all Cannon Lincoln's business.

If you do, you can rely on a salary c.£25,000, and benefits including a company car, mortgage subsidy, health insurance, non-contributory pension and substantial bonus.

To apply, please write with your c.v. to Bob Cox, Personnel Manager, Cannon Lincoln, 1 Olympic Way, Wembley, Middlesex HA9 0NB, or telephone him on 01-902 8876 ext. 232.



The Strength to Care

ACCOUNTABILITY

Our client based in the East Midlands is a major UK manufacturing group with £90m turnover and a target to go public in the near future. Recent consolidation together with a lively acquisition and expansion policy has created a demand for ambitious professionals to join a new corporate team.

Group Accountant

c£20k + car

Responsible to the Financial Director the specific objective for this new high profile role will be to provide the group with an effective corporate, financial and statutory accounting service. Acquisition studies, board reporting, corporate payroll, financial performance analysis of home and overseas units are all important parts of the job.

Highly qualified professionals with corporate experience should be commercially astute, innovative and influential.

Assistant
Company Secretary

c£16k

To ensure that the group meets its corporate, legal and administrative requirement this central role will need strong secretarial expertise together with a high degree of organisational and co-ordinative ability. The successful candidate will be a qualified secretary with secretarial experience preferably involving advice to subsidiary companies. The corporate team will work in the stimulating and rewarding environment of the management of change and commercial decision making.

The excellent rewards for both positions include generous benefits and relocation assistance plus the excellent career prospects associated with going public.

Please forward c.v. to Pam Suckney, Recruitment Division, SCA Limited, Langley House, Langley Mill, Nottingham NG16 4AN. Tel. (0773) 760915.



MANAGEMENT CONSULTANTS

FINANCIAL ACCOUNTANT A calculated career move with a leading retail group

c.£20k + bonus + car

Central London

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday June 2 1988

CREATING THE WORLD'S MOST EXPENSIVE CLOTHS

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Royal Bank of Canada jumps 25% in quarter

By David Owen in Toronto

ROYAL BANK of Canada, the country's largest chartered bank, yesterday reported a 25 per cent increase in third-quarter profit, despite raising to 41 per cent of exposure its cumulative general provision for possible less developed country (LDC) losses.

Continued strong performance from the bank's core businesses - retail and corporate banking and treasury operations - underpinned the advance. A marked improvement in the bank's private sector loan portfolio also contributed.

In all, net income for the three months ended April 30 totalled C\$143.5m (US\$115.7m) or 99 cents per fully diluted share, compared with C\$114.7m (79 cents a share) in the corresponding year earlier period.

In the first six months, the bank earned C\$287.5m (C\$2.06 a share), against C\$227.8m (C\$1.61) in 1987 - an increase of 26 per cent.

During this period, the bank has added C\$195m (or C\$1.04m after tax) to its third world loan loss provision. It intends to aug-

ment this reserve to approximately 45 per cent of exposure - the maximum indicated by Canadian regulatory authorities - by the year end.

While buoyant second-quarter domestic earnings (up 38 per cent from a year ago) considerably mitigated the effect of increased loan loss provisions on the Royal's overall results, the bolstered reserve did impact heavily on its international operations.

These recorded an after-tax loss of C\$2m for the period, compared with a C\$10m profit in 1987. In the quarter just ended, some C\$45m in past due interest receipts from Brazil was credited to income.

Average total assets were C\$100.95b in the second quarter - a decline of 1 per cent over the three months. The bank attributed the reduction both to a decrease in its deposits with other banks and to the lower translated value of US dollar assets. These offset growth in mortgages, business loans and bankers acceptances.

Hughes and Dresser put pump venture up for sale

By James Buchan in New York

BAKER HUGHES and Dresser Industries, two leading Texas energy and mining service companies, yesterday put their BJT-Tan joint venture in pressure pumping services up for sale as part of the continuing reshaping of the troubled industry.

Baker Hughes, which is itself the result of the 1987 merger of Baker International and Hughes Tool, said yesterday that it was also seeking to sell its overseas pressure-pumping business, BJT Services International, which Baker Hughes owns wholly.

BJT-Tan, which is 72.5 per cent owned by Baker Hughes and operates in the US and Canada, enjoyed revenues of about \$165m last year. BJT Services reported sales of about \$115m from the Eastern hemisphere and Latin America.

Shearman Lehman Hutton, the Wall Street investment firm, has been hired to examine the applications.

AG Stanley bid battle ends with £130m offer

By David Waller in London

THE ACrimonious battle for control of A.G. Stanley, one of the largest British DIY chains, came to an abrupt end yesterday morning when the board accepted an increased offer from Ward White, the acquisitive UK retailer.

The improved values the company at £130m (\$228m), or 311½p per ordinary share, compared with £111m when Ward White launched its assault in April. Ward White's cash alternative, originally 283p per share, was raised to 309p.

Agreement was reached yesterday after Ward White said it would go ahead with a higher bid - albeit at 299p a share, slightly below the eventual offer - whether or not it won the board's recommendation.

Pivotal in deciding the outcome was the attitude of Williams Holdings, the UK industrial conglomerate which acquired 25.3 per cent of Stanley's shares when it bought the Berger paint group last year. Williams let it be known that it would accept Ward White's new offer irrespective of the stance of the Stanley board.

Mr Roger Regan, Stanley's managing director who has been vehemently opposed to the bid said yesterday he did not begrudge Williams' decision; the 300p cash offer was too generous to be turned down. The price compares with the 218p achieved by Stanley shares on the eve of the bid.

Ward White's shares closed 19p higher, at 289p yesterday, while Stanley's shares gained 18p to 303p. Ward White's share alternative, of 23 new convertible shares for every 10 Stanley ordinary shares, has been boosted by \$8.54 in cash or loan note. Williams Holdings has indicated that it will take the paper in respect of half its holding.

Bernard Simon and David Owen on the problems of meeting power demand forecasts

Ontario Hydro confronts a generation gap

ONTARIO HYDRO epitomises a dilemma faced by electric power utilities throughout the industrialised world. Unless it is to risk having inadequate capacity to meet electricity demand at the turn of the century, North America's biggest power supplier must decide within the next one or two years whether and how to expand its generating base.

Like many of its counterparts elsewhere, Ontario Hydro would prefer to take a breather. Building new power stations is bound to push up generating costs and thus raise electricity tariffs in the province where one-third of Canada's population lives and almost 50 per cent of its industrial goods are produced.

"New plant is incrementally more expensive than existing plant," says Mr Robert Franklin, who took over as Hydro's chairman last January after a 30-year career in financial administration with Canadian National, the state-owned transport and telecommunications group.

Furthermore, any new power project - whether nuclear, coal-fired or hydro-electric - is bound to face a hostile reception from neighbouring communities and a strong environmental lobby.

With its chairman and board appointed by the provincial government and its loans guaranteed by the province, Ontario Hydro has to be sensitive to politicians' concerns.

A slowdown in new investment would also enable Ontario Hydro

to one of Canada's heaviest borrowers on domestic and international capital markets - to improve its debt and other financial ratios. Capital spending is expected to peak at C\$2.25b (US\$2.77m) this year, falling to C\$2b in constant dollars as the Darlington nuclear power station east of Toronto is completed in 1992.

The problem in weighing the pros and cons of new capacity is that unexpectedly strong economic growth in central Canada is upsetting Hydro's consumption forecasts.

Based on a real growth in demand averaging 2.5 per cent a year, Hydro estimates that its existing power stations and the new Darlington plant will be adequate until 1996. The company currently has an installed peak capacity of 30,100 megawatts. Darlington's four units will add another 3,600 MW.

But demand zoomed ahead by almost 5 per cent in 1987, and by no less than 3 per cent in the first three months of this year. "That is worrisome," says Mr Franklin.

With a big power station taking 12 to 14 years to plan, design and build, even an immediate start on new capacity would not put extra electricity into power lines before the year 2000.

Hydro's highest priority is thus to find ways of ensuring that the date when demand overtakes present supply is pushed back from 1996 - or considerably earlier if present consumption

trends continue - until the turn of the century. It has adopted a three-pronged approach:

Some small hydro-electric sites will be developed in the mid-1990s, adding some 1,000 MW to installed capacity. One project involves the "more efficient use" of facilities at Niagara Falls, Mr Franklin says.

Private electricity users are being encouraged to develop their own generating plants on small rivers. For example, Hydro and Great Lakes Forest Products are to build a plant in northwestern Ontario that will cut the company's call on Ontario Hydro power by about 22 MW.

Hydro is also discussing a plan by InterCity Gas, a gas utility, to build a 75 MW facility which would sell steam to a local pulp and paper mill, and electricity to Ontario Hydro. Attractive rates for electricity purchases and low-interest loans are among the ways in which Hydro hopes to encourage such "parallel generation" projects. Private generating stations are expected to supply a further 1,000 MW by the turn of the century.

Most important, the utility is looking for ways to dampen demand for electricity by as much as 2,000 MW over the next 12 years. "I'm not after market share," Mr Franklin says. "We're not trying to maximise our profits. We're trying to minimise our costs."

A wide variety of programmes has been launched to conserve

electricity use. In announcing a 5.5 per cent average rise in 1989 electricity rates, Hydro last month proposed a "time-of-use" rate structure which will offer discounts for power supplied to municipal utilities and large industrial customers at off-peak periods.

Hydro estimates that 40 per cent of its power is consumed by electric motors. It has begun offering low-interest loans and even grants to customers willing to replace existing motors with more power-efficient models.

Nine companies in the province agreed last year to take part in a new programme which precisely measures the energy consumed by specific stages of an industrial process. Hydro expects the participants' fuel savings to average 16 per cent, with a typical payback period of only one year. In one case, a suggestion by Hydro engineers led a Toronto ceramics company to install a microwave oven - cutting the curing time for its products from 24 hours to six minutes.

Even if these initiatives are successful, Hydro needs to give thought now to the early years of the 21st century. A report on supply and demand published last December is currently being scrutinised with a view to setting the 50 or 60 different criteria which will determine how future growth in electricity needs is to be met. According to Mr Franklin, a plan of action should be ready by mid-1989.

Hydro's flexibility in reaching a decision may be further constrained by its commitment to cut acid gas emissions by 60 per cent between 1982 and 1994.

Low water levels and high energy demand forced the utility to burn 49 per cent more coal than expected in 1987. This resulted in a 25 per cent year-on-year hike in acid gas emissions.

While the discharge was still 30,000 tonnes below the current 430,000-tonne permissible limit, it was far in excess of the 215,000-tonne mark which must be achieved by 1994. In such circumstances, Mr Franklin estimates that any decision to build new "clean" coal stations would push electricity tariffs up by 25 to 30 per cent.

Cost also militates against importing electricity from power-rich Canadian provinces like neighbouring Quebec and Manitoba. Both have embarked on ambitious hydro-electric projects oriented towards exports to the US.

"All the negotiations we have had have been at prices more than twice the cost of generating the power ourselves," according to Mr Franklin. Only some 5 per cent of Hydro's total output is bought from other utilities. About 47 per cent, meanwhile, is supplied by nuclear installations, with the remainder split evenly between hydraulic and coal-fired plants.

Edelman launches \$2.8bn bid for Centel

By Roderick Oram in New York

CENTEL, a US telephone, electric utility and cable television company, has received a \$65 a share takeover bid worth some \$2.8bn from Mr Asher Edelman, the New York corporate raider, and Mr George Lindemann, his investment partner.

Their offer is contingent on Centel dropping plans announced last week to pay \$15m for the paging and cellular telephone operations of United Telecommunications.

The investors believe Centel paid about 30 per cent too much for the assets because, for example, most of the cellular telephone interests are in second tier markets or are minority stakes.

Mr Edelman and Mr Lindemann, who is chairman of Metro Mobile CTS, a New York mobile phone company, said Centel agreed on the deal only to thwart their suggestion of a partial or full liquidation of the company. They have been waging a

proxy fight for three board seats at Centel's June 28 annual meeting to press their plan to enhance shareholder value.

If the Chicago-based company persists in the acquisition, Mr Edelman and Mr Lindemann have said they will offer only \$60 a share. The stock closed up 4½ to \$50 on Tuesday after the announcement but it had already risen sharply in recent months because of the Edelman-Lindemann campaign.

Anglo American setback

By Jim Jones in Johannesburg

LOWER DIVIDENDS from gold investments and poorer coal profits acted as a big restraint on the past year's earnings of Anglo American Corporation, South Africa's largest mining and industrial group, and partially offset improved revenues from the group's diamond, platinum and industrial interests.

The consolidated pre-tax profit dropped for the first time in more than a decade but a lower tax bill and lesser amounts attributable

to minority shareholders in subsidiary companies resulted in a fractional increase in the attributable after-tax profit.

Investment income rose to R1.02bn (\$246m) in the year to March 31 1988 from R943m in the previous year. However, poorer trading conditions in export coal markets cut trading income to R274m from R425m and the consolidated pre-tax profit dropped to R1.41bn from R1.54bn.

East Rand Gold and Uranium Company Limited

(Incorporated in the Republic of South Africa)
Registration No. 71/07001/06

Overall results boosted by the new Daggafontein plant

Extracts from the review by the Chairman Mr EP Gush

Financial results and comments

This has been a reasonably successful year for your company and profit available for distribution increased by 15 per cent to R49.6 million. This was the first year of production for the new Daggafontein plant and consequently overall results were significantly affected - gold production increasing by 27 per cent to 11 026 kilograms. Revenue from gold and silver increased by 36 per cent to a new high of R327.9 million and total operating costs increased by 35 per cent to R227.0 million. Overall profit margins narrowed as the rand gold price increase of only 8 per cent was lower than the increase in working costs.

Operating profit was R7.6 million lower at R109.1 million and taxation at R16.7 million was significantly higher than the previous year's largely because capital expenditure was almost halved to R45.7 million. Of this, R4.0 million was provided by the remaining balance of the debenture funds raised in 1984 for the purpose of financing Daggafontein and other projects. Taking into account loan repayments of R1.4 million, a total of R43.1 million was appropriated from current earnings leaving R49.6 million available for distribution.

Most of the capital expenditure was incurred to sustain operations at Ergo Division although a large amount was also spent on the completion of the Daggafontein project. Expenditure in the current year is expected to be R51.3 million, of which R43.8 million will be spent by the Ergo Division.

It is expected that during the current year throughput in all divisions will increase slightly, with a concomitant increase in gold production.

Markets

The average London gold price fixings continued their upward trend and the average fixing for the year to March 31 1988 increased by 20 per cent over the previous year, to \$459 per ounce. This increase in the price flowed largely from the continuing decline in the value of the US dollar, which fell during this period by 9 per cent and 14 per cent against the Deutsche mark and the Japanese yen respectively. Against this background of a weakening US dollar, the rand also strengthened during the year to a high of R1.92 to the dollar at the end of 1987, thereby reducing the beneficial effect to South African producers of the improved dollar gold price. As a consequence, the average gold price received by Ergo for the year to March 1988 was R29 678 per kilogram, only 8 per cent up on the price received for the previous year.

Physical demand for gold in 1988 has been strong, particularly in the Far East, where Japan continues to import gold for both investment and jewellery purposes, and where changes in both government policy and tax legislation in Taiwan have given rise to very substantial gold purchases by that country in recent months. However, with newly-mined gold forecast to continue to increase in coming years, the role of the investor remains crucial to the

absorption of surplus bullion on the market. In this respect the role of gold as a supplement to investments in the stock and bond markets, and as a hedge against currency fluctuations, is becoming increasingly important and is encouraging that the additional supplies brought on to the market recently have been so well absorbed.

The uranium market will continue to lack direction while the 1986 US court order forbidding the purchase of non-US uranium by American utilities remains under appeal, although the draft US/Canadian Free Trade Treaty, if ratified, would do much to neutralise market distortions caused by this embargo by guaranteeing Canadian uranium access to the US market. Both the outcome of the US court case and the ratification of the trade treaty are expected during 1988. Prices of uranium oxide have eased somewhat during the past year and are not expected to firm in the near future.

Uranium sales by Ergo returned to lower levels during the year after the previous year's advanced deliveries against long-term contracts. Sulphuric acid sales were maintained at previous levels, although the fertilizer industry remains depressed, with considerable under-utilisation of production capacity. The ongoing problems in this industry make it likely that prices for sulphuric acid will remain under pressure.

Industrial relations

Anglo American Corporation maintains its belief in the need for and role of responsible unions but is increasingly concerned about the pattern of violence, intimidation and work stoppages. The Corporation will continue to engage the NUM on the strict adherence to agreed behaviour and codes of conduct in order to safeguard individual workers' freedom of association and choice in the workplace, and ensure that the violence and intimidation associated with labour disputes can be properly dealt with.

The Anglo American Group Employee Shareholder Scheme was launched in March 1988. The response from eligible employees at Ergo has been gratifying and to date over 90 per cent have elected to take up the offer of five Corporation shares at no cost to themselves. The scheme, which is aimed at enabling employees to participate in the process of wealth creation and enterprise ownership, will initially run for five years with the number of shares to be issued being determined from year to year in the light of prevailing conditions.

ergo

London Office: 40 Holborn Viaduct EC1P 1AJ.



PETROFINA

Société Anonyme

Highlights of the 1987 Report

Finance (thousands of £)	1987	1986
Net Income	287,103	280,095
Cash flow	729,147	721,292
Consolidated turnover	6,939,572	6,820,471
Duties and taxes	1,824,201	1,634,678
Fixed assets (net of depreciation)	2,403,364	2,838,731
Operations	1987	1986
Production of crude oil (thousand metric tonnes)	5,569	5,140
Crude oil processed in the Group refineries (thousand metric tonnes)	22,848	22,200
Sales of refined products (thousand metric tonnes)	30,057	27,600
Sales of natural gas (million cubic metres)	3,969	3,600

Report of the Board of Directors

(excerpts)

Petrofina's share in the Group's consolidated profit for 1987 was 17,544 million Belgian francs (£287,103,000 or \$469,808,000) compared with 18,339 million Belgian francs in 1986.

In accordance with Group policy when calculating these profits, stock valuations were based on the last-in-first-out (LIFO) method.

The unprecedented upswing in our petrochemical activities, aided by favourable market conditions, was the mainstay of our 1987 profits. Results in the downstream sector, on the other hand, declined owing to fierce competition in refining and marketing. Upstream results showed some improvement but it had already risen sharply following the collapse in 1986.

The consolidated turnover rose to 424 billion Belgian francs (£6,939,572,000 or \$11,355,762,000).

The cash flow was 44.6 billion Belgian francs (£729,147,000 or \$1,193,160,000), compared with 47.2 billion Belgian francs in 1986.

The net yield on shareholders' equity was 17.8%.

As at 31 December 1987, our shareholders' equity represented 4 times long term borrowings. The ratio of equity to long-term debt was 3.2 at the end of 1986, and 2.4 as at 31 December 1985.

The Group's capital expenditure in 1987 was 33 billion Belgian francs. Capital expenditure for 1988 is estimated at 38 billion Belgian francs, a large part of which will be invested in Belgium to modernize and expand our industrial infrastructure.

As regards our activities, the three salient features of the year were the successful jacking up of the Ekolsk platform to compensate for sea bed subsidence, the start of water injection in the Ekolsk field to increase ultimate recovery, and utilization of our petrochemical plants to full capacity.

Financial Highlights (excerpts)

Capital investment for the year in consolidated companies was financed entirely from cash flow. The cost of the jacking up of the Ekolsk platform which amounted to 4.4 billion Belgian francs, was depreciated in full during the year and is shown in the Depreciation Account in the Consolidated Statement of Income.

Long term debts total 28.4 billion Belgian francs, 4.6 billion less than in 1986.

Shareholders' equity rose by more than 9.3 billion, to stand at 114.2 billion Belgian francs.

Appropriation

At the General Meeting on 16 May 1988 the Board proposed the distribution of a dividend, net of withholding tax, of 380 Belgian francs per share as compared with 360 Belgian francs for the previous financial year. Coupon n°1 is payable as from 19 May 1987 at the rate of 380 Belgian francs after tax for ordinary shares and 405 Belgian francs after tax for APV shares.

The English edition of the full Annual Report is available on application to Petrofina House, 1 Ashley Avenue, Epsom, Surrey KT18 3AD.

INTERNATIONAL COMPANIES AND FINANCE

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Memtec in dramatic US expansion

BY CHRIS SHERWELL IN SYDNEY

AN AUSTRALIAN developer of membrane separation devices has dramatically expanded its revenue and manufacturing base by purchasing the filtration divisions of a US group, and plans similar acquisitions in Europe.

The company, Memtec, is paying \$170m (US\$65m) for Filtration and Fluid Dynamics, the trading names for the filtration businesses of Brunswick Corporation. The US group makes pleasure boats and other recreation products, and has decided to concentrate on these activities.

Memtec was listed in Sydney in 1984 and the success of its

systems to purify and separate water, food and waste products helped it to win an Australian Export Award in the "new exporter" category last year.

The company has distributed Brunswick's products in Australia for the past 18 months. Its acquisition will add sales equivalent to \$65m to its own expected turnover this year of \$535m, and will complement its manufacturing operations, product lines and distribution.

The purchase is being made by Memcor, Memtec's 45 per cent-owned North American operation, with a six-month loan. It

will sell Brunswick's European and Japanese operations to Memtec affiliates in London and Tokyo and refinance the \$50m balance with a \$30m long-term debt facility and a \$20m equity raising, in which Memtec will take up its \$15m share.

Until now, half of Memtec's revenues have come from licensing its own membrane filtration and separation technologies and the remainder from its own manufacturing operations. In future its licensing revenues will be closer to 10 per cent of the total.

Mr Michael Quinn, one of the company's directors, yesterday

promised more acquisitions over the next 12 months as part of this strategy to develop its operating earnings base. Britain is the next most likely focus of attention.

Earlier this year, Memtec was negotiating with Fortals of the UK to buy its water treatment division. The deal was called off when Fortals withdrew from the sale.

Memtec's main shareholders, apart from its three key management executives, are institutions. None holds more than 10 per cent of the company. Baxter Travenol, the US group, once held a 20 per cent stake but sold it in 1986.

Gulf Air expects bigger loss for 1987

By Robin Allen, recently in Bahrain

GULF AIR, the airline owned by the governments of Abu Dhabi, Bahrain, Oman and Qatar, expects to report losses for last year of around \$100m to \$120m (\$7.5m to \$10.5m), against a \$102.2m loss in 1986.

Mr Ali Ibrahim al-Malki, its president, attributed the increased loss to declining yields from fewer passengers. In 1986, the airline made a \$103.7m profit, but since then the market has continued to shrink with the departure from the Gulf area of some of its expatriates. Last year, Gulf Air carried 2.8m passengers compared with 2.5m in 1986.

However, the market had now stabilised, albeit at a lower level, Mr al-Malki said. Following the revamping this year of the carrier's strategy, marketing and fleet planning, Gulf Air expected to "turn the losses around in 1988."

Gulf Air has signed an inter-airline agreement with TWA of the US, which takes effect today. Gulf-based passengers can buy through tickets to New York via London without changing aircraft. Once in London, the Gulf Air plane will take on a TWA flight crew and cabin staff.

Gulf Air will have six flights a week to New York and more are expected to be put on after October. The airline is also starting flights this summer to Vienna and Cologne.

Volkskas purchase keeps earnings ahead of UBS

BY JIM JONES IN JOHANNESBURG

NARROWER interest margins and lower investment income combined to reduce pre-tax profits of UBS Holdings, the South African financial group which controls United Building Society, the country's largest building society.

Interest received on advances fell to \$1.18bn (\$831.4m) in the year to March from \$1.25bn. Interest paid on deposits was lower at \$922m against \$968m and investment income dropped to \$122m from \$155m.

The year's pre-tax profit was \$188m against \$210.5m, but net income attributable to shareholders increased to \$125.7m from \$105.4m as the share of profits of Volkskas, one of the two big acquisitions made during the year, were taken into account.

The directors say the two years' results are not strictly comparable as the company was incorporated only in October 1986 when the building society ceased to be a mutual company and issued shares.

During the year, UBS acquired 30 per cent of Volkskas, South Africa's fourth largest banking group, and 30 per cent of Commercial Union South Africa (Cusa), the composite insurer managed by Commercial Union Assurance of the UK. An equity-accounted share of Cusa's profits was included in the results.

Net earnings rose to 51.3 cents a share from 49.2 cents and a total dividend of 24 cents has been declared against a single final payment of 13 cents at the end of the previous year.

United Industrial to gain control of Roxy Electrical

BY WONG SULONG IN KUALA LUMPUR

CONTROL OF Roxy Electrical Industries, a troubled Malaysian investment company, is expected to pass to United Industrial Corporation (UIC), an emerging Singapore conglomerate, under a capital injection exercise.

Roxy is to make a one-for-one rights issue to raise \$35.6m ringgit (US\$8.5m). UIC has obtained entitlements from certain Roxy shareholders for 51m shares representing 18.5 per cent of Roxy's enlarged capital.

In addition, UIC has agreed to sub-underwrite the rights issue, being made at 1 ringgit per share, in full. Since the Roxy share price was only 95 cents before its suspension last week, it is likely that UIC will end up with a large amount of the issue.

In the event of UIC obtaining a stake of more than 33 per cent, the Malaysian panel on takeovers and mergers has agreed to waive the need for a general offer, while UIC has also obtained permission from Bank Negara, the Malaysian central bank, for clearance. Roxy has interests in banking, insurance, property development, manufacturing and trading. Its biggest asset is a 33.2 per cent stake in Development and Commercial Bank.

Last year, Roxy fell into loss after write-downs on investments in shares and property. Mr Alex Lee, a deputy minister, and his family are the biggest shareholders in Roxy, and held 35 per cent by the date of the 1986 annual report. Since then, creditor banks have sold shares pledged as collateral for loans.

JAPANESE COMPANY RESULTS: Our Tokyo Staff reports

Toshiba lifts profits for first time in three years

TOSHIBA, the Japanese electronics group, yesterday announced its first increases in consolidated profits and sales for three years. Worldwide net profits were 77.6 per cent higher at ¥80.7bn (\$494.8m) on sales of ¥3,572bn, up 8 per cent. Strong domestic demand was the main reason behind the improvement, as the company said in presenting its

parent company results a few days ago. Communications and electronic devices, which include semiconductors, posted the biggest gains, with a 15 per cent sales increase.

Toshiba forecasts a 2 per cent rise in consolidated sales this year and a 16.9 per cent increase in net profits.

Advance by Ajinomoto

PRE-TAX profits of Ajinomoto, Japan's leading integrated food products group, rose by 3.5 per cent to ¥31.7bn (\$253.2m) in the year to March.

The company attributed the gain to the 12th in succession to firm sales of frozen foods, soups and other food products, and to pharmaceutical and amino acids sales.

Overall, sales rose 1.5 per cent to ¥432.5bn. A decline in sales of oil products and seasonings resulting from lower raw material prices was offset by strong sales in other products. Net profits rose by 7 per cent to ¥14.1bn or ¥22.31 per share. The group is forecasting a pre-tax profit of ¥32.5bn, up 2.5 per cent, in the current year.

Strong domestic demand boosts car manufacturers

SECOND-RANKING Japanese car manufacturers, which have benefited in recent years from increased sales of mini-cars, continued to improve turnover and profits last year with higher domestic sales of vehicles reflecting strong demand for second cars in households as well as for replacements.

Mitsubishi Motors, which is controlled by Mitsubishi Heavy Industries and has Chrysler of the US as a minority shareholder, reported pre-tax profits for the year to end-March up by 33.9 per cent to ¥29bn (\$183.7m) on sales 12.4 per cent higher at ¥1,753bn.

The company said that exports were little changed but domestic sales advanced by nearly 14 per cent, with solid increases in sales of large trucks and of medium-sized passenger cars. Sales of mini-cars were flat, however. Daihatsu Motor, reporting

results for the nine months to March, said sales increased by 6.6 per cent to ¥446m and pre-tax profits were 23.6 per cent higher at ¥3.8bn. Net earnings were lower, however, at ¥4.1bn compared with ¥5.1bn.

The company forecast sharply increased profits of ¥12bn before tax on sales of ¥640m for the full year, due to continuing strong demand for mini-cars.

Fuji Heavy Industries, the manufacturer of Subaru mini-cars, aircraft, engines and railway rolling stock, said that its pre-tax profits advanced by 9.8 per cent to ¥16.3bn in the year to March. Total sales fell by 4.1 per cent to ¥986.2m because of sluggish exports. Car sales were 4.3 per cent lower at ¥577.5m. For the current year, the company expects its pre-tax profit to rise to ¥16.5bn.

RESULTS IN BRIEF

COSMAR OIL, OIL WHOLESALE				KONICA CAMERAS, COPIERS				NIPPON HEAVY INDUSTRIES, METALS				SUMITOMO METAL INDUSTRY, METALS			
Year to	Mar 88	Mar 87		Year to	Apr 88	Apr 87		Year to	Mar 88	Mar 87		Year to	Mar 88	Mar 87	
Revenues (bn)	1,297	1,394		Revenues (bn)	329	298		Revenues (bn)	709	645		Revenues (bn)	429	315	
Pre-tax profits (bn)	16.81	15.38		Pre-tax profits (bn)	11.94	11.57		Pre-tax profits (bn)	24.02	20.79		Pre-tax profits (bn)	7.52	0.38	
Net profits (bn)	12.76	12.52		Net profits (bn)	6.80	6.13		Net profits (bn)	4.75	3.45		Net profits (bn)	2.29	0.37	
Dividend	12.76	10.76		Dividend	27.00	10.76		Dividend	6.02	4.79		Dividend	5.50	0.89	
PARENT COMPANY				PARENT COMPANY				PARENT COMPANY				PARENT COMPANY			
GENERAL SEIKYU OIL REFINING				NITSUO ELECTRIC ELECTRONIC COMPONENTS				NIPPON OIL PETROLEUM DISTRIBUTION				TOKYO BROADCASTING SYSTEM TELEVISION, RADIO			
Year to	Mar 88	Mar 87		Year to	Jan 88	Jan 87		Year to	Mar 88	Mar 87		Year to	Mar 88	Mar 87	
Revenues (bn)	446.0	439.7		Revenues (bn)	116.7	116.2		Revenues (bn)	1,726	1,726		Revenues (bn)	140	142	
Pre-tax profits (bn)	11.33	4.47		Pre-tax profits (bn)	-1.78	-0.34		Pre-tax profits (bn)	26.84	19.73		Pre-tax profits (bn)	11.70	6.12	
Net profits (bn)	7.46	2.30		Net profits (bn)	0.19	0.19		Net profits (bn)	17.46	10.49		Net profits (bn)	5.10	10.49	
Dividend	22.15	16.37		Dividend	-14.27	1.77		Dividend	15.98	9.67		Dividend	31.41	25.48	
PARENT COMPANY	23.75	18.25		PARENT COMPANY				PARENT COMPANY	7.50	6		PARENT COMPANY	7.50	6.50	
NITACHI CABLE WIRE AND CABLE				NIPPON EXPRESS TRANSPORT				ONODA CEMENT CEMENT, LIMESTONE				TOKYO TRANSPORT, PROPERTY			
Year to	Mar 88	Mar 87		Year to	Mar 88	Mar 87		Year to	Mar 88	Mar 87		Year to	Mar 88	Mar 87	
Revenues (bn)	233.0	211		Revenues (bn)	170.4	164.2		Revenues (bn)	186.9	181.5		Revenues (bn)	222.2	220.1	
Pre-tax profits (bn)	28	13.74		Pre-tax profits (bn)	5.69	1.18		Pre-tax profits (bn)	13.45	11.23		Pre-tax profits (bn)	13.45	10.46	
Net profits (bn)	7.61	6.23		Net profits (bn)	6.39	3.70		Net profits (bn)	5.42	2.40		Net profits (bn)	4.57	3.00	
Dividend	21.67	18.61		Dividend	5	7.50		Dividend	18.28	5.36		Dividend	5.79	5.65	
PARENT COMPANY	7.50	7.50		PARENT COMPANY				PARENT COMPANY	5	5		PARENT COMPANY	5	5	
NIPPON HEAVY INDUSTRIES, METALS				NIPPON EXPRESS TRANSPORT				DAIICHI CHEMICALS, ELECTRONIC MATERIALS				TOYO SOKAI CANS, PACKAGING			
Year to	Feb 88	Feb 87		Year to	Mar 88	Mar 87		Year to	Mar 88	Mar 87		Year to	Mar 88	Mar 87	
Revenues (bn)	288	280		Revenues (bn)	224.6	271.4		Revenues (bn)	126	126		Revenues (bn)	437	396	
Pre-tax profits (bn)	18.09	8.80		Pre-tax profits (bn)	23.85	23.99		Pre-tax profits (bn)	18.18	17.85		Pre-tax profits (bn)	41.61	30.48	
Net profits (bn)	4.08	2.39		Net profits (bn)	5.82	6.32		Net profits (bn)	8.94	8.04		Net profits (bn)	26.60	20.02	
Dividend	28.07	30.02		Dividend	5	5		Dividend	28.54	629.47		Dividend	62.60	63.02	
PARENT COMPANY				PARENT COMPANY				PARENT COMPANY	5	6		PARENT COMPANY	7.50	8.75	

American International Group, Inc.

Announces the launch, through a European subsidiary of

AMERICAN LIFE

Gibraltar
and
EURINVEST

FINANCE (GIBRALTAR) LTD

June 2nd
1988

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD
Tel: 01-828 7233/5679 Reuters Code: IGIN, IGIO

FT 30 Jun 1415/1427 +19 Jun 1770/1782 -20 WALL STREET Jun 2030/2044 +8
Sep. 1419/1431 +21 Sep. 1781/1793 -21

Prices taken at 5pm and change is from previous close at 9pm

ALLIANCE LEICESTER

Alliance & Leicester Building Society

Issue of

£200,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 31st May, 1988 to 31st August, 1988, the Notes will bear interest at the rate of 7.625% per annum, per annum. Coupon No. 10 will therefore be payable on 31st August, 1988 at £1.97951 per coupon from Notes of £100,000 nominal and £98.98 per coupon from Notes of £5,000 nominal.

S. G. Warburg & Co. Ltd.
Agent Bank

Central International Limited

U.S. \$150,000,000

Floating Rate Notes due 2006

For the three months 31st May, 1988 to 31st August, 1988 the Notes will carry an interest rate of 7.625% per annum with an interest amount of U.S. \$194.86 per U.S. \$100,000 Note and U.S. \$1,948.61 per U.S. \$100,000 Note payable on 31st August, 1988.

Bankers Trust
Company, London

Agent Bank

EAST RIVER SAVINGS BANK

U.S. \$100,000,000 Collateralized
Floating Rate Notes due August 1993

For the three months 31st May, 1988 to 31st August, 1988 the Notes will carry an interest rate of 7.6125% per annum with an interest amount of U.S. \$1,945.42 per U.S. \$100,000 Note, payable on 31st August, 1988.

Bankers Trust
Company, London

Agent Bank

First Chicago Overseas Finance N.V.

U.S. \$100,000,000

Guaranteed Floating Rate
Subordinated Notes due 1994

For the three months 31st May, 1988 to 31st August, 1988 the Notes will carry an interest rate of 7.75% per annum with a coupon amount of U.S. \$198.06. The relevant interest payment date will be 31st August, 1988.

Listed on the London Stock Exchange

Bankers Trust
Company, London

Agent Bank

Continental Airlines, Inc.

US\$38,500,000

Floating Rate Notes due 1996

Notice is hereby given that the rate of interest on the above Notes for the period 2nd June, 1988 to 1st September, 1988 has been fixed at 7.8125% per annum, payable 2nd September, 1988.

The amount payable against Coupon No. 5 will be \$19.53 per \$1,000 Note.

J. Henry Schroder Wagg & Co. Limited
Reference Agent

COMMERZBANK OVERSEAS FINANCE N.V.

U.S. \$100,000,000

Floating Rate Notes due 1989

In accordance with the provisions of the Notes notice is hereby given that for the three months period from May 31, 1988 to August 31, 1988 the Notes will carry an interest rate of 7.75% per annum with a coupon amount of U.S. \$193.25.

Frankfurt/Main, May 1988

COMMERZBANK
AG, Frankfurt/Main

دس ۱۰۰۰۰۰۰۰۰

Investment

Some coins more equal than others

LONDON, 1 June. The multitude of coins available today places many a novice in a quandary. They are offered in all sizes and designs, and at all price levels through ads or at banks or coin dealers.

Caveat emptor. Not all that glitters is a coin. Basically, there are five different types.

1. Bullion Investment Coins. Gold bullion investment coins are sold solely for the intrinsic value of the precious metal. They are produced in large numbers by major gold producing countries, such as Canada, Australia and U.S., thus are traded at a small premium over the actual price of the metal. As they are pure investment vehicle, like gold bars, they have no numismatic value. They are favored over gold bars by investors as a store value, as they are more transportable and easier to trade. The value is easy to keep track of, as their price is based upon the daily fixing of gold.

2. Numismatic Coins. In general, these are coins which are bought by collectors for their beauty, as opposed to the value of their precious metal content. However, a true definition would include those coins struck prior to 1804. The price has no relation whatsoever to the actual value of the metal. The factors determining the price of a coin are rarity, age, and condition or quality of the striking.

3. Semi-numismatic Coins. These are coins that were struck after 1804, however prior to 1850. The same criteria as those used with numismatic coins are used in determining their value. The buying and selling of one of these coins is, however, easier since they are available in greater quantities than those struck prior to 1804.

4. Current Coins. Current coins are those struck after 1850 and were in circulation during the time of the gold standard. There are still large quantities of these coins available today. The price is related to their gold content plus a fairly high agio.

The collecting of numismatic and semi-numismatic coins can also be considered a form of investing, however usually it is merely a rather expensive hobby. Current coins fall into a category between hobby and investment, since they also maintain a value, even if the price of precious metal should fall.

5. Medallions. Medallions, however, are considered an investment at some anniversaries value is added, and they are usually sold at a premium.

Gold Maple Leaf makes a breakthrough

World's gold coin standard / Grows in popularity / Even attractive for small investor.

OTTAWA, 1 June. Gold, prized as a store of wealth over the ages, has not lost its shine even in the age of high technology and cashless transactions. This has been felt recently by the Royal Canadian Mint. According to a spokesman for the Mint, demand for the Gold Maple Leaf, the Canadian gold bullion coin which is struck in four sizes, has recently been brisk. Observers of the financial world contribute this to various factors. The primary reason is felt to be its universal recognition which ensures ease of trading wherever gold is sold around the world. Of almost equal importance is its unusual purity of .9999 or 24-carat. Most other gold coins rarely exceed .916 or 22-carat, the purity of the South African Kruggerand (which is no longer being produced).

A further aspect is that the Gold Maple Leaf is legal tender in a country known for political stability and for being a dependable trading partner. Since the coin is easily convertible currency, it is sold in most countries free of a value added tax. This is true in Luxembourg, Switzerland and Austria, while a minimal tax is charged in Belgium (1%) and Holland (4%).

Since the Gold Maple Leaf is struck in four sizes, it is able to satisfy the varying needs of all investors. It is available in full troy ounce of pure gold, in 1/2 and 1/10 ounce of pure gold, and in 1/4 and 1/20 ounce of pure gold.

the benefits of owning gold. The Gold Maple Leaf, which has been available since 1979, is produced only from gold mined in Canada.

This accounts for its unusual yellow color compared to coins mixed with alloys. The use of Canadian gold is a requirement of the charter of the Royal Canadian Mint and it serves to support the Canadian mining industry. Gold was first discovered in Canada in 1858 and has been continually mined ever since. Canada is currently the third largest producer of gold in the world.

This objective is clearly being fulfilled, as indicated by sales results of the Canadian coin. Since its introduction in 1979, over 11 million Gold Maple Leaf coins - that's over 300 tons! - have been sold around the globe. The biggest jump came in 1985, when sales doubled. This was caused by a favorable price of the precious metal and an increasing interest in this bullion investment coin, following the demise of the South African coin.

Why do more and more investors prefer bullion coins to its cousin, the gold bar, or wafer as it is sometimes called? One key reason is their liquidity - a coin enjoys universal recognition and can't be counterfeited. Gold bars may enjoy a solid reputation in their local market, however usually require a heavy and time-consuming assay in other parts of the world. Gold bullion coins are

respect, the Royal Canadian Mint is especially strict. Although the purity of each Gold Maple Leaf is given as .9999, it is actually closer to .99995. The weight on each coin is strictly controlled, with the weight struck on the coin being a minimum guaranteed by the Government of Canada. Independent tests have even shown that the coins are all above the minimum, showing that the Royal Canadian Mint gives a little gold away to ensure they meet the guarantee. No other coin has yet to show similar results.

It is fair to point out that a gold coin, and a bar for that matter, provides the owner with no interest. However, it can be still considered an investment instrument, but for other reasons. This is because it is a speculative object. But, more significantly, gold has been proven over time to be the surest store of value. Gold bullion coins will not multiply but, as the saying goes, they bring peace of mind. They can anchor a portfolio that is made up primarily of more speculative instruments, as they will gain in value when others are losing theirs. Inflation and economic crisis only eat up other investments, while feeding the value of gold. That's why most experts agree that 10 to 20% of a portfolio must be in gold. An ideal way to keep this golden rule with Gold Maple Leaf bullion coins. With no guarantee of the future, it is comforting to have a coin that is as solid as gold.

Investment can also be beautiful

FRANKFURT, 1 June. The Royal Canadian Mint created not only a major bullion investment coin, but also a coin recognized and appreciated around the world for its beauty. Although this is not the main criteria in choosing an investment instrument, many find added value in the quality of the design and striking.

As with all Canadian currency, the front depicts the effigy of Queen Elizabeth II, reflecting the historical relationship with England. The reverse side shows the symbol of Canada, a maple leaf, which has been captured to perfection by the engraver.

Prominently displayed are also the key facts about the coin, such as its origin; value (either \$50 Cdn, \$25 Cdn, \$10 Cdn or \$5 Cdn); weight (either 1, 1/2, 1/4, or 1/10 ounce); purity - .9999; and date of striking. The first coin was struck in 1979.

Success doesn't always travel

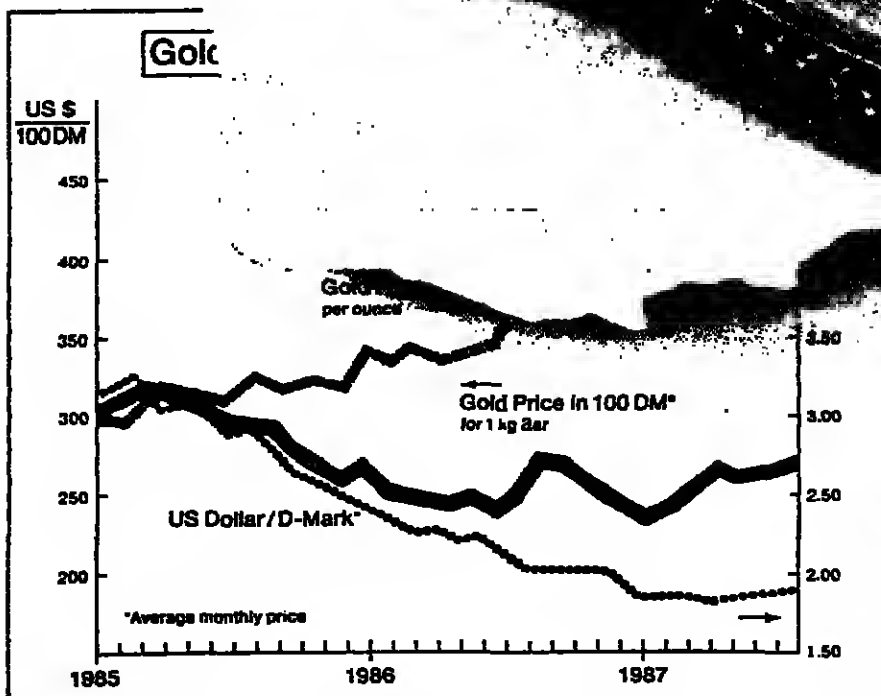
FRANKFURT, 1 June. Anonymous sources in banking circles in Frankfurt, Germany and London indicate that gold does not enjoy the same level of popularity in Europe as they do in their own markets. The European investor tends to favor more traditional investments, such as small bars or established Gold Maple Leaf coins. They say that less popular coins do not enjoy the same liquidity as the more popular coins.

Is it in

NEW YORK. The health of the United States economy is the subject of the question if this or are more closing, resulting, all their customers point to similarities to the crash of '29, just have arguments to point out different. This adds to the uncertainty that surrounds a safe haven before it is lost to failure.

All paper instruments or securities, are in a state of control of financial government bodies. Most out that precious metal gold, offer the ideal store of value, is intrinsic and not that of paper money.

Gold is international to the fortunes of any banking system. It can bring a sense of security, as it is a sure policy a would come in a t



Cavelti "Time-proven investment"

Since the price of gold was freed in 1970 to move with market forces, it has risen to new heights, and fallen just as often.

Precious metal and finance experts continually try to analyze the price development. But, the gold metal remains unpredictable. Rising or falling dollar exchange rates, wars, and financial crises are no longer a guarantee for a rise in the price of gold.

The peak in the price of gold was reached at \$850 for one ounce in 1980. Currently, the price ranges between \$400 and \$500. In spite of this, invest-

ment advisors recommend to follow the golden rule - hold two to fifteen percent of an investment portfolio in gold.

The reason is simple, explains Peter C. Cavelti, President and Chief Executive Officer of Cavelti Capital Management Ltd. in Toronto, Canada, and an internationally recognized expert on precious metals: "Gold is an unbeatable investment vehicle that protects prosperity at all times, even during crisis." Cavelti has banking experience in U.S., Africa and Asia and belongs today to the most sought-after precious metal advisors.

being today, according to recommendation of most banks & experts, in every individual portfolio. The question is, best way to own gold?

The choice between bullion coins, bars, certificates or a precious metal account depends upon the wants and needs of the individual investor. In addition, such aspects to consider are the availability of gold, the possibilities for resale and also personal taste of the ultimate owner.

Weight and Purity. Traditionally, the gold trade has dealt in troy ounces - one troy ounce equals 31.1035 grams. Today, however, the metric weight system is also accepted and used, thus gold is available in grams, kilos and tons.

Of particular importance is the purity or fineness of the gold. With small bars, or wafers as they are sometimes called, and the leading bullion coins, such as the Gold Maple Leaf, a purity of .9999 is normal. This means that the given piece contains no more than one ten thousandth of foreign matter. However, it really means that a greater purity is not possible nor really necessary.

Coins - solid and liquid. One differentiates, more or less, between numismatic coins and newly minted coins, or the so-called bullion investment coins. Nu-

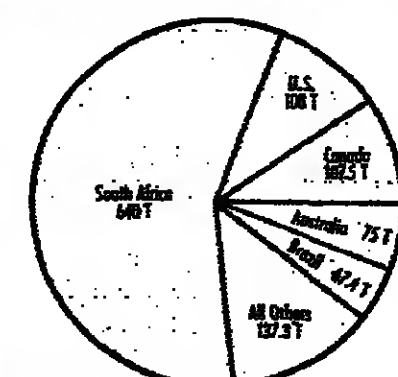
merous coins are available in a wide range of sizes and weights. The price is directly related to the daily fixing of gold, which is quoted in London.

Gold Certificates - Paper as good as gold. The advantage of this form of investment in gold is that no tax is levied on the ownership of gold. The precious metal remains in the possession of a bank, which usually maintains this in a no-tax area. The disadvantage is that there is usually a minimum purchase amount, that varies from bank to bank - for example 10 Gold Maple Leafs or 500 gram bars - which makes this form unattractive for small investors. Another factor is that one doesn't have possession of the gold, which reduces some of the psychological benefit of owning gold.

Bars - familiar but not universally recognized. The majority of bars sold today range from 1 gram up to 12.5 kilograms. The small bars are produced at a purity of .9999 fine gold. The trade accepts only bars from a reputable refinery which have a serial number. When there is

Gold Certificates - Paper as good as gold. The advantage of this form of investment in gold is that no tax is levied on the ownership of gold. The precious metal remains in the possession of a bank, which usually maintains this in a no-tax area. The disadvantage is that there is usually a minimum purchase amount, that varies from bank to bank - for example 10 Gold Maple Leafs or 500 gram bars - which makes this form unattractive for small investors. Another factor is that one doesn't have possession of the gold, which reduces some of the psychological benefit of owning gold.

1986 Non-Communist Gold Production



Source: Consolidated Gold Fields

and downs of gold coin

MAN, 1 June. Leading point to the alarming statistic that 1% of the U.S. households own 45% of the assets. This situation in the late 20's, led to the current over-extended market. The result is a heavy reliance on the financial institutions. Parallel to this is the increasing interest in speculation among the moneyed few, forcing the stock market to test its limits daily.

Gold production up

OTTAWA, 1 June. With a yearly production of over 100 tons (107 tons in 1986), Canada is third largest producer of gold in the non-communist world.

The first discovery was made in 1858 at Cariboo, British Columbia. Today, forty-one mines produce the majority of this precious yellow metal. However, prospectors still roam the backwoods, searching for the hidden lode and dreamed-of riches.

The greatest amount of gold is mined in Ontario. Recent discoveries in the region around Hemlo made headlines around the world and boosted share prices. The main reason for the jump was the revised estimate of the gold reserve in this area: before the discovery reserves were felt to be around 130,000 ounces - today they are known to be closer to 17 million fine ounces of pure Canadian gold. Enough to keep the Royal Canadian Mint busy striking Gold Maple coins to meet the needs of investors around the world.

UK COMPANY NEWS

Carlton advances 59% to £21.2m

BY CLAY HARRIS

A CONTRIBUTION OF £3.1m from Carlton Communications' 20 per cent stake in Central Independent Television helped Britain's largest independent television services company to increase interim pre-tax profits by 59 per cent from £13.3m to £21.2m.

Carlton's own trading profit nearly matched the overall advance, with a 58 per cent rise to £16.4m (£10.4m) in the six months to March 31. On earnings per share 35 per cent higher at 18.5p (13.9p), the interim dividend is raised by 40 per cent to 2.45p (1.75p).

Mr Michael Green, chairman and chief executive, said Carlton had substantially increased its activity in independent programming since the beginning of the

year, as UK television companies became more accustomed to contracting out programming.

The company had maintained its position as market leader in the provision of state-of-the-art video post-production facilities and was the only company in London capable of offering wholly digital editing facilities.

Carlton was in a strong position to benefit from the loosening of the historically tight regulations governing broadcasting in the UK and Europe, Mr Green said. He also welcomed the Independent Broadcasting Authority's support for a fifth terrestrial channel in the UK.

On the hardware side, Carlton reported strong demand, especially from US networks, for its

Ahekas range of digital editing and special effects products.

From £40.2m in the comparable half, turnover rose to £109.4m including a proportionate share of Central's turnover, or £25.1m excluding it. Carlton estimated a tax rate of 37 per cent for the current year, against 35 per cent in 1986-87.

The Central stake was responsible for nearly two-thirds of a £2.9m extraordinary charge, reflecting the Midlands ITV franchise-holder's write-down of its investment in Superchannel, the satellite broadcast venture.

Carlton itself made a £1m provision for the closure of Skyscan, a satellite-dish subsidiary.

See L24



Michael Green - increase in independent programming

Crowther holders stay by Coloroll

By Alice Rawsthorn

FEWER THAN 0.5 per cent of John Crowther Group shareholders have withdrawn their acceptances for Coloroll's £215m bid in favour of the competing offer from Thomas Robinson.

Crowther shareholders have been able to withdraw their acceptances since 3pm on Friday. So far acceptances representing only 545,515, or 0.46 per cent of Crowther's equity, have been withdrawn.

The bulk of these withdrawals were made on Tuesday. Acceptances for just 121,815 Crowther shares were withdrawn yesterday.

This means that Coloroll, which is advised by S.G. Warburg, still claims control of nearly 46 per cent of Crowther's equity. By the time the home furnishing group's offer reached its third closing date Coloroll had received acceptances for almost 31 per cent of Crowther.

It already owns 14.9 per cent. Crowther's shares fell 2p to 152p yesterday, while Coloroll's were unchanged at 183p. Robinson, which is mounting a £226m counterbid, saw its shares rise 8p to 335p. The Coloroll bid reaches its fourth closing date on Friday.

The Takeover Panel is today expected to complete its investigation into Coloroll's proposed compensation payments to members of the Crowther board.

Plysu moves up 20% to £6.51m

BY ANDREW HILL

Plysu, manufacturer of plastic containers and houseware, increased taxable profits by 20 per cent to £6.51m in the year to March 31, against £5.41m in 1986-87.

Turnover rose 25 per cent to £46.8m (£37.5m) and earnings per share grew from 8.1p to 9.9p.

Plysu spent some £12.9m expanding production capacity during the year, £5.58m of which was funded from borrowings and the rest from cash flow. This compares with £7m of capital expenditure in the previous year. Mr James Summerlin, chairman, said Plysu would continue to invest this year, though not as heavily as in 1987-88.

Raw material prices rose between 40 and 50 per cent during the year and high density polyethylene was in short supply. However, demand for most containers - especially lightweight milk and juice bottles - remained strong, said the company.

After a slow start, the new Lit-

tleborough factory had begun to contribute well during the last months of the financial year, Mr Summerlin said. Margins improved at Plysu's Dutch container manufacturer following the introduction of a new product mix.

Interest payable was £247,000, against £172,000 of interest received in the previous year.

Housewares turnover - which represents about 17 per cent of group sales - rose 30 per cent in the second half of the year.

The Newport Pagnell factory is almost complete and is already producing Plysu's Multiguard containers for agricultural use. The group is also rebuilding a large part of its factory in Holland to improve efficiency there. An increased final dividend of 1.65p is recommended, making 2.3p (1.83p) for the year.

● comment

Difficult as it is to keep track of Plysu's growing fleet of factor-

ies, it seems as though capital expenditure of nearly £20m over the past two years is beginning to pay off. The rapid expansion programme may be slowing down but Mr Summerlin is convinced he can squeeze even better performance from the existing manufacturing units. The Multiguard range of barrier containers, in which traditional polyethylene is protected by a nylon coating so that corrosive chemicals, like pesticides, can be packaged, is still to be fully exploited. House-

wares is also expanding, with a new factory planned for a six-acre site near Bedford, this in turn should create space for increased container production at the central Buckinghamshire plant. If Plysu avoids the worst effects of the rising price of raw materials - the only shadow over continuing growth - then the company could make £8m in 1987-88. The shares rose 3p to 159p yesterday and look attractive on a prospective p/e of about 13.

Yesterday, LIT said that it expected JGIT to continue operating as an investment company if the bid succeeds.

The present equity portfolio will convert partially to a portfolio of short and medium-term financial instruments, including gilts, and the intention is also to make acquisitions in the financial services sector.

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Yesterday, Mr Middlemas suggested that the question of whether the listing is kept, assuming the bid is successful, might depend on the level of acceptances. There is no mechanism for mopping up minorities in Jersey.

He also suggested that if a large minority remained, LIT might consider the provision of a separate on-going Jersey-based investment trust vehicle, possibly by some sort of demerger scheme. However, he stressed that this was only an idea, not a firm plan.

General shares rose 37p yesterday, to 505p.

LIT named as the suitor for JGIT

By Nikki Tail

LIT Holdings, the former London Investment Trust which is now a London-based futures and options brokerage, yesterday emerged as the suitor for Jersey General Investment Trust.

LIT is offering cash equivalent to form an asset value for each JGIT ordinary share, and 100p in cash for each preference share. The trust announced last week that it had received an approach.

The formula asset value will not be determined until the offer, which is recommended by the trust's board, goes unconditional.

However, on the basis of an unaudited net asset value calculation of 480p at end-April, LIT estimates that fav would be around £20p - effectively some 106 per cent of nav. The combined preference and ordinary offers value JGIT at around £60m.

The offer is being financed from LIT's existing cash resources and through bank borrowings.

Jersey General, founded in 1931, is unusual in that it is registered in the Channel Islands and still has a high proportion of Jersey residents as private shareholders. Institutional involvement is relatively small.

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MEPC rises to £48.7m aided by Oldham Estate contribution

BY ANDREW HILL

THE £428m acquisition of Oldham Estate last year helped increase MEPC's interim profits by 50 per cent. The property investment group made £48.7m before tax in the six months to March 31, compared with £32.5m in the equivalent period.

Net income from properties grew to £71m (£46.8m) as MEPC benefited from rent reviews, lease renewals and rental income on recently completed developments. Financing costs also rose 49 per cent to £23.6m (£15.9m).

Shopping centres completed last year in Leamington Spa and Sheffield, and London office buildings in Liverpool Street and Farringdon Road were among the major contributors.

The company said overseas subsidiaries also showed good rental growth, especially in Europe and Australia, which together account for about 18 per cent of gross rental income.

A substantial proportion of vacant space in the Oldham port-

folio had now been leased, promising further increases in rental income.

The policy of improving the quality of the portfolio would continue, MEPC said, and substantial refurbishment expenditure was already committed. The budget proposal to rebase capital gains tax on 1982 rather than 1965 values would allow the company to dispose of older properties if this was considered worthwhile.

Four UK developments had begun so far this year, and six more were planned to start before the year-end, at a total cost of about £150m.

Earnings per share increased from 9.1p to 10.2p in the first half. An interim dividend of 3.5p (3.25p) has been declared.

● comment

The City expressed only muted interest in MEPC's interim fig-

ures, preferring to look forward to the end of the year and the prospect of pre-tax profits topping £100m. The addition of Oldham has reduced overseas exposure and added some longer term redevelopment projects to a portfolio already strong in the office and retail sectors. MEPC does not publish a net asset value at the half-way stage, but analysts estimate it at about 613p per share; yesterday the shares fell from 567p to 561p, an 8.5 per cent discount to nav, almost exactly in line with other property investment groups. A nav of about 670p per share is forecast for the full year. Pessimists prophesying an end to the property boom might be losing sleep over the company's commitment to City office developments - principally the 380,000 sq ft Alban Gate building on London Wall, due for completion in mid-1990 - but otherwise the shares look a solid, if uninteresting bet on a prospective p/e of about 26.

P and S nearly doubles profit

BY VANESSA HOULDER

Portsmouth and Sunderland Newspapers, printing, publishing and retailing group, increased pre-tax profits from £2.3m to £4.4m, on turnover up from £49.9m to £68.3m in the 53 weeks to April 2 1988. Adjusted to a 52-week basis, profits increased by 81 per cent and turnover by 24 per cent.

Mr Charles Brims, chief executive, said it had been a very successful year and the outlook for the present year was good.

Higher newspaper prices brought £1m in additional costs, but had been offset by reduced overheads and improved advertising revenues. Advertising, which contributed 42 per cent of overall revenue, grew by 21 per cent after adjustments for inflation, compared with an average of 16 per cent for the industry.

Newspaper sales were firm due to increased resources for editorial content and style. The Croydon Advertiser Group, acquired in 1983, moved into significant profit following four years of

rationalisation. There had also been a substantial growth in contract printing revenue.

The retailing subsidiary, Portsmouth News Shops, showed significant profit growth. Its One Stop convenience stores, now contribute about 10 per cent of group pre-tax profits. It is planned to double the rate of openings to ten a year.

An extraordinary charge of £369,000 was due to the withdrawal from the Weekly Courier and Leisure Newspapers and a reduction in the group's share of Croydon Cable TV, offset by the release of provisions relating to last year's business reorganisation.

Earnings per share increased by 70 per cent on a restated basis to 21.4p. A final dividend of 4.07p (3.3p) is recommended, increasing the total for the year by 20 per cent to 5.25p (4.4p).

● comment

After the spectacular advances

of the past two years - 52 per cent and 81 per cent respectively - prospects for this year may seem a bit tame. Growth in advertising revenues is unlikely to keep up its breakneck pace and the company has no major turnarounds, such as that of the Croydon Advertiser, up its sleeve. Moreover, there is uncertainty over its contract printing - The Guardian and Observer are transferring to the London Docklands, although new agreements will largely protect profits in the coming year. Looking ahead though, Portsmouth may generate some fresh excitement. For one thing, it plans to buy a neighbouring regional newspaper operation. For another, it is stepping up the expansion of its convenience stores, which it hopes could contribute 35 per cent of profits in five years' time. Assuming that the company makes profits of £5.25m this year, the shares, up 4p to 265p, are on a prospective multiple of 10.

Telfos reveals 24.58% Runciman stake

BY CLAY HARRIS

SHARES IN Walter Runciman, the shipping, securities and insurance group, rose 29p to 318p yesterday. Telfos Holdings, manufacturer of non-ferrous rods and diesel locomotives, unveiled a 24.58 per cent stake.

A meeting on Tuesday night between Mr Gary Runciman, Runciman chairman, and Mr Jon Malins, Telfos chief executive, was described by both sides as "inconclusive".

Officially, Telfos has described the stake - raised in two jumps from 4.9 per cent since early last week - as an investment. It is believed, however, that Telfos

may be considering putting forward propositions for "co-operation".

In 1987, Runciman reported pre-tax profits of £2.94m on turnover of £37.7m, compared with Telfos' profits of £1.72m on sales of £10.8m. The two companies are close in size, with market capitalisations of £28.5m and £27.9m.

● Gamesmen, the Swedish bank, said it had bought a 12.78 per cent stake in House Property Company of London, development and investment group. The stake is registered with Gamelstaden Nominees, and HPCL said it was considering inquiring

about beneficial ownership under Section 212 of the Companies Act. Mr Robert Baldock, the Australian investor who has been chairman of HPCL since January, controls a similar sized holding through a company called Swifts-pledge.

● Hey & Croft, USM-quoted housebuilder, said North East Essex Building Company, a private housebuilder, had built up a 7.49 per cent stake.

● Hartwell, Oxford-based motor distributor and property developer, said Cresscombe had raised its holding from 6.17 per cent to 10.75 per cent.



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JPMorgan

January, 1988

Radius makes software bid

Radius, USM-quoted computer systems and maintenance group, is making a recommended £4.33m offer for MGB, a private software house.

In the 15 months to December 31 1987, MGB made pre-tax profits of £632,000 on turnover of £3.63m. The consideration will be satisfied by shares, valued at a fixed price of 118p, with a cash alternative at the same level.

Drayton Japan Trust

Drayton Japan Trust had a net asset value of £10.3822 on May 27 1988 before deduction of the estimated expenses of the proposed re-organisation. At that date, about 54.8 per cent of the company's assets were in liquid investments of which 27.5 per cent were in sterling and 27 per cent in yen.

Peek acceptances

Peek, which stores and handles grain and animal foods, has received acceptances for its offer for the entire issued ordinary share capital of Dublin International in respect of 24.96m (£3.88 per cent) Dublin ordinary.

The Leeds

£50,000,000

Subordinated
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Agents Bank
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Associated British Foods

From the Chairman's Statement:

The 11.5 per cent increase in the profits achieved during the year by our operating divisions must be considered satisfactory given the adverse effect on our manufacturing division of volatile commodity prices and the strength of sterling at the year end on our overseas earnings.

A heavy capital investment programme has been maintained to preserve and improve our position in the very competitive markets in which we operate. This programme, and the consequent increase in reorganisation and other costs, affected margins in

certain of our operating divisions during the year but has resulted in improved product efficiency and a better ability to serve customers at home and abroad.

Investment income earned by the group was marginally below budget reflecting lower average interest rates during the year and the company's substantial equity investments. However, a year which saw equity markets around the world decline by up to 40 per cent in a matter of days puts this result in its correct perspective.

G. H. Weston

SUMMARY OF RESULTS

	1988 £ millions	1987 £ millions
Turnover	2,272.0	2,202.0
Trading surplus	133.9	120.1
Investment income	82.2	70.5
Profit before tax	210.4	190.5
Profit attributable to the company	136.5	124.2
Ordinary Shareholders' funds	1,530.6	1,477.1
Earnings per share	30.5p	30.3p
Dividend per share	8.3p	7.3p

Associated British Foods plc
Weston Centre, 68 Knightsbridge, London SW1X 7LR

UK COMPANY NEWS

Giltvote emerges victor in the battle for EPIC

BY NIKKI TAIT

THE LONG-running bid battle over Estates Property Investment Company has ended in victory for Giltvote, the newly formed consortium headed by Mr. Stephen Wingate.

Giltvote announced yesterday that it now controlled 56.5 per cent of EPIC's shares - with acceptances accounting for 30.8 per cent, and purchases for 25.7 per cent. Yesterday was "day 60" of the £27.3m recommended bid, beyond which it could not be extended.

Rival bidder, Peachey Property, finished with control of 33.3

per cent of EPIC - effectively, its own stake in the company. Its lower £23.4m offer has, therefore, lapsed. Peachey launched its first offer for EPIC back in January.

However, the battle may not be entirely over. Yesterday, Peachey's advisers, S.G. Warburton, said that the company stood by consistent statements during the bid battle that it was prepared to remain a minority shareholder if necessary.

They added that there had been no formal discussions either at company or adviser level with

Giltvote, and none were currently planned. But they conceded that - from Peachey's point of view - some division of the EPIC portfolio might be a possible solution to the situation.

The Giltvote camp, however, said it felt no immediate pressure from the Peachey shareholders and that it was quite happy to run the portfolio, regardless of Peachey's decision.

Giltvote's advisers, County NatWest, declined to comment on the suggestion of a possible division of the portfolio.

US Senator questions BAT's suitability to take Farmers

BY LOUISE KENOE IN SAN FRANCISCO

IN A significant escalation of political opposition to BAT's \$4.5 bn (£2.45bn) bid to acquire Farmers Group, the US insurance company, US Senator, Mr. Alan Cranston, has called upon the California Department of Insurance Commissioner to give "careful consideration" to social issues during public hearings to determine whether BAT is a "suitable" owner of the Los Angeles-based insurance firm.

BAT's links with South Africa and its role as one of the largest

tobacco producers have already been the target of attack by Californian state legislators. Senator Cranston's support for the growing anti-takeover campaign is however seen as a significant blow for BAT.

"I share the strong concerns which have been expressed by a number of other elected officials that approval of the takeover of this American company by a foreign conglomerate with extensive and expanding activities in South Africa, and a publicly announced intention to halt the dissemina-

tion of material regarding the health hazards of smoking, would not be in the best interests of the citizens of California", Senator Cranston said in a letter to the insurance commissioner.

The outcome of the California Insurance Commission hearings could be crucial in determining the outcome of the BAT bid because California is by far the largest market served by Farmers. Without the approval of the state's insurance commission, BAT would not be able to sell insurance in California.

Process losses increase

BY CLARE PEARSON

Process Systems, the US electronic systems manufacturer which has a London listing, may be taken over by Scana Corporation, the US diversified holding company. Scana's principal subsidiary is an electrical utility.

Scana said yesterday it was exploring the possibility of an agreed bid.

A decision is to be taken by June 17. At the same time as Process Systems announced pre-tax losses for 1987 almost doubled from \$5.91m to \$11.05m (£5.03m).

The increase in losses arose from a \$2.05m provision for inventory obsolescence, and a \$3.52m write-down of capitalised

software. This arose from the 1988 acquisition of MDA, the data processing equipment company.

However, the company's total revenues increased from \$12.3m to \$14.5m during the year.

This, combined with an increase in gross margins, resulted in operating losses \$500,000 lower at \$5.42m.

Scana has 2½ weeks to carry out due diligence investigations, before deciding whether to bid at a price which will be not greater than 25 cents per share.

This would value Process at \$14m. Directors of Process Systems who own 41 per cent of the

shares have pledged to vote in favour.

Scana said the merger would make industrial sense since one of Process Systems' main businesses is the supply of instrumentation to electrical utilities.

Process Systems, which is not paying a dividend for the last financial year, said its programme of cost reductions was taking longer to implement than it had anticipated.

It expected overheads would now be reduced at a rate of \$1.8m per annum.

The company is advised in London by J. Henry Schroder Wagg.

Tarmac sells SA interests for £7m

By Clay Harris

Tarmac, construction and property development group, has sold all its South African interests for £7m. The buyer is South African, but Tarmac refused last night to identify it other than to describe it as a "company of high standing."

Sir Eric Pomtains, chairman, said the disposal, which followed an approach made to Tarmac, would safeguard "as far as possible, the livelihoods of our employees". Until the approach, Tarmac had intended to maintain the business as a going concern, he said.

The sale price, which was the figure asked by Tarmac, exceeds the book value of the assets involved in the subsidiary, a quarry products company. Tarmac has never given details of the offshoot's sales and profits.

The disposal should guarantee a quieter time for Tarmac at next week's annual meeting. Although Tarmac has faced shareholders' questions about its South African activities at previous meetings, it has not seen anti-apartheid protests on the scale encountered by the conglomerate BTR last month. Tarmac said the announcement of the disposal was not connected to the imminence of the agm.

Telephone Rentals in £2.6m purchase

By Clare Pearson

Telephone Rentals, telecommunications equipment group, is buying Sound Systems for £2.6m (£2.18m) to strengthen its position in the Irish Republic.

The company is offering seven shares for every five in Sound Systems, valuing each Sound Systems share at £3.62. There is a cash alternative of £3.47 per share. Irrevocable undertakings have been obtained from holders of 71.3 per cent (464,900) of the shares.

Sound Systems made pre-tax profits of £350,000 in the year to the end of January.

Atlantic Assets investors offered revised package

BY NIKKI TAIT

A REVISED reconstruction scheme at Atlantic Assets, the £140m investment trust managed by Edinburgh-based Ivory & Sime, is offering investors a share swap into either another I&S-managed trust, the Independent Investment Company, or into I&S's offshore Atlas Fund.

Atlantic was one of three Ivory & Sime trusts featured in a complex reconstruction package announced in January.

The initial proposals were approved, and went ahead, at Edinburgh American, but they were rejected, for differing reasons, at the other two trusts. In the case of Atlantic, only 42.3 per cent of the shares voted were in favour of the original scheme.

Under the new reconstruction plan, Atlantic shareholders have two options, compared with the three previously.

The first is to take Independent shares with an underlying net asset value equivalent to 100 per cent of net asset value of their ordinary shares in Atlantic.

The second offers shares in either the global capital equity or the sterling liquidity sub-funds of the Atlas Fund equivalent to 95 per cent of the underlying net asset value of their shares in Atlantic.

Because Atlas is an open-ended investment company, shares in the various sub-funds trade at or close to net asset value. This route, therefore, suits shareholders who simply wish to cash in their holding.

Preference share and debt-holders in Atlantic will be repaid in cash at par, plus dividends and interest up to the winding-up date. Warrant holders receive a cash sum of about 9.5p per warrant.

A stumbling block in any reconstruction of Atlantic has been the trust's existing cross-holding in Independent, now a specialist venture capital trust.

The Atlantic stake amounts to 60 per cent of Independent's equity, plus 60 per cent of its warrants and, on an nav for Independent of 56.5p, is worth £38.2m. Under the latest proposals, Independent will purchase these shares from Atlantic and then cancel them. It will also acquire Atlantic's venture capital invest-

Recruitment and Personnel Services

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FINANCIAL TIMES

Some figures speak for themselves . . .

UK COMPANY NEWS

New-look FIH improves to £11.4m

BY CLARE PEARSON

Ferguson Industrial Holdings achieved a 20 per cent increase in pre-tax profits to £11.39m in the year to the end of February even though sales of investments contributed only £115,000 compared with £1.46m previously.

By the beginning of the year, Ferguson had disposed of almost all of its other interests and was concentrating on developing what it calls the "4 P's": packaging, printing, plastics and publishing. The figures included full-year contributions from two acquisitions, Berisford, a UK woven label manufacturer, and Empery, a US printer.

The profits advance was achieved after an increase in employees' profit sharing to over £1m (£888,000) and a much higher interest charge of £1.4m. Leaving out investment profits for both years, earnings per share advanced 20 per cent to 21.9p.

(18.2p).

The inclusion of Empery and Berisford boosted group turnover to £127.6m (£89.98m). Within Berisford, British Trimmings was sold during the year.

Mr Denis Vernon, chairman, said margins in the new businesses were lower than in the existing companies in the group within these divisions. The group trading return on sales was above 10 per cent.

The intention was that Empery be used as the nucleus for a major expansion in the US. Mr Vernon hoped that this would absorb about 25 per cent of capital employed in the group within the next few years.

A final dividend of 6.6p (5.9p) makes a total of 10p (9p).

● **comment**
FIH's emergence in its existing



Denis Vernon - new business margins lower

form, operating in four inter-linked areas, is a phenomenon of only the last year or two before that it was seen as a build-

ing and engineering concern. All yesterday's figures show is the company laying the ground work. Much of its business is now retail-orientated, with the provision of tickets and tags an important activity - and a solid one, so long as the consumer boom lasts. It is clearly successful in its particular niche areas, achieving 9 per cent margins in its printing businesses and 13 per cent in packaging. The acquisition in March of Design Mark Industries, the high quality labeler, should help margins in the US. This year it may make £12m pre-tax, putting the shares on a prospective p/e of about 10.5, which looks fair value as the company is unlikely to be re-rated in the near-term. Bid speculation has evaporated since last autumn, although the existence of four or five stakes, all of below 5 per cent, still underpins the shares.

Express publisher in US buy

United Newspapers, which includes the Daily Express and The Star among its titles, has acquired Diversified Communications of Seattle for an initial \$16m (£8.2m) in cash, with up to \$5m more depending on DCI's 1988 profits.

DCI's main business is the publication of free fortnightly magazines for the apartment rental market. In the year to October 31 1987, it made \$2.21m before tax.

Williams moves onto Nasdaq

Williams Holdings has established an American Depository Receipt programme sponsored by Citibank. Its ADRs will be traded on Nasdaq, the US over-the-counter market.

Williams is an industrial management company with interests in consumer, industrial and plastic products, vehicle dealerships, specialist engineering services and products for the defence and aerospace industries.

Mr Brian McGowan, chief executive, said the move was consistent with the increased importance of the company's US operations.

Life Sciences buy

Life Sciences International, formerly Plicom, has bought Whole Scientific of Denver for \$3.55m (£1.9m). Whole makes disposable laboratory products and reported 1987 profits before tax and non-recurring management expenses of \$800,000 on turnover of \$2.06m. Net assets at the year-end were \$1.23m.

Dalgety acquisitions

Dalgety Produce, potato merchant and packaging subsidiary of Dalgety, has bought the businesses of Farrant and Reid and Farrant Foods of St Leonards-on-Sea, East Sussex, for an undisclosed sum.

The acquisition of Farrant and Reid gives the company direct access to the main crop and new season potatoes in Kent, Sussex and Hampshire. It also provides entry into the growing market for prepared vegetables and pre-packed produce. Farrant and Reid has an annual turnover of £7.5m and net assets of £1.5m.

Leisure Investments

Leisure Investments has acquired four leasehold restaurants in central London for £2.1m cash. All four have been trading profitably and will contribute valuable leasehold assets to the group. The acquisition increases to seven the number of restaurants operated by the company, which plans to open at least five further outlets by the end of the year.

Seaford purchase

Seaford, Irish producer of textiles and PVC-coated fabric, has agreed to acquire J T Hunt (Storage) and J T Hunt (Workshop) for £4.19m, to be satisfied by the issue of 4.23m new ordinary shares. The two Hunt companies, which are run as a single business, operate as haulage contractors and provide short and long-term warehousing services. Their combined adjusted pre-tax profit for the nine months to end-January was £503,000. Net assets at that date were £1.93m.

York Trust achieves £5.5m in tough period

BY VANESSA HOULDER

York Trust, the issuing house and financial services group, more than doubled pre-tax profits to £5.5m for the year to March 31 1988, against £2.58m, restated to reflect the merger of LCF Group income increased from \$2.2m to \$11.07m.

Mr Neil Balfour, chairman, said these were extremely good results, produced in a difficult period. The volatile market of the past year had demonstrated the importance of having a broad base of earnings in a financial services group.

During the year, York Trust acquired and recapitalised LCF, the largest broker on LITFE, and Park Place Finance to establish financial broking and asset finance as two new core activities.

The investment banking, financial broking and asset finance divisions all performed exceptionally well. However, the results of the financial services division were depressed by the costs of re-organisation and in some areas by the fall in demand for personal investment products immediately after the crash. Mr Balfour said that the group's services had been repositioned under new management.

The investment banking division increased profits from £1.91m to £3.52m, based on growing fee based income and profits from its investment activities. The group sold its remaining stake in John Crowther Group, took a significant stake in Accis Group, increased its holding in York Mount Group and led a new investor syndicate and management team into Oeconics Group.

Profits from the asset finance division reached £231,000, and those from the financial broking

division increased from \$809,000 to £2.38m. The financial services division moved from a profit of £334,000 into a loss of £30,000.

Group costs increased from \$502,000 to \$233,000. There was an exceptional charge of \$436,000 and associates contributed £274,000. There was an extraordinary item less taxation of \$460,000 due to start up costs of York Australia, the inter-dealer broker operating in Sydney.

Earnings per share increased by 68 per cent to 8.2p (5.9p). A final dividend of 1.85p per share has been recommended, making 2p (1p) for the year.

● **comment**
York Trust, like most financial hot stocks, fell sharply out of favour last October. But, save for its unit trust business - roughly a sixth of its financial services

division - it reckons it has weathered the storm unscathed. The company's main concern is now to ensure that its earnings are not too dependent on a few choice deals. (Sales of its John Crowther stake, for example, have contributed more than a sixth of its income, for two years running.) Thus acquisitions, probably for shares, are on the cards, with a view to building two more legs onto the business. Most likely are moves into areas such as fund management and money broking, while in the meantime it will build up its financial services arm through organic growth. Assuming the company makes profits of £26.2m, the shares, down 2p to 76p, are on a rating of 9. High enough, given the mood of the market towards deal driven companies and the uncertainty surrounding the financial services side.

Mixed showing for TR trusts' assets

NET ASSET value per 25p share of TR Industrial and General Trust fell from 154.5p to 128.6p over the year to end-March 1988. The directors blamed the 17 per cent fall on the setback in world stock markets during the year.

Earnings worked through at 2.23p (2.5p). A final dividend of 1.6p raises the total from an adjusted 2.2p to 2.4p.

TR North America Investment Trust had a net asset value of 97p at end-March 1988 compared with 130p a year earlier. An unchanged final dividend of 1.5p is proposed to maintain the total

at 2p. Earnings fell from 2.24p to 1.64p per share.

Net revenue, after tax of £22,955 (£22,443), fell from £1,450 to £1,070.

TR Property Investment Trust saw its net assets per 25p share edge ahead from 105.2p to 108.1p over the year to end-March after deducting prior charges at par.

Net revenue improved from £2,650 to £2,680 after tax of £1,170 (£1,170). Earnings emerged at 2.06p (1.56p) and a final dividend of 1.05p makes a total of 1.6p (1.4p). A scrip issue on a one-for-one basis is proposed.

COMPANY NEWS IN BRIEF

A GOLDBERG & SONS: Charterball has increased its holding from 2.5m to 2.55m ordinary shares (14.9 per cent).

QUADRENT GROUP has acquired North East Communications, supplier and installer of cellular telephones, for an initial consideration of 163,790 new ordinary shares at a current market value of about £315,000. Additional profit-related payments, to a maximum of £350,000, will be made over the next three years.

W CANNING has bought 90 per cent of J J Specialities, chemicals and dyes distributor, for £380,000 cash and the repayment of borrowings from the vendor group of £290,000.

BEAVERCO (USM-quoted plastics and consumer products manufacturer) has acquired Karobes, car seat cover and golf bag maker, for £237,500 cash.

BOARD MEETINGS

Company	Date
Colson	June 14
North British Steel	June 14
ICI	June 14
Westland Group	June 8
Plas	June 14
BPB Industries	June 14
BSI Group	June 14
Blair Leisure Group	June 14
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Stead up to £8.94m and resists Clayform bid

BY CLAY HARRIS

Stead & Simpson, footwear retailer and motor dealer, yesterday reported pre-tax profits of £2.94m and again urged shareholders to reject the £89.5m takeover bid from Clayform Properties, property development and investment group.

For the first time, Stead included its net surplus on property disposals in the pre-tax total, rather than as an extraordinary item. On this basis, property sales contributed £2.58m (£1.72m) in the year to March 31.

As a result, the taxable total was 24 per cent higher than the restated £7.92m figure for the previous year. Excluding this change, operating profits rose by a more modest 15.6 per cent to £8.41m.

In its defence document, Stead said the Clayform offer significantly undervalued and threatened to break up the company. It also attacked the bidder's record as a retailer.

Mr Peter Gee, whose appointment as managing director of Stead from next April was announced yesterday, said: "The bid is clearly about getting a strong property portfolio on the cheap."

Stead has commissioned a revaluation of the portfolio, the first for two years. The result is likely to be announced before the end of the bid. The asset value at March 31 1987 was 138p per share.

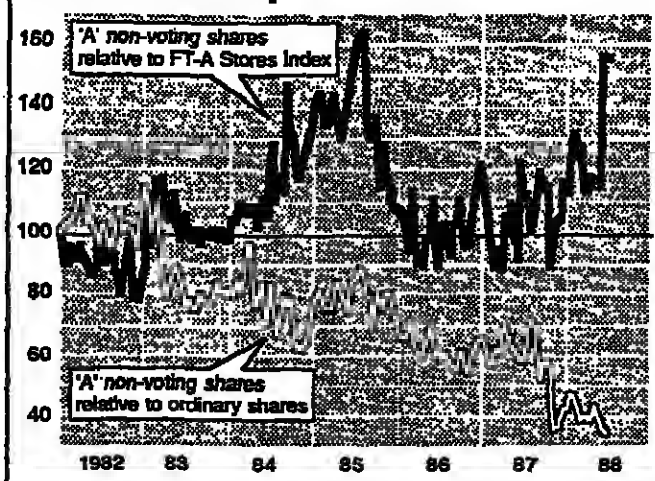
By comparison, Clayform is offering 128p in cash, with a loan note alternative, for Stead's 56.2m non-voting 'A' ordinary shares and £12 for the 1.6m voting ordinary shares. Apart from voting rights, there is no difference between the two classes. In the market, the shares closed respectively at 128p and 114.25p.

Stead made clear that its opposition would not be swayed even if holders of a large majority of non-voting shares accepted the offer. Clayform holds about 10 per cent of non-voting shares and just short of 30 per cent of voting shares; its chances of success depend on being able to sway some of the block held by directors and family.

Allowing for the uncertainty of family ties, this is estimated to comprise between 25 and 60 per cent of the total.

Excluding Clayform, Stead said, holders of each voting share also held an average of 11.4 non-voting shares. This reduced the

Stead and Simpson



income attraction of Clayform's offer, or eliminated it if full capital gains tax liability was assumed.

Turnover rose by 11.1 per cent to £77.9m (£70.1m). By division, footwear retailing contributed profits of £5.1m (£4.4m) and the three Leicester motor dealerships £1.37m (£1.23m). Computer and

management services fell to a £75,000 loss (£15,000 profit). On earnings per share 26 per cent higher at 11.6p (9.2p), a proposed final dividend of 3.2p (2.7p) will raise the total by 18 per cent to 4.8p (3.9p).

● **comment**
The cover of Stead's defence

document has an all-purpose message for both classes of shareholders. For the voting minority which holds the company's future in its hands, read it as "Say No"; for the unfranchised majority, however, the same repeated words clearly read "No Say". The recent trading performance in shoes is hardly startling, but there is even less than meets the eye. Even in management accounts, the freehold 40 per cent of shops is charged only a nominal rent which has not changed for five years. Margin comparisons with other independent retailers should therefore be taken with a grain of salt. Assuming the same level of property profits in the current year, the taxable total is unlikely to exceed £9.6m. The prospective p/a of 10 for the 'A' shares, and 115 for the voting shares, will rise sharply in coming weeks if Clayform sweetens its terms. The orphan 'A's may still be worth a punt, as their relationship to the voters has fallen behind the 1.3:6 ratio to which Clayform must adhere. They also will fall less than the voting shares if the bid fails.

Costain sees good recovery this year

by Nikki Tait

Costain, the mining to construction company in which Trafalgar House has built up a 7.45 per cent stake, yesterday told shareholders that it expected a good profits recovery in the current year. At the annual meeting yesterday, Sir Godfrey Messervy, chairman, said that encouraging progress was coming through in all sectors, strengthening the optimism expressed in the annual report.

Sir Godfrey made no reference to Trafalgar's presence on the share register, but replying to one shareholder, confirmed that the company did have a bid defence strategy in place. "Every prudent company would under these circumstances," he commented.

Exploration and El Oro show advance

Exploration Company, investment dealer, 42.79 per cent owned by El Oro Mining & Exploration Company, lifted pre-tax profits 28 per cent to £1.66m in 1987 against £1.45m. A single final dividend of 3.75p (2.5p) is proposed, payable from earnings of 10.52p (8.17p).

El Oro Mining & Exploration Company, 49.85 per cent owned by the Exploration Company, reported a 22 per cent pre-tax profit rise to £1.45m (£1.19m) for 1987. A dividend of 7.5p (5p) is proposed. Earnings rose to 22p (17.72p).

David & Charles

David & Charles Publishers increased pre-tax profits by 43 per cent from £430,000 to £636,000 in the year to January 31 1988. Sales rose from £9.27m to £10.6m. The dividend per 1p ordinary share for the year is being increased to 1.1p (1p), on earnings per share of 4.5p (2.45p), or 4.01p (2.26p) fully diluted.

The company's shares are traded on the over-the-counter market made by Guidehouse Securities.

McLeod Russel falls to £7.2m

MR NIGEL OPENSHAW, chairman of McLeod Russel Holdings, yesterday unveiled a profits downturn of £3.88m to £7.21m pre-tax for the year to end-March. Turnover was little changed at £38.75m.

The results, struck on a merger accounting basis, were the first from the enlarged group following the merger of Kennedy Smale and McLeod Russel Holdings towards the end of the 1987 year. The accounting period will run until September 30 and a final dividend for the 18 months will be paid in January 1989. As announced a second interim of 2.25p will be paid.

The fall in profits stemmed from two main factors - lower plantation returns resulting from depressed tea and coffee prices and the sale of the Indian interest in November.

Mr Openshaw said the board's

policy was to change the emphasis of the group from its traditional business of overseas plantations, principally tea and coffee, to UK-based businesses so as to improve the quality of earnings and assets.

The group had generated substantial cash balances in the UK, currently £18m, from sales of plantations, and it had a strong UK cash flow.

During the past 12 months UK profits before tax rose by £1.3m to £5.3m and Mr Openshaw said the outlook remained encouraging.

Profits of the Kenyan estates fell from £3.48m to £24,000 and losses from the tea and coffee estates in Papua New Guinea rose from £50,000 to £10,000. The Papua New Guinea estates are to be sold and the investment in the balance sheet has been written down to £1.

Hoskyns rises to £3.7m

Hoskyns Group pushed strongly ahead in the half year ended April 30, increasing its profits for the period by 35 per cent to £3.72m at the pre-tax level.

And with ten years of consistent growth behind it the company was looking for another outstanding year - taxable profits for 1988-89 surged by 44 per cent to £6.51m.

Turnover for the opening half improved from £39.95m to £47.96m. The London-based group is engaged in computer services. Tax of £1.34m (£1.04m) left earnings at 6.5p (4.7p) per 5p share. The interim dividend is being stepped up from 0.8p to 0.9p.

The two companies acquired in 1987 - Thomas & Co and the Computer Based Training group - were fitting in well, and the latest acquisitions - Insight Database Systems, Insight Software (Export) and Vector Software - had given the group a pole position in the market of providing application products and associated services for users of IBM mid-range machines.

Hoskyns is a subsidiary of Martin Marietta Corporation (USA).

Brian Blake to join Doctus as chairman

BY CLARE PEARSON

MR BRIAN BLAKE, who resigned earlier this year from Swinton Insurance, the motor insurance company he helped build up over 20 years, is to become executive chairman of Doctus, a management consultancy company.

Mr Blake, 43, is bringing with him to Doctus' board a business partner, Mr Alex Birchall. Mr Jim Byrne, Mr Blake's predecessor, will continue as an executive director.

Doctus was formed last April by reversing Doctus Management Consultancy into the quoted but

loss-making fabricator and carpet cutter Smith Whitworth.

"We feel Doctus has an awful lot going for it as an acquisitive vehicle," Mr Blake said yesterday. The shares rose 13p to close at 80p.

Purchases from Mr Byrne and John Govett, the fund management group, has given Mr Blake and Mr Birchall between them about 25.7 per cent of Doctus' ordinary share capital.

John Govett has now sold its entire 14.67 per cent stake in Doctus' ordinary shares, and its 4.59 per cent share of the company's equity warrants.

Engineering offsets fall in Chillington plantations

Chillington Corporation achieved a 16 per cent profit rise in 1987 despite continuing low commodity prices and the effect of the strong pound on the translation of overseas profits.

Mr Michael Nightingale, chairman, said good results from UK activities offset reduced profits from the plantation subsidiaries.

Pre-tax profits of £3.05m (£2.68m) were achieved on turnover of £48.04m (£36.67m). An extraordinary item of £2.56m (£235,000) mainly related to a profit on the disposal of the major part of the investment in

Telfee Holdings. Mr Nightingale said this helped provide the resources needed to exploit the long-term potential of the UK engineering companies.

A final dividend of 4.4p per share is recommended, making a total of 7p (6.4p adjusted).

On prospects, Mr Nightingale said demand remained high for engineering products. The Brazilian subsidiary was suffering from accelerating inflation and reduced demand, however he was confident that long-term prospects for the corporation were good.

Parkfield makes two acquisitions for £8.4m

Parkfield Group, rapidly-expanding conglomerate, has made two further acquisitions for a total of £8.4m. Miller Enterprises, greetings cards manufacturer, was acquired for £4m cash and Material Auxiliary de Petroleus, Spanish wheel maker, is being paid for by the issue of a 12-month promissory note for £4.4m.

Miller, set up almost 30 years by Lord Hanson and Sir Gordon White, makes cards under a number of names including Hanson White and Sunrise. The company was bought by the late Mr John Miller, then sales manager, in 1983.

Profits before tax, profit sharing and non-executive expenses were £491,000 in the year to the end of June 1987 on sales of £3.39m. Net assets at that date were £689,000.

Maps makes aluminium wheels and other aluminium castings for the automotive industry. The purchase follows the acquisition of two UK aluminium wheel producers during the past nine months.

In 1987 Maps reported pre-tax profits of £800,000 on turnover of £8m.

Rolfe & Nolan profits rise

Profits of Rolfe & Nolan Computer Services rose from £338,000 to £510,000 pre-tax for the year to end-February 1988. Turnover for the USM-quoted specialist supplier of futures and options systems and services rose from £2.21m to £3.02m.

The directors said that although market conditions on the sales and marketing front were less buoyant than before October last year there was still a good supply of new prospects in the UK and continental Europe.

The current year had begun satisfactorily and acquisitions were being sought. Earnings for the year emerged at 11.7p (6.8p) and a proposed final dividend of 2.5p raises the total 1p to 4p. Cash and short-term deposits at year-end totalled £1.12m (£933,000).

Publishing sale

Publishing Holdings, which is dealt on the Third Market, is to sell its publishing division to a management team led by two PFI directors for £1.13m. The buy-out is backed by Schroder Ventures.

COMPANY NEWS IN BRIEF

BRAITHWAITE GROUP has received acceptances of the offer for SPP in respect of 18.4m shares (95.42 per cent). These include acceptances for the cash alternative and the share election in respect of 14.64m and 1.06m SPP ordinary shares respectively. The offer has been declared unconditional as to acceptances.

SENIOR Engineering shareholders were told at the annual meeting that its order book remained

strong. Senior had secured substantial economist orders from the American utilities, which was an important breakthrough for the thermal engineering companies. The company's expansion programme had continued and a number of acquisitions had been made.

A & M GROUP has received acceptances for £1.25m nominal of convertible loan stock (40.28 per cent of total offered). The bal-

ance of £1.86m nominal has been taken up by the places.

ROOKWARE GROUP - Performance was significantly ahead of last year, Sir Peter Parker, chairman told annual meeting. The first quarter for glass had shown continuing improvement. The three new acquisitions in plastics have been turned into profit. Further potential acquisitions were being pursued.

MBS has acquired the interest and employees of CCF Recruitment from CCF Group which has decided to withdraw from the recruitment sector after 18 months to concentrate on its core business.

ELECTRA Investment Trust has invested an initial £1m in Langford Holdings, a Brighton-based exhibitions and publishing company. The funds were used by Langford to finance part of a simultaneous £1.4m acquisition of a Dutch exhibitions and publishing company.

CONSTRUCTION

£20.0M

PROPERTY

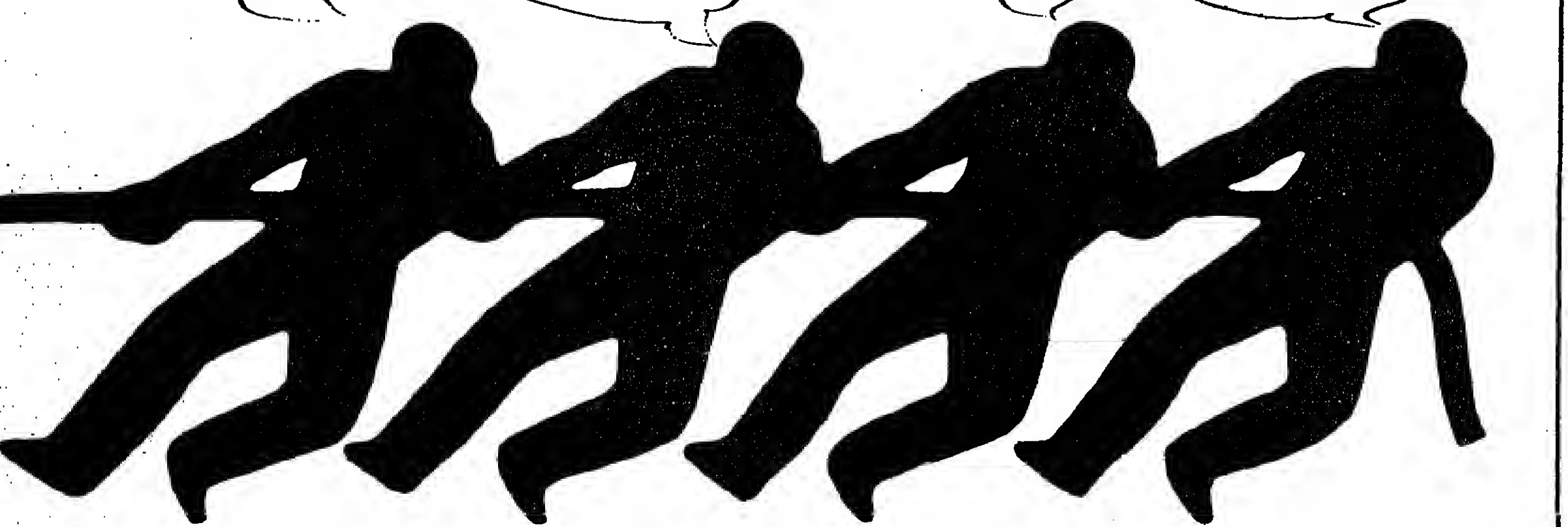
£27.1M

HOMES

£20.9M

TOTAL PROFIT

£73.1M



- 27th consecutive year of increased profit - up 27% to £73.1m including £5.1m from trading activities. Backed by long-term housing and property investment.
- Profits increased in Construction 30%, Property 31%, Homes 29%.

TAYLOR WOODROW

AAAA

- £112m increase in the property portfolio to £521m - 27% increase over 1986 including a record £85.8m net gain on revaluation.
- Not unsatisfactory growth in all core businesses.
- Achieved through free enterprise and teamwork.

Pulling together for people, performance and profit.

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CURRENCIES, MONEY AND CAPITAL MARKETS

29

FOREIGN EXCHANGES

Pound retreats against D-Mark

STERLING AND the dollar weakened against a recovering D-Mark yesterday, but finished above their lowest levels of the day.

The pound's fall was arrested by a belief in the market that the Bank of England could use an easing of the recent upward pressure on the currency to push up interest rates.

Three-month sterling interest was offered at 8.5 p.c. in London last night, discounting a rise of 1/4 p.c. in UK bank base rates. The pound was hit particularly hard around mid-morning, when the market suddenly unwound long sterling positions against the D-Mark.

This pulled sterling through a technical resistance level of DM15.50, down to a low of around DM15.14, where the currency found support.

It bounced quickly to DM15.45, before pushing up to around DM15.45 in the late afternoon, and closing at DM15.47, compared with DM15.17 on Tuesday.

The pound was nearly 1.75 cents lower against the dollar around mid-morning, but showed a slight recovery to finish 1.45 cents lower on the day at \$1.2920, to \$1.2925 from \$1.2950, and to \$1.2925 from \$1.2950.

According to the Bank of England, the pound's exchange rate index fell 0.6 to 77.3.

There was no news to account for sterling's fall, but dealers were said to be disappointed by the currency's recent performance, and its failure to breach

DM20 at the beginning of the week.

This disappointment tended to turn the market's attention towards economic fundamentals.

Recent statistics have pointed towards a rising UK balance of payments deficit, and increasing inflationary pressure.

The current account deficit for the first four months of the year was £2.6bn, against a Treasury forecast of £2bn for the whole year.

Forecasts in the City for the 1988 deficit range up to about £2.8bn.

Year-on-year inflation in April rose to 3.5 p.c. from 3.3 p.c., and according to Morgan Grenfell, is likely to have touched 4.0 p.c. in May.

Lending by banks and building societies was a record £3.3bn in April, and narrowly missed the money supply rose above its target range.

As sterling's upward surge faltered the implications of the underlying economic position led to a scramble to sell the currency, particularly against short D-Mark positions.

Rumours of recent intervention by the Bundesbank to support the D-Mark have also led to suggestions that the West German central bank does not wish to see

its currency fall any further.

Dealers noted that the Bundesbank added a surprisingly large amount of liquidity to the domestic banking system yesterday, via a securities repurchase agreement tender.

If the German authorities decide to buy D-Marks on the foreign exchanges this will have a side effect of draining money from the domestic market.

Yesterday's injection of money could be intended to prevent credit conditions becoming uncomfortably tight in these circumstances.

West German gross national product rose 1.5 p.c. in the first quarter of 1988, compared with 0.5 p.c. in the fourth quarter of last year, according to figures released yesterday.

This helped underpin the D-Mark, while several US economic statistics had little or no impact on the dollar.

The dollar fell to DM1.750 from DM1.750, and showed mixed changes against other major currencies. It rose to ¥125.20 from ¥125.10, and to SFR1.4405 from SFR1.4405.

On Bank of England figures the dollar's index rose to 93.8 from 93.7.

FINANCIAL FUTURES

Prices fall on weak sterling

A SHARP decline by sterling against the dollar and D-Mark, and a surge in cash rates, brought strong downward pressure to bear on three-month sterling deposits in the Life market yesterday.

Sterling's fall led to increased concern that UK authorities would push interest rates firmer. The Bank of England had no previous occasions - made clear its dislike of a high sterling/low interest rate combination, and yesterday's decline in the pound was seen as presenting the first

opportunity to push rates higher. However some analysts were more cautious, stressing that sterling's depreciation yesterday against the D-Mark was around 1 p.c., while its appreciation - since the Treasury abandoned the DM3.00 level - was still about 5 p.c.

Trading volume in three-month sterling deposits rose to a record high of around 30,000. The September contract - which now attracts a bulk of the volume - slipped to 90.79 at the close, down from 91.17 on Tuesday, although

this was up from the day's low of 90.73.

Long gilt prices were underpinned to some extent by a stronger US bond price and spread trading into the September contract, and finished the day slightly firmer.

Encouraging economic data and no rise in the US discount rate, enabled US bond futures to stage a strong recovery. US leading economic indicators for April rose an expected 0.2 p.c., but the March figure was revised down sharply to a rise of just 0.2 p.c. from 0.8 p.c.

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
90	1.00	0.00	0.00
91	0.50	0.50	0.50
92	0.00	1.00	1.00
93	0.00	0.50	0.50
94	0.00	0.00	0.00

Estimated volume total, Calls 150 Puts 200
Previous day's open int. Calls 147 Puts 204

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
100	0.00	0.00	0.00
101	0.00	0.00	0.00
102	0.00	0.00	0.00
103	0.00	0.00	0.00
104	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
110	0.00	0.00	0.00
111	0.00	0.00	0.00
112	0.00	0.00	0.00
113	0.00	0.00	0.00
114	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
120	0.00	0.00	0.00
121	0.00	0.00	0.00
122	0.00	0.00	0.00
123	0.00	0.00	0.00
124	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
130	0.00	0.00	0.00
131	0.00	0.00	0.00
132	0.00	0.00	0.00
133	0.00	0.00	0.00
134	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
140	0.00	0.00	0.00
141	0.00	0.00	0.00
142	0.00	0.00	0.00
143	0.00	0.00	0.00
144	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
150	0.00	0.00	0.00
151	0.00	0.00	0.00
152	0.00	0.00	0.00
153	0.00	0.00	0.00
154	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
160	0.00	0.00	0.00
161	0.00	0.00	0.00
162	0.00	0.00	0.00
163	0.00	0.00	0.00
164	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
170	0.00	0.00	0.00
171	0.00	0.00	0.00
172	0.00	0.00	0.00
173	0.00	0.00	0.00
174	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
180	0.00	0.00	0.00
181	0.00	0.00	0.00
182	0.00	0.00	0.00
183	0.00	0.00	0.00
184	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
190	0.00	0.00	0.00
191	0.00	0.00	0.00
192	0.00	0.00	0.00
193	0.00	0.00	0.00
194	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
200	0.00	0.00	0.00
201	0.00	0.00	0.00
202	0.00	0.00	0.00
203	0.00	0.00	0.00
204	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
210	0.00	0.00	0.00
211	0.00	0.00	0.00
212	0.00	0.00	0.00
213	0.00	0.00	0.00
214	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
220	0.00	0.00	0.00
221	0.00	0.00	0.00
222	0.00	0.00	0.00
223	0.00	0.00	0.00
224	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
230	0.00	0.00	0.00
231	0.00	0.00	0.00
232	0.00	0.00	0.00
233	0.00	0.00	0.00
234	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
240	0.00	0.00	0.00
241	0.00	0.00	0.00
242	0.00	0.00	0.00
243	0.00	0.00	0.00
244	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
250	0.00	0.00	0.00
251	0.00	0.00	0.00
252	0.00	0.00	0.00
253	0.00	0.00	0.00
254	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
260	0.00	0.00	0.00
261	0.00	0.00	0.00
262	0.00	0.00	0.00
263	0.00	0.00	0.00
264	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
270	0.00	0.00	0.00
271	0.00	0.00	0.00
272	0.00	0.00	0.00
273	0.00	0.00	0.00
274	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
280	0.00	0.00	0.00
281	0.00	0.00	0.00
282	0.00	0.00	0.00
283	0.00	0.00	0.00
284	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
290	0.00	0.00	0.00
291	0.00	0.00	0.00
292	0.00	0.00	0.00
293	0.00	0.00	0.00
294	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
300	0.00	0.00	0.00
301	0.00	0.00	0.00
302	0.00	0.00	0.00
303	0.00	0.00	0.00
304	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
310	0.00	0.00	0.00
311	0.00	0.00	0.00
312	0.00	0.00	0.00
313	0.00	0.00	0.00
314	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
320	0.00	0.00	0.00
321	0.00	0.00	0.00
322	0.00	0.00	0.00
323	0.00	0.00	0.00
324	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
330	0.00	0.00	0.00
331	0.00	0.00	0.00
332	0.00	0.00	0.00
333	0.00	0.00	0.00
334	0.00	0.00	0.00

Estimated volume total, Calls 100 Puts 100
Previous day's open int. Calls 100 Puts 100

LIFE MARKET FUTURES OPTIONS

Strike	Call	Put	Settle
340	0.00	0.00	0.00
341	0.00	0.00	0.00
342	0.00	0.00	0.00
343	0.00	0.00	0.00
344	0.00		

هكذا عن الفصل

Continued on next page

FT UNIT

هكذا عت القهل

LONDON SHARE SERVICE

[illegible][illegible][illegible]

Clydesdale Bank PLC			
50% of Writon Park, Elgin G7 2HL			
12,000,000	15.81	5.21	0.00
Co-operative Bank Cheese & Save			
78-80 Strand EC2			
12,000,000	15.81	4.46	0.00
Darlington & Co Ltd			
100% of 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000			

W.L.M. Britannia Ltd.		
11 Dunscombe Square, Epsom, Surrey	4.91	4.81
W.H. & A. Harris		
100 Tottenham Court Road, London W.1	5.00	4.91
Walford Special Reserve Account		
1 Leithway, London, EC2P 3EP	6.11	6.01
Ward & Co. Ltd.		
200, 204, 206, 208, 210, 212, 214, 216, 218, 220, 222, 224, 226, 228, 230, 232, 234, 236, 238, 240, 242, 244, 246, 248, 250, 252, 254, 256, 258, 260, 262, 264, 266, 268, 270, 272, 274, 276, 278, 280, 282, 284, 286, 288, 290, 292, 294, 296, 298, 300, 302, 304, 306, 308, 310, 312, 314, 316, 318, 320, 322, 324, 326, 328, 330, 332, 334, 336, 338, 340, 342, 344, 346, 348, 350, 352, 354, 356, 358, 360, 362, 364, 366, 368, 370, 372, 374, 376, 378, 380, 382, 384, 386, 388, 390, 392, 394, 396, 398, 400, 402, 404, 406, 408, 410, 412, 414, 416, 418, 420, 422, 424, 426, 428, 430, 432, 434, 436, 438, 440, 442, 444, 446, 448, 450, 452, 454, 456, 458, 460, 462, 464, 466, 468, 470, 472, 474, 476, 478, 480, 482, 484, 486, 488, 490, 492, 494, 496, 498, 500, 502, 504, 506, 508, 510, 512, 514, 516, 518, 520, 522, 524, 526, 528, 530, 532, 534, 536, 538, 540, 542, 544, 546, 548, 550, 552, 554, 556, 558, 560, 562, 564, 566, 568, 570, 572, 574, 576, 578, 580, 582, 584, 586, 588, 590, 592, 594, 596, 598, 600, 602, 604, 606, 608, 610, 612, 614, 616, 618, 620, 622, 624, 626, 628, 630, 632, 634, 636, 638, 640, 642, 644, 646, 648, 650, 652, 654, 656, 658, 660, 662, 664, 666, 668, 670, 672, 674, 676, 678, 680, 682, 684, 686, 688, 690, 692, 694, 696, 698, 700, 702, 704, 706, 708, 710, 712, 714, 716, 718, 720, 722, 724, 726, 728, 730, 732, 734, 736, 738, 740, 742, 744, 746, 748, 750, 752, 754, 756, 758, 760, 762, 764, 766, 768, 770, 772, 774, 776, 778, 780, 782, 784, 786, 788, 790, 792, 794, 796, 798, 800, 802, 804, 806, 808, 810, 812, 814, 816, 818, 820, 822, 824, 826, 828, 830, 832, 834, 836, 838, 840, 842, 844, 846, 848, 850, 852, 854, 856, 858, 860, 862, 864, 866, 868, 870, 872, 874, 876, 878, 880, 882, 884, 886, 888, 890, 892, 894, 896, 898, 900, 902, 904, 906, 908, 910, 912, 914, 916, 918, 920, 922, 924, 926, 928, 930, 932, 934, 936, 938, 940, 942, 944, 946, 948, 950, 952, 954, 956, 958, 960, 962, 964, 966, 968, 970, 972, 974, 976, 978, 980, 982, 984, 986, 988, 990, 992, 994, 996, 998, 1000	5.28	5.18
Ward & Co. Ltd.		
200, 204, 206, 208, 210, 212, 214, 216, 218, 220, 222, 224, 226, 228, 230, 232, 234, 236, 238, 240, 242, 244, 246, 248, 250, 252, 254, 256, 258, 260, 262, 264, 266, 268, 270, 272, 274, 276, 278, 280, 282, 284, 286, 288, 290, 292, 294, 296, 298, 300, 302, 304, 306, 308, 310, 312, 314, 316, 318, 320, 322, 324, 326, 328, 330, 332, 334, 336, 338, 340, 342, 344, 346, 348, 350, 352, 354, 356, 358, 360, 362, 364, 366, 368, 370, 372, 374, 376, 378, 380, 382, 384, 386, 388, 390, 392, 394, 396, 398, 400, 402, 404, 406, 408, 410, 412, 414, 416, 418, 420, 422, 424, 426, 428, 430, 432, 434, 436, 438, 440, 442, 444, 446, 448, 450, 452, 454, 456, 458, 460, 462, 464, 466, 468, 470, 472, 474, 476, 478, 480, 482, 484, 486, 488, 490, 492, 494, 496, 498, 500, 502, 504, 506, 508, 510, 512, 514, 516, 518, 520, 522, 524, 526, 528, 530, 532, 534, 536, 538, 540, 542, 544, 546, 548, 550, 552, 554, 556, 558, 560, 562, 564, 566, 568, 570, 572, 574, 576, 578, 580, 582, 584, 586, 588, 590, 592, 594, 596, 598, 600, 602, 604, 606, 608, 610, 612, 614, 616, 618, 620, 622, 624, 626, 628, 630, 632, 634, 636, 638, 640, 642, 644, 646, 648, 650, 652, 654, 656, 658, 660, 662, 664, 666, 668, 670, 672, 674, 676, 678, 680, 682, 684, 686, 688, 690, 692, 694, 696, 698, 700, 702, 704, 706, 708, 710, 712, 714, 716, 718, 720, 722, 724, 726, 728, 730, 732, 734, 736, 738, 740, 742, 744, 746, 748, 750, 752, 754, 756, 758, 760, 762, 764, 766, 768, 770, 772, 774, 776, 778, 780, 782, 784, 786, 788, 790, 792, 794, 796, 798, 800, 802, 804, 806, 808, 810, 812, 814, 816, 818, 820, 822, 824, 826, 828, 830, 832, 834, 836, 838, 840, 842, 844, 846, 848, 850, 852, 854, 856, 858, 860, 862, 864, 866, 868, 870, 872, 874, 876, 878, 880, 882, 884, 886, 888, 890, 892, 894, 896, 898, 900, 902, 904, 906, 908, 910, 912, 914, 916, 918, 920, 922, 924, 926, 928, 930, 932, 934, 936, 938, 940, 942, 944, 946, 948, 950, 952, 954, 956, 958, 960, 962, 964, 966, 968, 970, 972, 974, 976, 978, 980, 982, 984, 986, 988, 990, 992, 994, 996, 998, 1000	6.11	6.01
Royal Bank of Scotland plc		
825 St Andrew St, Edinburgh, EH1 1YU	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
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100 Tottenham Court Road, London W.1	5.00	4.91
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100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		
100 Tottenham Court Road, London W.1	5.00	4.91
Sainsbury's		

of certain other international plans indicate gains for the latter, as Offshore prices remain at Yulor's opening price, a Yulco bonus on off-shore market. Yulor's opening price is Offshore UK Lams, a Perovian, international planning premiums unchanged. Offshore prices include an economic report's contribution. Offshore price's progress is brought through managers, a Perovian, off-shore origin, a Submarine, a Yulco delivery, a Submarine. Only available to other countries, Yulco covers some announced rates of Navy line divisions.

LONDON SHARE SERVICE

AMERICANS—Contd

1988			Price	% chg	Vol	Price
High	Low	Stock				
21 1/2	27 1/2	San Cor Inc. 51	32 1/2	+1 1/2	11 1/2	31 1/2
28 1/2	29 1/2	TRW Inc 62 1/2	25 1/4	-1 1/4	31 1/2	25 1/4
26 1/2	27 1/2	TRW Inc 62 1/2	25 1/4	-1 1/4	31 1/2	25 1/4
27 1/2	29 1/2	Trizec 56 1/2	24 1/4	-1 1/4	33 1/2	24 1/4
25 1/2	26 1/2	Time Inc 51	48 1/2	+1 1/2	31 1/2	48 1/2
25 1/2	26 1/2	Transamerica 51	17 1/2	-1 1/2	31 1/2	17 1/2
20 1/2	21 1/2	Trans World Systems 51	14 1/2	-1 1/2	31 1/2	14 1/2
20 1/2	21 1/2	TRIOVA Corp	14 1/2	-1 1/2	31 1/2	14 1/2
20 1/2	21 1/2	USX 51	17 1/2	-1 1/2	31 1/2	17 1/2
20 1/2	21 1/2	United Technologies	20 1/2	-1 1/2	31 1/2	20 1/2
21 1/2	22 1/2	US West	20 1/2	-1 1/2	31 1/2	20 1/2
21 1/2	22 1/2	Waste Management 51	19 1/2	-1 1/2	31 1/2	19 1/2
21 1/2	22 1/2	Whisper 51	14 1/2	-1 1/2	31 1/2	14 1/2
20 1/2	21 1/2		14 1/2	-1 1/2	31 1/2	14 1/2

BUILDING. TIMBER. ROADS

[illegible]**DRAPERY AND STORES—Contd.**[illegible]

ENGINEERING 8-14

[illegible]**INDUSTRIALS (Miscel.)—Contd.**

High	Low	Stock	Price	+ or -	Bid	Ask	% Chg	P/E
222 1/2	220 1/2	Brc Comd Ord PP	224	-2	7 1/2	4 1/2	1.2	17.1
436 3/4	436 1/4	Brc Ports	436	+1				
134 1/2	134 1/2	Brc Ship	134	-1				
137 1/2	136 1/2	Burndig S&P	143	-1	62.0	3.0	1.9	19.1
51 1/2	51 1/2	CA S&P 2 1/2	51 1/2	+4	015 1/2			
96 1/2	96 1/2	Chas Europe	96 1/2	-1	110.0	5.3	1.0	
70 1/2	70 1/2	Chas Ruber E.L.	70 1/2	-1	16.6	3.4	1.7	17.8
32 1/2	32 1/2	CIAA	32 1/2	-1	16.6	3.4	1.7	17.8
19 1/2	19 1/2	Chas Europe	19 1/2	-1	16.6	3.4	1.7	17.8
43 1/2	43 1/2	Chas Europe	43 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe	50 1/2	-1	16.6	3.4	1.7	17.8
36 1/2	36 1/2	Chas Europe	36 1/2	-1	16.6	3.4	1.7	17.8
50 1/2	50 1/2	Chas Europe						

INDUSTRIALS (Miscel.)—Contd

[illegible]

Old Corp @	214p
Energy Corp	34p

[illegible]

Symbol	Stock	Price	+ or -	Div Yield	Gr
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#	Year	Sex	Stock	Price	On	Off	Wtd	Wtd
					Hand	Hand		
118	1968	M	11112425	230	60.5	76	6	76
119	1968	M	11112425	230	60.5	76	6	76
120	1968	M	11112425	230	60.5	76	6	76
121	1968	M	11112425	230	60.5	76	6	76
122	1968	M	11112425	230	60.5	76	6	76
123	1968	M	11112425	230	60.5	76	6	76
124	1968	M	11112425	230	60.5	76	6	76
125	1968	M	11112425	230	60.5	76	6	76
126	1968	M	11112425	230	60.5	76	6	76
127	1968	M	11112425	230	60.5	76	6	76
128	1968	M	11112425	230	60.5	76	6	76
129	1968	M	11112425	230	60.5	76	6	76
130	1968	M	11112425	230	60.5	76	6	76
131	1968	M	11112425	230	60.5	76	6	76
132	1968	M	11112425	230	60.5	76	6	76
133	1968	M	11112425	230	60.5	76	6	76
134	1968	M	11112425	230	60.5	76	6	76
135	1968	M	11112425	230	60.5	76	6	76
136	1968	M	11112425	230	60.5	76	6	76
137	1968	M	11112425	230	60.5	76	6	76
138	1968	M	11112425	230	60.5	76	6	76
139	1968	M	11112425	230	60.5	76	6	76
140	1968	M	11112425	230	60.5	76	6	76
141	1968	M	11112425	230	60.5	76	6	76
142	1968	M	11112425	230	60.5	76	6	76
143	1968	M	11112425	230	60.5	76	6	76
144	1968	M	11112425	230	60.5	76	6	76
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146	1968	M	11112425	230	60.5	76	6	76
147	1968	M	11112425	230	60.5	76	6	76
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149	1968	M	11112425	230	60.5	76	6	76
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155	1968	M	11112425	230	60.5	76	6	76
156	1968	M	11112425	230	60.5	76	6	76
157	1968	M	11112425	230	60.5	76	6	76
158	1968	M	11112425	230	60.5	76	6	76
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164	1968	M	11112425	230	60.5	76	6	76
165	1968	M	11112425	230	60.5	76	6	76
166	1968	M	11112425	230	60.5	76	6	76
167	1968	M	11112425	230	60.5	76	6	76
168	1968	M	11112425	230	60.5	76	6	76</

E25/Akzo F7 20	E314	+1	+033%	3
288/Alia Hohlins.	335	-5	9.35	2

324	229 Adams Pt 20	531	+1	932	25	59	4.8
325	230 Adams Highway	532	+1	933	26	59	4.7
326	231 Adams Highway	533	+1	934	27	59	4.7
327	232 Adams Highway	534	+1	935	28	59	4.7
328	233 Adams Highway	535	+1	936	29	59	4.7
329	234 Adams Highway	536	+1	937	30	59	4.7
330	235 Adams Highway	537	+1	938	31	59	4.7
331	236 Adams Highway	538	+1	939	32	59	4.7
332	237 Adams Highway	539	+1	940	33	59	4.7
333	238 Adams Highway	540	+1	941	34	59	4.7
334	239 Adams Highway	541	+1	942	35	59	4.7
335	240 Adams Highway	542	+1	943	36	59	4.7
336	241 Adams Highway	543	+1	944	37	59	4.7
337	242 Adams Highway	544	+1	945	38	59	4.7
338	243 Adams Highway	545	+1	946	39	59	4.7
339	244 Adams Highway	546	+1	947	40	59	4.7
340	245 Adams Highway	547	+1	948	41	59	4.7
341	246 Adams Highway	548	+1	949	42	59	4.7
342	247 Adams Highway	549	+1	950	43	59	4.7
343	248 Adams Highway	550	+1	951	44	59	4.7
344	249 Adams Highway	551	+1	952	45	59	4.7
345	250 Adams Highway	552	+1	953	46	59	4.7
346	251 Adams Highway	553	+1	954	47	59	4.7
347	252 Adams Highway	554	+1	955	48	59	4.7
348	253 Adams Highway	555	+1	956	49	59	4.7
349	254 Adams Highway	556	+1	957	50	59	4.7
350	255 Adams Highway	557	+1	958	51	59	4.7
351	256 Adams Highway	558	+1	959	52	59	4.7
352	257 Adams Highway	559	+1	960	53	59	4.7
353	258 Adams Highway	560	+1	961	54	59	4.7
354	259 Adams Highway	561	+1	962	55	59	4.7
355	260 Adams Highway	562	+1	963	56	59	4.7
356	261 Adams Highway	563	+1	964	57	59	4.7
357	262 Adams Highway	564	+1	965	58	59	4.7
358	263 Adams Highway	565	+1	966	59	59	4.7
359	264 Adams Highway	566	+1	967	60	59	4.7
360	265 Adams Highway	567	+1	968	61	59	4.7
361	266 Adams Highway	568	+1	969	62	59	4.7
362	267 Adams Highway	569	+1	970	63	59	4.7
363	268 Adams Highway	570	+1	971	64	59	4.7
364	269 Adams Highway	571	+1	972	65	59	4.7
365	270 Adams Highway	572	+1	973	66	59	4.7
366	271 Adams Highway	573	+1	974	67	59	4.7
367	272 Adams Highway	574	+1	975	68	59	4.7
368	273 Adams Highway	575	+1	976	69	59	4.7
369	274 Adams Highway	576	+1	977	70	59	4.7
370	275 Adams Highway	577	+1	978	71	59	4.7
371	276 Adams Highway	578	+1	979	72	59	4.7
372	277 Adams Highway	579	+1	980	73	59	4.7
373	278 Adams Highway	580	+1	981	74	59	4.7
374	279 Adams Highway	581	+1	982	75	59	4.7
375	280 Adams Highway	582	+1	983	76	59	4.7
376	281 Adams Highway	583	+1	984	77	59	4.7
377	282 Adams Highway	584	+1	985	78	59	4.7
378	283 Adams Highway	585	+1	986	79	59	4.7
379	284 Adams Highway	586	+1	987	80	59	4.7
380	285 Adams Highway	587	+1	988	81	59	4.7
381	286 Adams Highway	588	+1	989	82	59	4.7
382	287 Adams Highway	589	+1	990	83	59	4.7
383	288 Adams Highway	590	+1	991	84	59	4.7
384	289 Adams Highway	591	+1	992	85	59	4.7

28	99 Elec. Data Prog. Sp. y	116	-1
92	65 Electronic Machine - y	73	

[illegible]

5/ASDA Group.....	154	-3	13.5	2
7/Arator & Hutcherson...	928	-4	18.5	3

154	3	15.5	2.3	20	17.1	11
155	4	18.5	2.9	27	23.1	11
156	3	18.5	2.9	27	23.1	11
157	3	18.5	2.9	27	23.1	11
158	3	18.5	2.9	27	23.1	11
159	3	18.5	2.9	27	23.1	11
160	3	18.5	2.9	27	23.1	11
161	3	18.5	2.9	27	23.1	11
162	3	18.5	2.9	27	23.1	11
163	3	18.5	2.9	27	23.1	11
164	3	18.5	2.9	27	23.1	11
165	3	18.5	2.9	27	23.1	11
166	3	18.5	2.9	27	23.1	11
167	3	18.5	2.9	27	23.1	11
168	3	18.5	2.9	27	23.1	11
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170	3	18.5	2.9	27	23.1	11
171	3	18.5	2.9	27	23.1	11
172	3	18.5	2.9	27	23.1	11
173	3	18.5	2.9	27	23.1	11
174	3	18.5	2.9	27	23.1	11
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176	3	18.5	2.9	27	23.1	11
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179	3	18.5	2.9	27	23.1	11
180	3	18.5	2.9	27	23.1	11
181	3	18.5	2.9	27	23.1	11
182	3	18.5	2.9	27	23.1	11
183	3	18.5	2.9	27	23.1	11
184	3	18.5	2.9	27	23.1	11
185	3	18.5	2.9	27	23.1	11
186	3	18.5	2.9	27	23.1	11
187	3	18.5	2.9	27	23.1	11
188	3	18.5	2.9	27	23.1	11
189	3	18.5	2.9	27	23.1	11
190	3	18.5	2.9	27	23.1	11
191	3	18.5	2.9	27	23.1	11
192	3	18.5	2.9	27	23.1	11
193	3	18.5	2.9	27	23.1	11
194	3	18.5	2.9	27	23.1	11
195	3	18.5	2.9	27	23.1	11
196	3	18.5	2.9	27	23.1	11
197	3	18.5	2.9	27	23.1	11
198	3	18.5	2.9	27	23.1	11
199	3	18.5	2.9	27	23.1	11
200	3	18.5	2.9	27	23.1	11

55 ACS: Group 10p v1 75 -1

[illegible]

42	422	Autocall S3	54	54	54
43	43	Multitone Elect	54	54	54
44	44	...	54	54	54

[illegible]

Aberdeen Stk Hse Spr	74	-2	1.2	0.8
Ballard Bldg	74	-2	1.2	0.8

[illegible]

285	171	Huntingdon Int'l Sp	260	-2				
80	55	Huntleigh Tech Sp	55		0.5		1.2	

[illegible]

226 Abbey Life Sp..... 283 -2 |

[illegible]

151 MEC 50c	376	-3	130	27
151 MEC 50c	255		171	45

[illegible]

107. 112.

[illegible]

AAF hrs. 7 $\frac{1}{2}$ p.	1.5	3.75	3.8
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12-11-74	12-10-74	12-9-74	12-8-74	12-7-74	12-6-74	12-5-74	12-4-74	12-3-74	12-2-74	12-1-74	11-30-73	11-29-73	11-28-73	11-27-73	11-26-73	11-25-73	11-24-73	11-23-73	11-22-73	11-21-73	11-20-73	11-19-73	11-18-73	11-17-73	11-16-73	11-15-73	11-14-73	11-13-73	11-12-73	11-11-73	11-10-73	11-9-73	11-8-73	11-7-73	11-6-73	11-5-73	11-4-73	11-3-73	11-2-73	11-1-73	10-31-72	10-30-72	10-29-72	10-28-72	10-27-72	10-26-72	10-25-72	10-24-72	10-23-72	10-22-72	10-21-72	10-20-72	10-19-72	10-18-72	10-17-72	10-16-72	10-15-72	10-14-72	10-13-72	10-12-72	10-11-72	10-10-72	10-9-72	10-8-72	10-7-72	10-6-72	10-5-72	10-4-72	10-3-72	10-2-72	10-1-72	9-30-71	9-29-71	9-28-71	9-27-71	9-26-71	9-25-71	9-24-71	9-23-71	9-22-71	9-21-71	9-20-71	9-19-71	9-18-71	9-17-71	9-16-71	9-15-71	9-14-71	9-13-71	9-12-71	9-11-71	9-10-71	9-9-71	9-8-71	9-7-71	9-6-71	9-5-71	9-4-71	9-3-71	9-2-71	9-1-71	8-31-70	8-30-70	8-29-70	8-28-70	8-27-70	8-26-70	8-25-70	8-24-70	8-23-70	8-22-70	8-21-70	8-20-70	8-19-70	8-18-70	8-17-70	8-16-70	8-15-70	8-14-70	8-13-70	8-12-70	8-11-70	8-10-70	8-9-70	8-8-70	8-7-70	8-6-70	8-5-70	8-4-70	8-3-70	8-2-70	8-1-70	7-31-69	7-30-69	7-29-69	7-28-69	7-27-69	7-26-69	7-25-69	7-24-69	7-23-69	7-22-69	7-21-69	7-20-69	7-19-69	7-18-69	7-17-69	7-16-69	7-15-69	7-14-69	7-13-69	7-12-69	7-11-69	7-10-69	7-9-69	7-8-69	7-7-69	7-6-69	7-5-69	7-4-69	7-3-69	7-2-69	7-1-69	6-30-68	6-29-68	6-28-68	6-27-68	6-26-68	6-25-68	6-24-68	6-23-68	6-22-68	6-21-68	6-20-68	6-19-68	6-18-68	6-17-68	6-16-68	6-15-68	6-14-68	6-13-68	6-12-68	6-11-68	6-10-68	6-9-68	6-8-68	6-7-68	6-6-68	6-5-68	6-4-68	6-3-68	6-2-68	6-1-68	5-31-67	5-30-67	5-29-67	5-28-67	5-27-67	5-26-67	5-25-67	5-24-67	5-23-67	5-22-67	5-21-67	5-20-67	5-19-67	5-18-67	5-17-67	5-16-67	5-15-67	5-14-67	5-13-67	5-12-67	5-11-67	5-10-67	5-9-67	5-8-67	5-7-67	5-6-67	5-5-67	5-4-67	5-3-67	5-2-67	5-1-67	4-30-66	4-29-66	4-28-66	4-27-66	4-26-66	4-25-66	4-24-66	4-23-66	4-22-66	4-21-66	4-20-66	4-19-66	4-18-66	4-17-66	4-16-66	4-15-66	4-14-66	4-13-66	4-12-66	4-11-66	4-10-66	4-9-66	4-8-66	4-7-66	4-6-66	4-5-66	4-4-66	4-3-66	4-2-66	4-1-66	3-31-65	3-30-65	3-29-65	3-28-65	3-27-65	3-26-65	3-25-65	3-24-65	3-23-65	3-22-65	3-21-65	3-20-65	3-19-65	3-18-65	3-17-65	3-16-65	3-15-65	3-14-65	3-13-65	3-12-65	3-11-65	3-10-65	3-9-65	3-8-65	3-7-65	3-6-65	3-5-65	3-4-65	3-3-65	3-2-65	3-1-65	2-28-64	2-27-64	2-26-64	2-25-64	2-24-64	2-23-64	2-22-64	2-21-64	2-20-64	2-19-64	2-18-64	2-17-64	2-16-64	2-15-64	2-14-64	2-13-64	2-12-64	2-11-64	2-10-64	2-9-64	2-8-64	2-7-64	2-6-64	2-5-64	2-4-64	2-3-64	2-2-64	2-1-64	1-31-63	1-30-63	1-29-63	1-28-63	1-27-63	1-26-63	1-25-63	1-24-63	1-23-63	1-22-63	1-21-63	1-20-63	1-19-63	1-18-63	1-17-63	1-16-63	1-15-63	1-14-63	1-13-63	1-12-63	1-11-63	1-10-63	1-9-63	1-8-63	1-7-63	1-6-63	1-5-63	1-4-63	1-3-63	1-2-63	1-1-63	12-31-62	12-30-62	12-29-62	12-28-62	12-27-62	12-26-62	12-25-62	12-24-62	12-23-62	12-22-62	12-21-62	12-20-62	12-19-62	12-18-62	12-17-62	12-16-62	12-15-62	12-14-62	12-13-62	12-12-62	12-11-62	12-10-62	12-9-62	12-8-62	12-7-62	12-6-62	12-5-62	12-4-62	12-3-62	12-2-62	12-1-62	11-30-61	11-29-61	11-28-61	11-27-61	11-26-61	11-25-61	11-24-61	11-23-61	11-22-61	11-21-61	11-20-61	11-19-61	11-18-61	11-17-61	11-16-61	11-15-61	11-14-61	11-13-61	11-12-61	11-11-61	11-10-61	11-9-61	11-8-61	11-7-61	11-6-61	11-5-61	11-4-61	11-3-61	11-2-61	11-1-61	10-31-60	10-30-60	10-29-60	10-28-60	10-27-60	10-26-60	10-25-60	10-24-60	10-23-60	10-22-60	10-21-60	10-20-60	10-19-60	10-18-60	10-17-60	10-16-60	10-15-60	10-14-60	10-13-60	10-12-60	10-11-60	10-10-60	10-9-60	10-8-60	10-7-60	10-6-60	10-5-60	10-4-60	10-3-60	10-2-60	10-1-60	9-30-59	9-29-59	9-28-59	9-27-59	9-26-59	9-25-59	9-24-59	9-23-59	9-22-59	9-21-59	9-20-59	9-19-59	9-18-59	9-17-59	9-16-59	9-15-59	9-14-59	9-13-59	9-12-59	9-11-59	9-10-59	9-9-59	9-8-59	9-7-59	9-6-59	9-5-59	9-4-59	9-3-59	9-2-59	9-1-59	8-31-58	8-30-58	8-29-58	8-28-58	8-27-58	8-26-58	8-25-58	8-24-58	8-23-58	8-22-58	8-21-58	8-20-58	8-19-58	8-18-58	8-17-58	8-16-58	8-15-58	8-14-58	8-13-58	8-12-58	8-11-58	8-10-58	8-9-58	8-8-58	8-7-58	8-6-58	8-5-58	8-4-58	8-3-58	8-2-58	8-1-58	7-31-57	7-30-57	7-29-57	7-28-57	7-27-57	7-26-57	7-25-57	7-24-57	7-23-57	7-22-57	7-21-57	7-20-57	7-19-57	7-18-57	7-17-57	7-16-57	7-15-57	7-14-57	7-13-57	7-12-57	7-11-57	7-10-57	7-9-57	7-8-57	7-7-57	7-6-57	7-5-57	7-4-57	7-3-57	7-2-57	7-1-57	6-30-56	6-29-56	6-28-56	6-27-56	6-26-56	6-25-56	6-24-56	6-23-56	6-22-56	6-21-56	6-20-56	6-19-56	6-18-56	6-17-56	6-16-56	6-15-56	6-14-56	6-13-56	6-12-56	6-11-56	6-10-56	6-9-56	6-8-56	6-7-56	6-6-56	6-5-56	6-4-56	6-3-56	6-2-56	6-1-56	5-31-55	5-30-55	5-29-55	5-28-55	5-27-55	5-26-55	5-25-55	5-24-55	5-23-55	5-22-55	5-21-55	5-20-55	5-19-55	5-18-55	5-17-55	5-16-55	5-15-55	5-14-55	5-13-55	5-12-55	5-11-55	5-10-55	5-9-55	5-8-55	5-7-55	5-6-55	5-5-55	5-4-55	5-3-55	5-2-55	5-1-55	4-30-54	4-29-54	4-28-54	4-27-54	4-26-54	4-25-54	4-24-54	4-23-54	4-22-54	4-21-54	4-20-54	4-19-54	4-18-54	4-17-54	4-16-54	4-15-54	4-14-54	4-13-54	4-12-54	4-11-54	4-10-54	4-9-54	4-8-54	4-7-54	4-6-54	4-5-54	4-4-54	4-3-54	4-2-54	4-1-54	3-31-53	3-30-53	3-29-53	3-28-53	3-27-53	3-26-53	3-25-53	3-24-53	3-23-53	3-22-53	3-21-53	3-20-53	3-19-53	3-18-53	3-17-53	3-16-53	3-15-53	3-14-53	3-13-53	3-12-53	3-11-53	3-10-53	3-9-53	3-8-53	3-7-53	3-6-53	3-5-53	3-4-53	3-3-53	3-2-53	3-1-53	2-28-52	2-27-52	2-26-52	2-25-52	2-24-52	2-23-52	2-22-52	2-21-52	2-20-52	2-19-52	2-18-52	2-17-52	2-16-52	2-15-52	2-14-52	2-13-52	2-12-52	2-11-52	2-10-52	2-9-52	2-8-52	2-7-52	2-6-52	2-5-52	2-4-52	2-3-52	2-2-52	2-1-52	1-31-51	1-30-51	1-29-51	1-28-51	1-27-51	1-26-51	1-25-51	1-24-51	1-23-51	1-22-51	1-21-51	1-20-51	1-19-51	1-18-51	1-17-51	1-16-51	1-15-51	1-14-51	1-13-51	1-12-51	1-11-51	1-10-51	1-9-51	1-8-51	1-7-51	1-6-51	1-5-51	1-4-51	1-3-51	1-2-51	1-1-51	12-31-50	12-30-50	12-29-50	12-28-50	12-27-50	12-26-50	12-25-50	12-24-50	12-23-50	12-22-50	12-21-50	12-20-50	12-19-50	12-18-50	12-17-50	12-16-50	12-15-50	12-14-50	12-13-50	12-12-50	12-11-50	12-10-50	12-9-50	12-8-50	12-7-50	12-6-50	12-5-50	12-4-50	12-3-50	12-2-50	12-1-50	11-30-49	11-29-49	11-28-49	11-27-49	11-26-49	11-25-49	11-24-49	11-23-49	11-22-49	11-21-49	11-20-49	11-19-49	11-18-49	11-17-49	11-16-49	11-15-49	11-14-49	11-13-49	11-12-49	11-11-49	11-10-49	11-9-49	11-8-49	11-7-49	11-6-49	11-5-49	11-4-49	11-3-49	11-2-49	11-1-49	10-31-48	10-30-48	10-29-48	10-28-48	10-27-48	10-26-48	10-25-48	10-24-48	10-23-48	10-22-48	10-21-48	10-20-48	10-19-48	10-18-48	10-17-48	10-16-48	10-15-48	10-14-48	10-13-48	10-12-48	10-11-48	10-10-48	10-9-48	10-8-48	10-7-48	10-6-48	10-5-48	10-4-48	10-3-48	10-2-48	10-1-48	9-30-47	9-29-47	9-28-47	9-27-47	9-26-47	9-25-47	9-24-47	9-23-47	9-22-47	9-21-47	9-20-47	9-19-47	9-18-47	9-17-47	9-16-47	9-15-47	9-14-47	9-13-47	9-12-47	9-11-47	9-10-47	9-9-47	9-8-47	9-7-47	9-6-47	9-5-47	9-4-47	9-3-47	9-2-47	9-1-47	8-31-46	8-30-46	8-29-46	8-28-46	8-27-46	8-26-46	8-25-46	8-24-46	8-23-46	8-22-46	8-21-46	8-20-46	8-19-46	8-18-46	8-17-46	8-16-46	8-15-46	8-14-46	8-13-46	8-12-46	8-11-46	8-10-46	8-9-46	8-8-46	8-7-46	8-6-46	8-5-46	8-4-46	8-3-46	8-2-46	8-1-46	7-31-45	7-30-45	7-29-45	7-28-45	7-27-45	7-26-45	7-25-45	7-24-45	7-23-45	7-22-45	7-21-45	7-20-45	7-19-45	7-18-45	7-17-45	7-16-45	7-15-45	7-14-45	7-13-45	7-12-45	7-11-45	7-10-45	7-9-45	7-8-45	7-7-45	7-6-45	7-5-45	7-4-45	7-3-45	7-2-45	7-1-45	6-30-44	6-29-44	6-28-44	6-27-44	6-26-44	6-25-44	6-24-44	6-23-44	6-22-44	6-21-44	6-20-44	6-19-44	6-18-44	6-17-44	6-16-44	6-15-44	6-14-44	6-13-44	6-12-44	6-11-44	6-10-44	6-9-44	6-8-44	6-7-44	6-6-44	6-5-44	6-4-44	6-3-44	6-2-44	6-1-44	5-31-43	5-30-43	5-29-43	5-28-43	5-27-43	5-26-43	5-25-43	5-24-43	5-23-43	5-22-43	5-21-43	5-20-43	5-19-43	5-18-43	5-17-43	5-16-43	5-15-43	5-14-43	5-13-43	5-12-43	5-11-43	5-10-43	5-9-43	5-8-43	5-7-43	5-6-43	5-5-43	5-4-43	5-3-43	5-2-43	5-1-43	4-30-42	4-29-42	4-28-42	4-27-42	4-26-42	4-25-42	4-24-42	4-23-42	4-22-42	4-21-42	4-20-42	4-19-42	4-18-42	4-17-42	4-16-42	4-15-42	4-14-42	4-13-42	4-12-42	4-11-42	4-10-42	4-9-42	4-8-42	4-7-42	4-6-42	4-5-42	4-4-42	4-3-42	4-2-42	4-1-42	3-31-41	3-30-41	3-29-41	3-28-41	3-27-41	3-26-41	3-25-41	3-24-41	3-23-41	3-22-41	3-21-41	3-20-41	3-19-41	3-18-41	3-17-41	3-16-41	3-15-41	3-14-41	3-13-41	3-12-41	3-11-41	3-10-41	3-9-41	3-8-41	3-7-41	3-6-41	3-5-41	3-4-41	3-3-41	3-2-41	3-1-41	2-28-40	2-27-40	2-26-40	2-25-40	2-24-40	2-23-40	2-22-40	2-21-40	2-20-40	2-19-40	2-18-40	2-17-40	2-16-40	2-15-40	2-14-40	2-13-40	2-12-40	2-11-40	2-10-40	2-9-40
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3 1/2 6 1/2 1/4 A & M Green 10p. v. 14w -1

13 1/2	6 1/2 SA & M Green 10p.....	14 1/2	-1				
12 3/4	9 1/2 Airours 10p.....	10 1/2	10 1/2	1 1/2	7 1/2	12 1/2
12 1/2	15 1/2 Anglia TV.....	17 1/2	+1	15 1/2	3 1/2	4 1/2	9 1/2

هكذا عن الرجل

32

MINES—Contd[illegible]

100 Expn. Sp. Y	114	..
Warrants... Y	5
100 Res. 100 Y	103	...

[illegible]

Ident after pending scrip and,

[illegible]

per official estimates for 199

REGIONAL & STOCK STOCKS			
This is a selection of regional and stock stocks, the latter being quoted in U.S. currency.			
3. 64	Arrests	325	17
4. 67	CPI Hedges	68	4
5. 67	Carved Hedges	342	91
6. 67	Hall J. H.	342	91
7. 67	Hester Hedges	14	1
8. 67	Hester Hedges	14	1
9. 67	Undated	394	

35	Plessey, <i>W. J. & H. B.</i>
16	Polly Pock, <i>W. J. & H. B.</i>
31	Racial Elect, <i>W. J. & H. B.</i>

[illegible]

MAKING	19	Brit. Gas.
REPAIRING	85	Brit. Petroleum
...	28	...
...	10	...

12	Burns (H)	58
40	Chubb	39
22	LASMO	40
26	Prater	71
36	Shel	95
25	Ultramar	26
33		
28		
50	Cross Gold	95
17	London	39
37	RIZ	25
30		

Selections of Options traded is given on the London Stock Exchange Report Page

is available to every Company dealt in on Stock Exchange in the United Kingdom for a fee of £240 per annum for each security.

WORLD STOCK MARKETS

AMSTERDAM			FRANCE			GERMANY (continued)			NETHERLANDS (continued)			SWEDEN (continued)		
Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low
ABN-Amro	10.00	9.95	Alcatel	10.00	9.95	Adi	10.00	9.95	ABN-Amro	10.00	9.95	Adi	10.00	9.95
ABN-Amro	10.00	9.95	Alcatel	10.00	9.95	Adi	10.00	9.95	ABN-Amro	10.00	9.95	Adi	10.00	9.95
ABN-Amro	10.00	9.95	Alcatel	10.00	9.95	Adi	10.00	9.95	ABN-Amro	10.00	9.95	Adi	10.00	9.95
ABN-Amro	10.00	9.95	Alcatel	10.00	9.95	Adi	10.00	9.95	ABN-Amro	10.00	9.95	Adi	10.00	9.95
ABN-Amro	10.00	9.95	Alcatel	10.00	9.95	Adi	10.00	9.95	ABN-Amro	10.00	9.95	Adi	10.00	9.95

CANADA

TORONTO			MONTREAL			OTTAWA			VANCOUVER			CALGARY		
Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95

JAPAN			Korea			Taiwan			Hong Kong			Singapore		
Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low
Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95
Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95
Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95
Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95
Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95	Asahi	10.00	9.95

OVER-THE-COUNTER

Continued from page 38			NASDAQ			OTC			OTC			OTC		
Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95

INDICES

NEW YORK			LONDON			PARIS			FRANKFURT			ZURICH		
Index	High	Low	Index	High	Low	Index	High	Low	Index	High	Low	Index	High	Low
Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95
Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95
Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95
Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95
Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95	Dow Jones	10.00	9.95

CHIEF LONDON PRICE CHANGES YESTERDAY

Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95

TOKYO - Most Active Stocks

Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95

CANADA

TORONTO			MONTREAL			OTTAWA			VANCOUVER			CALGARY		
Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95

NEW YORK ACTIVE STOCKS

TUESDAY			WEDNESDAY			THURSDAY			FRIDAY			SATURDAY		
Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95
Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95	Alcan	10.00	9.95

Base values of all indices are 100 except Nikkei 225 - 1,000; S&P 500 - 100; DAX - 100; CAC - 100; FTSE 100 - 100; Nikkei 225 - 1,000; S&P 500 - 1,000; DAX - 1,000; CAC - 1,000; FTSE 100 - 1,000.

Base values of all indices are 100 except Nikkei 225 - 1,000; S&P 500 - 1,000; DAX - 1,000; CAC - 1,000; FTSE 100 - 1,000; Nikkei 225 - 1,000; S&P 500 - 1,000; DAX - 1,000; CAC - 1,000; FTSE 100 - 1,000.

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Base values of all indices are 100 except Nikkei 225 - 1,000; S&P 500 - 1,000; DAX - 1,000; CAC - 1,000; FTSE 100 - 1,000; Nikkei 225 - 1,000; S&P 500 - 1,000; DAX - 1,000; CAC - 1,000; FTSE 100 - 1,000.

Base values of all indices are 100 except Nikkei 225 - 1,000; S&P 500 - 1,000; DAX - 1,000; CAC - 1,000; FTSE 100 - 1,000; Nikkei 225 - 1,000; S&P 500 - 1,000; DAX - 1,000; CAC - 1,000; FTSE 100 - 1,000.

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Nasdaq national market, 3pm Prices June

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FINANCIAL TIMES
Europe's Business Newspaper

AMERICA

Dow and bonds rise further as market's mood improves

Wall Street

EQUITIES and bonds yesterday built on their strong gains on Tuesday in what many analysts regard as a mystifying improvement in mood in both markets, writes Janet Bush in New York.

The Dow Jones Industrial Average rose substantially and closed 32.89 points higher at 2,064.01. On the US Treasury bond market, prices were quoted as much as 1½ point higher in late trading. The Treasury's benchmark 9.125 per cent issue due to mature in 2018 stood 1½ points up to yield 9.094 per cent.

The sudden buying on Tuesday came as a surprise to most analysts who had for weeks contemplated a depressing drift downwards in very low volume in both bond and equity markets, obsessed with the prospect of higher US interest rates, worried about higher inflation and nervous about the November Presidential elections.

The gradual nature of the decline over the past few weeks in the equity market had not seemed to offer much hope for a substantial rally.

As the markets have so often confounded analysts this year by falling for no apparent reason, so this week they have surprised market participants by rising on no clear positive news. On several occasions, the financial markets have appeared to react irrationally or to over-react.

The difference with this week's market movements are that they have been up rather than down. There appears to be some basis

for the improvement in mood. One positive factor was the apparent resilience of the bond market in the face of very substantial increases in commodity prices on Tuesday, particularly in the precious metals sector, which appeared to signal to some market participants that market interest rates may have peaked.

However, this optimism on interest rates could be premature. The market will have to wait and see what Friday's release of the latest unemployment figures has to offer and the Fed's reaction to it, before assuming the Fed's tightening move has been completed.

Probably the most important reason behind this week's price gains has been the sharpness of falls in recent weeks. There has always been some scepticism about whether the substantial rise in bond yields fairly reflected upward pressure on inflation. Indeed, there are many in the market who believe that inflation fears have been overdone and may even have been exaggerated by US officials in order to sneak through a tightening of US policy which would support the dollar.

Another positive factor on markets this week has been a vague sense that the dollar may now have bottomed out.

Among economic statistics released yesterday were US leading indicators which on balance were positive for the bond market. Leading indicators rose 0.2 per cent in April, close to market expectations, but the rise in March indicators was revised down to 0.2 per cent from 0.8 per cent.

Factory goods orders and construction spending were neutral to negative for the bond market. Orders rose 1.2 per cent in April, above the consensus market forecast for a 0.6 per cent increase. Construction spending was slightly above forecasts of a small decline with a rise of 0.1 per cent in April.

On the equity market, Koppers was up 1½ to \$80½ at mid-session amid expectations that its board will approve the sweetened takeover offer worth \$61 a share by Britain's Beazer.

Combustion Engineering gained 1¼ to \$33½ at mid-session after news that the company had reached an agreement to build and manage a multi-billion dollar petrochemical complex in the Soviet Union.

On the American Stock Exchange, Charter Medical's Class A shares rose 5½ to \$30½ after the company said a management group had got the financing needed for its proposed takeover.

Texas added 3¼ to \$50½. Mr Carl Icahn, who has offered \$60 a share for the company, is due to give a press conference in New York late today.

Canada

RISING gold issues pushed Toronto share prices to a strong advance in active trading as the market moved higher in tandem with Wall Street.

The composite index, which rose about 14 points in earlier trading, gained 30.21 to 3279.43. Advances outnumbered declines by 506 to 312 on heavy volume of 31.6m shares.

Equities in Denmark approach record high

By Hilary Barnes

THE COPENHAGEN all-share price index is now above its pre-Black Monday level and seems set to pass the all-time high of 219.7, although that might take a few days.

The market's strength follows good economic news and the satisfactory outcome of government negotiations after the indecisive elections on May 10 to the Danish Parliament, the Folketing.

The final composition of the Government will not be known until the weekend, but Prime Minister Poul Schlüter, the Conservative Party leader who has led a coalition since 1982, will continue at its head with a programme committed to an unchanged exchange rate against the ECU and a tough line on public expenditure.

The equity market, however, is a tall wedge by a large and liquid bond market, which has attracted strong foreign interest over the past few weeks.

The net supply of bonds is limited, because the Government budget is almost in balance, housing starts are low and the banks, which sold out heavily from their portfolios last year, are now net buyers again. Demand could be two or three times as high as supply, at about DKK44bn (\$8.7bn) this year, said Mr Kim Bransrup of Bransrup Futures, which specialises in marketing Danish bonds to foreign institutions.

Yields in the bond market of 10.8 per cent on average are attractive for foreign investors.

The equity market tends to follow the bond market's lead, but the prospect of better profits in export companies is also encouraging it at present. This is partly owing to tax measures this year favouring exporting companies.

The share price index, which gained 1.06 to 215.06 yesterday, has risen by 17.4 per cent this year and 8.9 per cent since April 28.

Among individual shares, Novo B remains unchanged over the month in spite of an encouraging first quarter report, while East Asiatic Holding has risen DKK30 to yesterday's DKK186. Shipping stock Svendborg is DKK3,500 higher at DKK42,000, Bang & Olufsen DKK43 at DKK273 and Carlsberg B has fallen DKK35 to DKK360.

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Broad rally follows upsurge in US

EUROPE

London

AFTERNOON profit-taking took equities off their highs but European bourses still closed higher as a celebration of the previous night's strong performance in New York, writes Our Markets Staff.

PARIS opened strongly on the back of Wall Street's overnight rise and continued to rise as rumours flowed in surrounding luxury goods group LVMH, although some selling late in the day took prices off their highs.

The Indicateur de Tendence closed up 1.8 at 124.4, a rise of 1.4 per cent after an earlier gain of 2.3 per cent. Volumes were estimated to be at least as strong as Tuesday's FF29m worth of shares, with increased demand from London.

Speculation that LVMH was either about to face a bid - with British's Grand Met and Gühring both suggested as possible suitors - or that it might itself make an acquisition, sent the group's shares up FF115, or 4.9 per cent, to FF2,475, having reached a day's high of FF2,525.

About 169,400 LVMH shares changed hands, compared with about 100,000 on Tuesday.

Permot, which announced the purchase of private US beverages group Yoo-Hoo, gained FF12 to FF929 and Agence Havas, announcing first quarter sales up 22 per cent, rose FF9 to FF54.

MILAN took its lead from New York in the absence of any

domestic news and share prices rose sharply, with the MIB index adding 25, or 2.6 per cent, at 961. But volumes remained low, at about L55m worth of shares, exaggerating share price movements.

Holding companies Cir and Coffe, owned by financier Mr Carlo De Benedetti, rose 5 per cent and 6.3 per cent respectively, or 1,252 to L5,370 and L515 to L5,320. State-controlled food group Sme jumped L145, or 6 per cent, to L1,849.

FRANKFURT moved upwards for the fourth session running, following the overnight gains on Wall Street and in Tokyo, but late selling, triggered by falls in the dollar and sterling, knocked shares off their day's highs.

Stronger bonds, hopes of stable German interest rates and a good national economic growth prediction helped boost prices early in the day. Deutsche Bundesbank announced it would maintain interest rates at their present level, while the Government revealed a first quarter gross national product growth of 1.5

per cent over the fourth quarter last year, and of 4.2 per cent over last year.

The Commerzbank 60-share index gained 19.9 to 1,401, while the FAZ rose 5.72 to 459.91.

Investors focused on international stocks such as Daimler, up DM12 at DM620, and Deutsche Bank, up DM4.90 at DM422.

Bonds rose about 30 pts in thin trading, boosted by the previous day's US bond rise.

AMSTERDAM was also boosted by Wall Street's upward trend, and by gains elsewhere in Europe, although profit-taking and the hesitant start in New York pulled share prices off their highs. The ANP-CBS general index put on 3.1 to 246.9.

Insurer Nationale-Nederlandsche, which reported 9.9 per cent higher first quarter profits, added 60 cents to F1 58.60.

ZURICH saw heavy turnover as share prices rose across the board following the overnight surge on Wall Street and the steadiness of the dollar against the Swiss franc.

Some profit-taking set in to tip stocks off their highs.

Chocolate maker Jacobs Suchard, bidding for UK confectioner Rowntree, moved against the trend, dropping SF75 to SF7,800. Rival bidder Nestlé gained SF120 to SF8,345.

BRUSSELS was lifted by the overnight rise on Wall Street and the strong domestic economic outlook and share prices closed generally firmer.

Other factors benefiting shares included the strong Belgian franc and recent good corporate results, but volume yesterday was modest.

Petrofina was one of the few stocks to be heavily traded, rising BF150 to BF11,450 on volume of about 11,000 shares.

GBL moved up BF75 to BF3,075 following news of its plans to expand in North America and the Far East.

STOCKHOLM closed higher in busy trade, but prices slipped from their highs following the onset of profit-taking and a fall in the Swedish krona.

The advance was a result of Wall Street's rise the previous day and Tokyo's subsequent rally.

The restricted B shares of industrial group Trelleborg rose SKR9 to SKR240 in high turnover in anticipation of its annual meeting. The company later disclosed a doubling of four-month profits and revised its annual profits forecast to SKR15m from SKR12m.

Tom Burns looks at the factors fuelling Spain's rise to another 1988 high

Bank mergers add spice to Madrid bolsa

IT WAS taken to be a good sign. When the Madrid market's share listing billboard started having electronic hiccups at the end of last month, the wags on the floor said it was because it was too used to prices going up, and nobody minded very much.

The activity was the start of a move out of the doldrums for Madrid's bolsa - or stock market - which on Tuesday reached a high for the year, with the general index at 281.48, topping the previous high set on April 14. The trend continued yesterday as the new month began and the general index hit 286.25, with the billboard, now used to hikes, functioning smoothly.

Bank merger mania is behind the injection of what Spaniards call "alegría" - and what Anglo-Saxons call bullishness - into the bolsa. There were few ripples

last week, for example, when Telefonica announced record profits, but the rollers have at last returned as the effect of Spain's banking merger process begins finally to be digested.

Trading resumed in Banesto and Central at the start of this week following the announcement of their plans to merge and their share prices have soared since, with Banesto rising in sustained leaps of 40 to 50 percentage points to reach 1,225 per cent of par by Tuesday and 1,275 yesterday - compared with 1,135 before suspension.

Central, with jumps in the 20 to 30 point range, rose from Tuesday's 1,188 to 1,220 yesterday - against 1,145 before suspension.

It was the familiar Madrid scenario of too much money chasing too little paper. Banesto was in case in point for its sales repre-

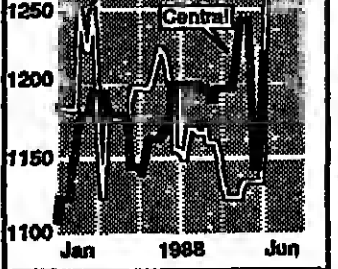
sent on average about 20 per cent of demand. One broker shrugged, smiled and said he was telling clients that Banesto could

still rise a further 10 per cent as the bank underwent what is in reality a technical hike following its suspension.

The two newly merged giants are not the only ones prodding the bolsa out of its lethargy. The Vizcaya and Bilbao banks, the early risers in the merger mania, held formal shareholder meetings yesterday to approve their marriage on the heels of a capital increase. Talk of a capital boost by Banco de Santander is also whetting appetites.

Further impetus comes from the partial privatisation of utility Endesa and forthcoming flotation of state oil group Repsol.

Endesa rose 11 to 186 on its first day of trading yesterday, with its placement of Pta 55bn greater than the total volume of new shares placed on the bolsa last year.



Share Prices (% of nominal market value)

Jan 1988 Jun 1988

1100 1150 1200 1250 1300

Banesto Central

Jan 1988 Jun 1988

1100 1150 1200 1250 1300

Banesto Central

Jan 1988 Jun 1988

1100 1150 1200 1250 1300

Banesto Central

Jan 1988 Jun 1988

1100 1150 1200 1250 1300

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Volume at second heaviest ever as inflation fears fade

ASIA

Tokyo

THE SHARE overnight rise on Wall Street sparked strong demand in Tokyo yesterday, helping to send share prices higher for the third consecutive trading day, writes Shigeo Nishizaki of Jiji Press.

The Nikkei average rose 287.21 to 27,703.91 after moving between a high of 27,756.95 and a low of 27,427.79. Trading was very active at 2.6bn shares, the second heaviest ever, compared with Tuesday's 1.7bn shares. Advances far surpassed declines by 602 to 323.

Wall Street's strong performance, which came as the possibility of a hike in the US official discount rate diminished, wiped out lingering concern over a possible rekindling of inflation in the US.

Interest shifted from stocks with specific incentives to large-capital and high-technology issues, but market activity was limited to trading by brokerage house dealers, individual investors and business corporations, while institutional investors with huge investment funds made no significant moves.

Giant-capitals performed strongly. Kawasaki Steel topped the active list with 23m shares changing hands and jumped Y30 to Y465. Nippon Kokan, the second busiest issue with 21m shares traded, added Y21 to Y443.

Large-capital chemicals and some pharmaceutical issues were sought. Sumitomo Chemical added Y56 to Y1,030 and Mitsui Toatsu Chemicals Y39 to Y840.

High-technology stocks also fared well. Fuji Electric advanced Y34 to Y739 on rumours that it plans to make effective use of its

factory site and Matsushita Electric Industrial gained Y60 to Y570.

Some medium- and small-sized issues with specific incentives regained popularity in late trading. Mitsui Mining and Smelting rose Y16 to Y615, Sumitomo Heavy Industries Y15 to Y700 and Japan Steel Works Y17 to Y598.

Bond prices firmed on active buying by the dealer section of a brokerage house, helped also by the firmness of bond prices in New York.

The yield on the benchmark government bond, maturing in December 1997, fell to 4.69 per cent briefly from 4.68 per cent as Tuesday's close before finishing at 4.635 per cent.

Dealers and institutional investors, still concerned over US interest rate trends, were hanging back pending the announcement of the May US unemployment report due on Friday.

Spurred by Wall Street's overnight rise, Osaka Securities Exchange prices rose sharply with buying interest spreading to a wide range of issues. The OSE average ended 212.32 higher at Y27,376.76, on an estimated volume of 246m shares, up 105m.

Kishida Paper soared Y76 to Y296 and Sakai Chemical Industry closed Y70 higher at Y1,770.

Australia

PROFIT-TAKING in the afternoon session tipped Australian shares off earlier highs, but the market still closed sharply up following the release of figures confirming a rapid expansion in Australia's economy.

At the close, the All Ordinaries index was up 19.2 at 1,566.1 after

reaching 1,601.4 earlier - its highest level since October 23 when it hit 1,628.9.

In industrials, the banking sector drew most interest. Westpac gained 12 cents to A\$7.65, while NAB lost 6 cents to A\$6.12 and ANZ fell 4 cents to A\$4.85.

Singapore

INTERMITTENT profit-taking was absorbed by the Singapore market, as share prices rose for the sixth consecutive session in active trading and reached post-crash high. Investors were encouraged by Wall Street's overnight surge and significant gains in other leading markets.

Malaysian issues, particularly plantation stocks, benefited from firmer commodity prices.

The Straits Times industrial index moved up 7.15 points to 1,006.44.

Hong Kong

WALL STREET'S overnight gain and Tokyo's strong performance pushed Hong Kong stocks higher, but they closed off their morning peak as worries about US and local interest rates set in.

The Hang Seng index gained 19.59 to 2,516.24, after rising 44 earlier. Turnover rose sharply to HK\$582m from HK\$454m.

Seoul

ANOTHER record high was reached in Seoul as the composite index gained 6.16 to 723.5, on turnover of 281bn won compared with 249.6bn won on Tuesday, when the index reached the then record 717.34.

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JUNE 1 1988					TUESDAY MAY 31 1988					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Dividend Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	Gross Dividend Yield	1988 High	1988 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping													
Australia (68)	145.74	+1.8	118.46	119.67	3.72	143.10	115.40	118.02	3.45	145.74	91.16	134.22	
Austria (16)	87.91	-0.1	71.45	78.77	2.60	86.00	70.96	78.84	2.60	87.91	84.35	87.85	
Belgium (62)	120.79	+0.7	98.18	107.98	4.44	119.93	96.71	107.36	3.99	120.79	99.14	114.45	
Canada (129)	120.15	+0.5	97.87	107.20	5.15	118.87	95.85	106.21	4.85	120.15	107.06	107.69	
Denmark (39)	129.52	+0.5	105.28	105.92	2.15	128.91	103.92	103.92	2.15	129.52	111.42	117.77	
Finland (125)	134.12	+0.1	109.01	114.89	1.83	133.94	108.01	114.40	1.83	134.12	106.78	-	
France (128)	95.87	+1.6	77.76	87.41	3.70	94.19	75.96	85.99	3.67	95.87	72.77	109.66	
West Germany (99)	74.62	+1.5	62.28	68.71	2.70	73.47	60.86	67.84	2.70	74.62	67.78	91.42	
Hong Kong (46)	100.26	+0.9	81.89	100.58	4.35	99.33	80.10	99.64	4.03	100.26	84.90	118.11	
Ireland (18)	133.92	-0.9	108.85	121.70	3.50	135.14	108.98	122.85	3.14	133.92	104.60	127.20	
Italy (100)	106.21	+0.6	84.02	104.63	3.08	105.86	84.73	104.10	2.99	106.21	82.99	117.25	
Japan (1456)	169.62	+1.1	137.87	162.23	0.93	167.82	135.33	162.71	0.77	169.62	133.61	154.06	
Malaysia (36)	158.97	+1.0	112.96	138.38	2.62	137.64	110.99	137.16	2.38	158.97	107.83	172.25	
Mexico (16)	124.28	+1.2	104.24	130.91	2.43	124.99	98.74	124.99	2.43	124.28	98.74	107.07	
Netherlands (38)	146.37	+0.7	84.85	92.15	5.02	102.60	82.74	90.68	4.00	146.37	82.23	115.55	
New Zealand (21)	81.78	+2.1	66.48	62.21	2.93	80.14	64.42	61.44	2.81	81.78	64.42	93.26	
Norway (25)	120.10	+1.6	97.62	102.26	2.55	118.17	95.29	100.41	2.32	120.10	94.55	108.08	
Switzerland (55)	106.21	+0.3	91.06	95.59	2.34	104.89	91.43	95.59	2.34	106.21	87.99	97.99	
South Africa (160)	130.69	+0.6	106.23	94.64	5.06	129.96	104.80	83.68	3.97	130.69	118.16	157.97	
Spain (162)	155.72	+2.0	126.57	134.72	3.21	152.61	123.06	132.03	2.55	155.72	130.73	115.19	
Sweden (36)	125.50	+0.6	102.01	111.52	2.58	124.71	100.57	110.45	2.50	125.50	96.92	112.32	
Switzerland (55)	78.30	+1.4	63.65	69.95	2.44	77.69	61.93	68.75	2.39	78.30	61.93	82.64	
United Kingdom (327)	136.82	+0.3	111.21	111.21	3.36	134.46	109.77	113.03	3.17	136.82	121.09	147.77	
USA (579)	108.61	+1.8	88.28	108.61	3.60	106.70	86.04	106.70	3.10	108.61	99.19	120.13	
Europe (1013)	108.05	+1.0	87.83	92.93	3.81	107.02	86.30	91.73	3.10	108.05	97.01	119.40	
Pacific Basin (673)	165.97	+1.1	134.90	142.59	3.73	164.17	132.38	130.73	3.22	165.97	130.81	151.93	
Europe-Pacific (1658)	109.22	+1.1	88.78	94.24	3.14	108.21	87.55	91.55	2.41	109.22	100.36	96.96	
Asia-Pacific (704)	109.22	+1.1	88.78	108.54	3.57	107.34	86.56	106.69	3.08	109.22	99.78	128.78	
Europe ex. UK (666)	92.01	+1.6	73.33	81.20	3.32	88.79	71.60	80.27	92.81	92.01	70.77	101.67	
Pacific Ex. Japan (217)	100.25	+1.5	99.21	107.53	3.08	102.22	96.94	105.95	2.80	100.25	87.51	128.82	
World Ex. US (1885)	109.22	+1.1	88.78	94.24	3.14	108.21	87.55	91.55	2.41	109.22	100.36	96.96	
World Ex. (2137)	128.29	+1.3	104.87	113.70	2.1	126.55	102.03	114.71	1.46	128.29	112.26	138.73	
World Ex. So. Af. (2040)	129.49	+1.4	104.87	113.66	2.32	127.38	102.72	112.11	1.90	129.49	120.26	137.28	
World Ex. Japan (2008)	109.57	+1.4	89.07	102.90	3.69	108.01	87.10	101.52	3.10	109.57	100.00	120.70	
World Index (2464)	129.04	+1.3	104.89	113.46	2.34	127.40	102.73	111.91	1.90	129.04	113.37	131.45	